

Yarra City Council

Adopted Budget 2014/2015



diverse
vibrant
exciting
inclusive

Table of contents

1	MAYOR'S INTRODUCTION	1
2	CHIEF EXECUTIVE OFFICER'S SUMMARY	3
3	BUDGET PROCESSES	8
4	BUDGET HIGHLIGHTS	9
5	LINKAGE TO THE COUNCIL PLAN	10
6	SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS	12
7	ABOUT YARRA, AND FACTORS IMPACTING THE BUDGET	23
8	ANALYSIS OF OPERATING BUDGET	26
9	ANALYSIS OF BUDGETED CASH POSITION	33
10	ANALYSIS OF CAPITAL BUDGET	36
11	ANALYSIS OF BUDGETED FINANCIAL POSITION	40
12	STRATEGIC RESOURCE PLAN AND FINANCIAL PERFORMANCE INDICATORS	43
13	RATING STRATEGY	48
14	OTHER STRATEGIES	50
	APPENDIX A - BUDGETED STANDARD STATEMENTS	53
	APPENDIX B - RATES AND CHARGES	60
	APPENDIX C - CAPITAL WORKS PROGRAM	63
	APPENDIX D - FEES AND CHARGES SCHEDULE	80

1 Mayor's introduction

Welcome to Yarra City Council's adopted Budget for 2014/15.

In developing this budget, Councillors have worked together over many months to understand and respond to the needs and aspirations of our community for maintaining and improving services, programs and infrastructure.

It is great to see that some exciting major projects are coming to fruition such as the new North Fitzroy Community Library and Hub, a fabulous new community centre within the GTV9 precinct in Richmond, the first full year of operation for the new Connie Benn Children's Centre in Brunswick Street Fitzroy, improvements to Gold Street Child Care Centre in Collingwood and the detailed design of Copenhagen bike lanes in Wellington Street Collingwood— just to name a few!

Top of mind for Councillors in shaping this budget has been the incredible rate of change in Yarra that is placing pressure on all Council services, particularly planning, construction, local laws, parking, traffic management, retail shopping centres and open space.

Continuing to deliver the grassroots local government services that our community expects and relies upon has also been a priority. For this reason significant funds are allocated in the budget to maintain and improve existing roads, bike lanes, footpaths, laneways, community buildings, parks, gardens and open space as well as for essential new infrastructure. As with last year, Council has invested more than 20% of our total budget in capital works, a far higher percentage than the capital investment by other levels of government from their respective budgets.

We have also focused on supporting the things that make Yarra a unique place to live. We want to continue strong leadership as a sustainable city and advocate for sustainable transport, champion social justice, support our vibrant arts, culture and night time economies and help our communities live healthy lifestyles and enjoy recreation and open space.

At the same time we are continuing to support low income earners and disadvantaged community members through an increased pensioner rate rebate and by ensuring that concession fees remaining affordable.

Budget Highlights

- \$151.3 million total operating expenditure budget.
- \$35.6 million capital works program (excluding carried forward projects \$4.9 million).
- \$2.7 million in new initiatives and \$2.0 million for community grants.
- 5.4% increase in general rates, the impact of which will vary for each ratepayer depending on the relative change in their property value since the last revaluation in 2012.
- 6.6% increase in the rate rebate for pensioners (from \$150 to \$160 per annum).

New Initiatives

Highlights of the new initiatives in the Budget include:

- \$826,000 to progress Burnley Backyard – a community centre in Tudor Street, Richmond;
- \$250,000 to manage Edinburgh Gardens, Fitzroy North on New Years Eve and Australia Day;
- \$120,000 for a revision of the Yarra Planning Scheme capturing broad community views on how the scheme can be improved to ensure better outcomes for Yarra;
- \$100,000 for the Urban Agriculture Facilitator program;
- \$45,000 to improve communication with Culturally and Linguistically Diverse (CALD) communities;
- \$116,000 worth of new initiatives and recurrent funding that helps Council deliver Year One actions in its new Environment Strategy including \$40,000 for an initial spatial analysis for an Urban Forest Strategy; \$60,000 for a Local Sustainability Officer and \$16,000 a Biodiversity Health Strategy;

- \$25,000 to establish Australia's first Live Music Acoustic Fund which will assist local live music venues to respond to issues associated with the operation of venues in Yarra; and
- \$22,000 to improve the In-House Home Maintenance Service for Yarra residents.

Capital Works Highlights

The adopted \$35.6 million capital works program includes:

- \$15.24 million for Building projects, including:
 - \$4.4 million to commence construction of the new (\$14.5 million) North Fitzroy Community Hub;
 - Completion of the Energy Performance Contract (\$3.4 million) which will fund the implementation of efficiency measures identified in an audit of 18 Council-owned buildings;
 - \$2.4 million for the refurbishment of a three-storey building at 345 Bridge Road, Richmond which Council recently purchased as a strategic investment for commercial leasing opportunities that will help reinvigorate Bridge Rd as a major retail shopping strip;
 - \$1.1 million for the fit out of a new community facility at 26 Bendigo Street, Richmond (in the former GTV9 television studios);
 - \$950,000 to redevelop of the Gold Street Child Care Centre in Collingwood;
 - \$410,000 for installation of co-generation equipment at Richmond Leisure Centre;
- \$8.6 million for Roads, Footpaths, Drains, Tree Root Management and Retail Shopping Strips;
- \$3.8 million for Parks and Open Space (more than 20 projects across Yarra);
- \$1.7 million for Bicycle Infrastructure; and
- \$1.3 million for Local Area Traffic Management.

External budgetary factors

Once again this year, there are a number of mandatory State Government charges. Among these is the Fire Services Property Levy which all Victorian Councils have been directed by the State Government to collect. Although appearing on rates notices, this is not a Council charge for Council services, but a State levy. You can read more about the Levy on Council's [website](#).

State Government landfill levy costs will also rise by 10% next year. In 2014/15 the amount of this levy for Yarra will be over \$1 million - an increase of \$95,000 on the previous year. This creates a major incentive for everyone to help reduce waste sent to landfill.

Another impact on Council's budget (which affected all Victorian Councils) was the 2013 "top up" of the defined benefit superannuation liability (a scheme which pre-dated amalgamation). Council opted to fund this impost through borrowings to spread the load over a number of years rather than burdening ratepayers with the full impact in one year. By June 2015, Yarra's liability for this top up will reduce to around \$11.3 million.

In conclusion

Finally, thank you to my fellow Councillors for their contribution to the budget process and to Council officers for preparing this Budget for consideration. I now commend it to the community.

Cr Jackie Fristacky
Mayor

2 Chief Executive Officer's summary

It is with pleasure that I present the 2014/15 City of Yarra adopted budget.

The budget is the culmination of many months of preparation and Council reviewing priorities that we still need to provide and maintain. The focus is on delivering projects within an envelope of fiscal prudence, and investing in hard and soft infrastructure to deliver quality outcomes for now and future generations.

The 2014/15 Council budget underpins the delivery of a wide range of community services and the creation of new community assets, while ensuring the maintenance of essential community infrastructure.

The five strategic objectives of our Council Plan 2013-17 continue to guide the budget delivery and resource allocation for 2014/15. Innovation, sustainability and leading edge local government practices will be central to the way our organisation responds to the aspirations of our community.

In preparing this budget, Council has sought to balance the increasing demand for services and infrastructure with the community's capacity to pay. Generally, we have maintained service levels, while in some areas we are proposing to extend existing services and capacity, to meet growing demand.

We continue to apply social equity as a key driver and support disadvantaged members of our community through substantially discounted concessional fees and charges, and pensioner rate rebates. In addition, we are again embarking on a substantial capital works program to renew and enhance the infrastructure of the Yarra community.

All of these things are being achieved with a moderate increase in rate income, a focus on user-pays revenue streams and a commitment to long-term financial sustainability, in the face of increasing external pressures imposed by other layers of government and government agencies (for example the State Government's landfill levy and the defined benefit superannuation liability).

A summary of budget information is provided below to explain the key elements of Council's operating and capital works budgets for 2014/15 and the longer term financial position and sustainability of the Council.

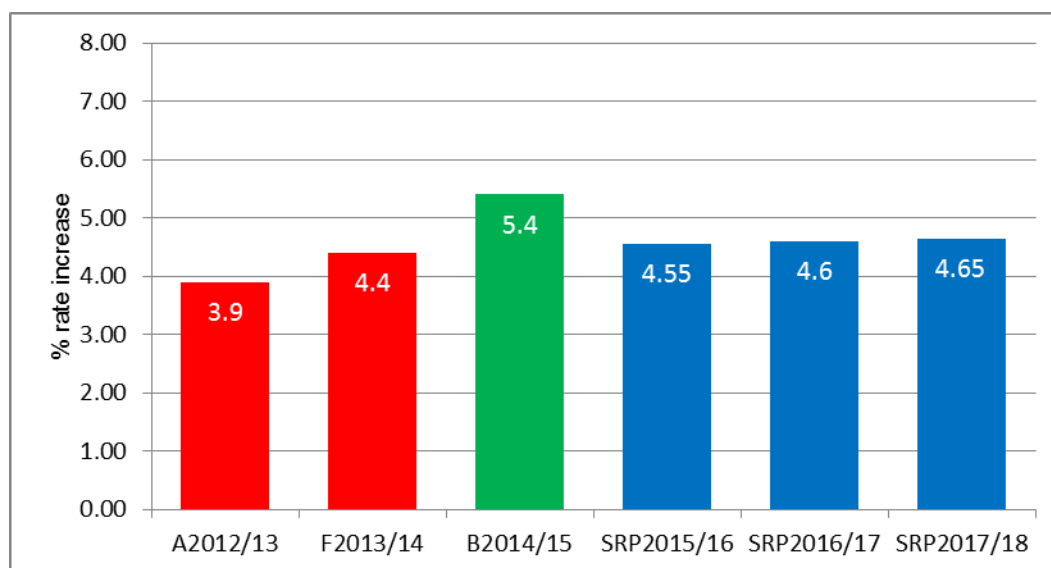
1. Rates

It is proposed that General Rates will increase by 5.4% (refer to Figure 1 below) for 2014/15. In a revaluation year this will have varying impacts on individual ratepayers depending on their relative change in property valuation since the last revaluation in 2012.

Total Rate Income is expected to increase by approximately 7.4%, generating a total of \$91.5 million in income for the City. In addition to general rates, Total Rate Income includes additional rate revenue components, such as: supplementary rate assessments; pensioner rebates; property adjustments; and interest on arrears. The growth forecast in the property database is a major contributor to other rate revenue sources (in the form of supplementary rates).

The income generated from rates is the key factor in maintaining service levels and meeting the cost of a number of external influences including the waste/landfill levy and fire services property levy administration costs. This rate increase is in line with Council's rating strategy. (The total rate income increase for the 2013/14 year was approximately 6.9%).

Figure 1: General Rate Income increases per annum



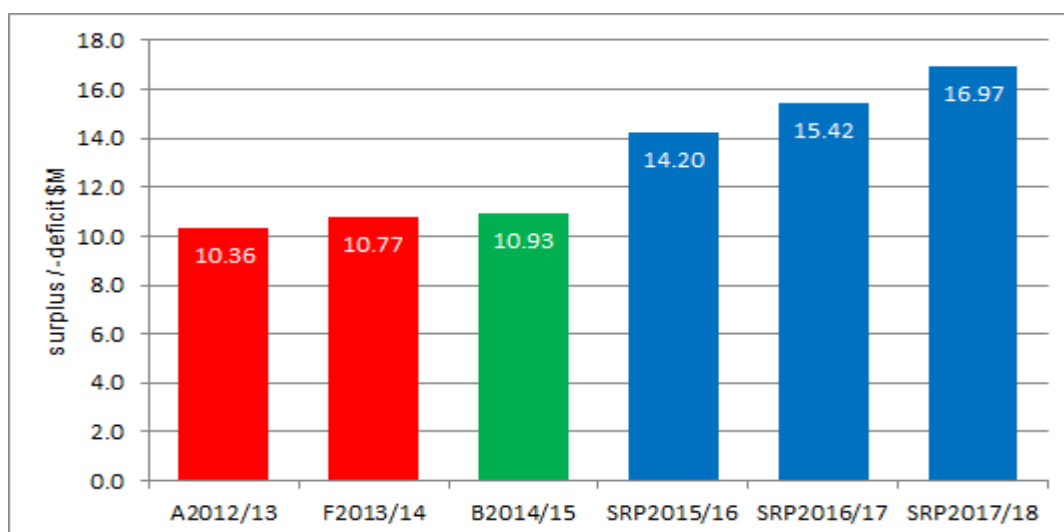
A=Actual F=Forecast B=Budget SRP=Strategic Resource Plan estimates

Revaluation year

While not directly impacting the Budget, the community should be mindful that 2014 is a Revaluation year which will contribute towards the amount each property owner is charged for rates. Revaluations occur every two years for all Victorian councils in line with a State Government requirement. Importantly, revaluations do not increase the total amount of rate revenue collected by Council. They do however reallocate each ratepayer's contribution based on their property's valuation thus creating a fairer system for all.

2. Operating result

Figure 2: Operating surplus per annum

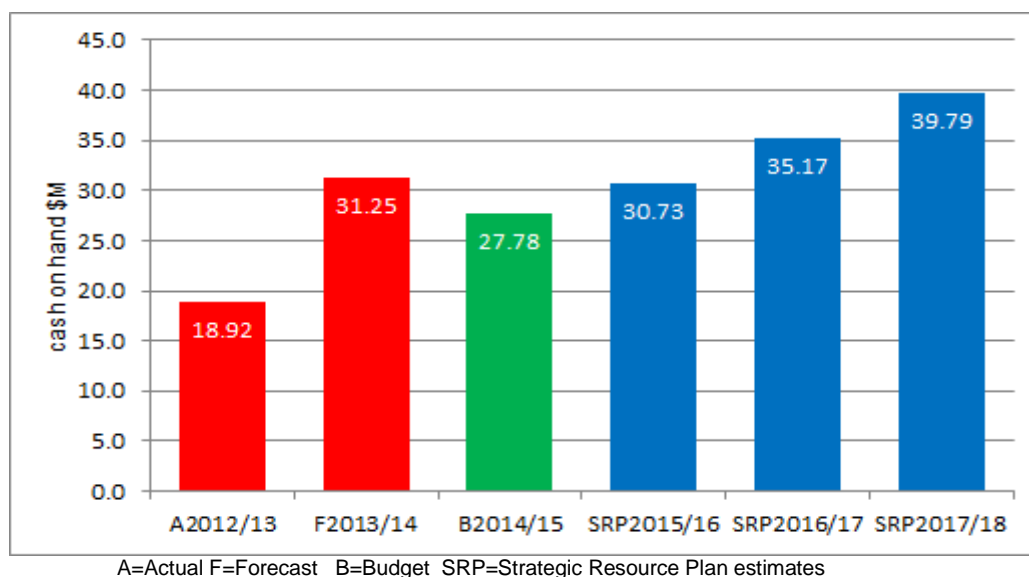


A=Actual F=Forecast B=Budget SRP=Strategic Resource Plan estimates

The expected operating result for the 2014/15 year is a surplus of \$10.93 million (refer to Figure 2). When adjusted for non-cash expenditure, particularly depreciation (\$19.14 million), this surplus provides the necessary cash resources to fund Council's significant capital works program for 2014/15. (The forecast operating result for the 2013/14 year is a surplus of \$10.77 million).

3. Cash and investments

Figure 3: End of year cash and investment balances

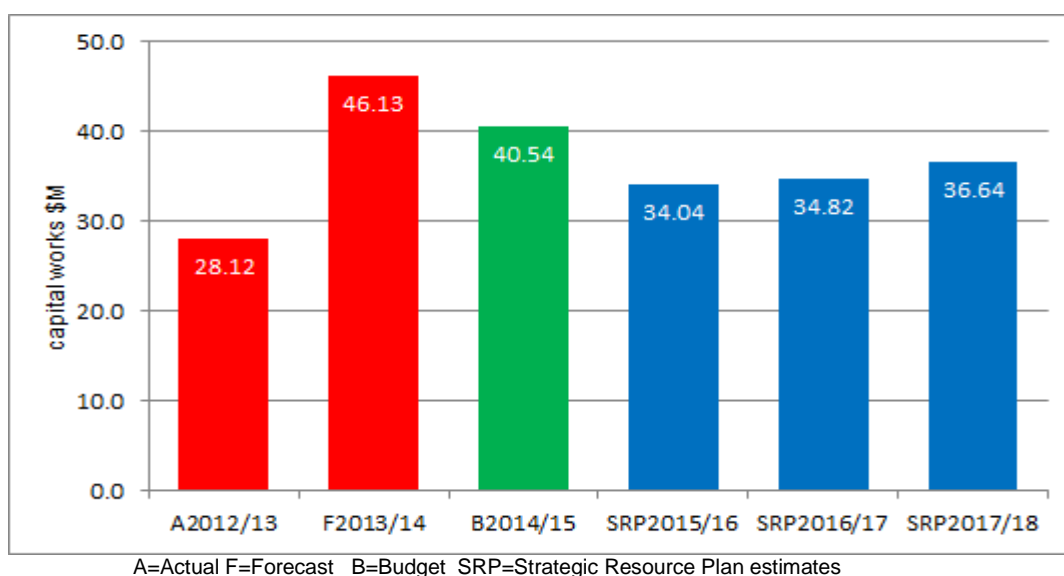


Cash and investments are expected to decrease by \$3.47 million during the year to \$27.78 million as at 30 June 2015 (refer to Figure 3). The higher cash balance in 2013/14 is mainly due to the high level of capital works projects being carried forward into 2014/15 (\$4.97 million) and the borrowing of funds in late 2013/14 to fund strategic capital works projects.

The cash and investments balance is expected to increase in the immediate future supporting a conservative cash strategy designed to increase cash resources. There are sufficient cash resources to fully fund the growing Open Space Reserve which is generated by developer contributions. (Cash and investments are forecast to be \$31.25 million as at 30 June 2014).

4. Capital works

Figure 4: Total capital works expenditure per annum

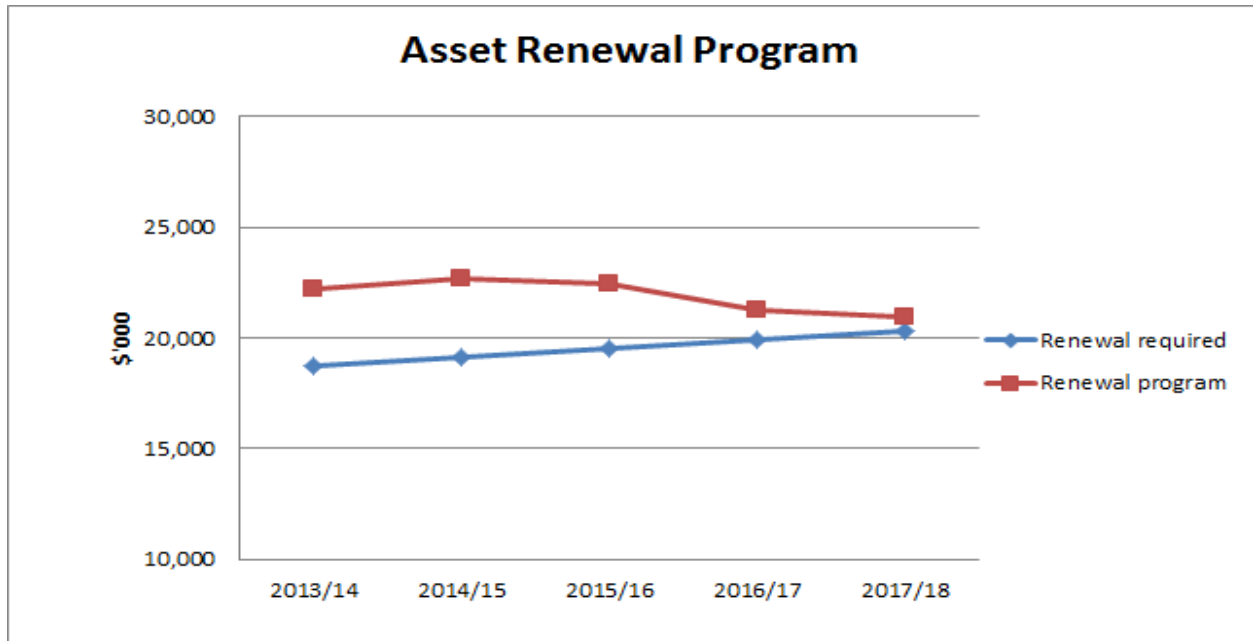


The capital works program for the 2014/15 year is expected to be \$40.54 million (refer to Figure 4), of which \$4.97 million relates to projects which will be carried forward from the 2013/14 year. The carried forward component is fully funded from the 2013/14 budget.

The capital expenditure program has been developed and prioritised on the basis of a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$46.13 million for the 2013/14 year).

The graph contained in Figure 5 below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan.

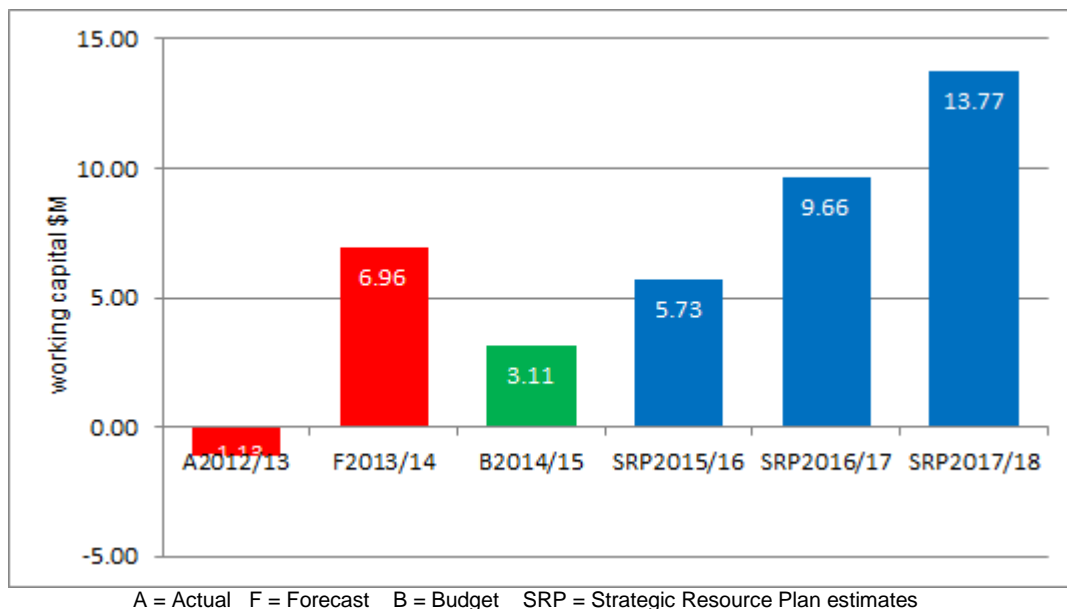
Figure 5: Asset Renewal



The asset renewal program is \$22.68 million in the 2014/15 year. Over the remaining four year period, the renewal program will vary according to the planned program for renewal projects, as detailed in the Long Term Capital Works Plan.

5. Financial position

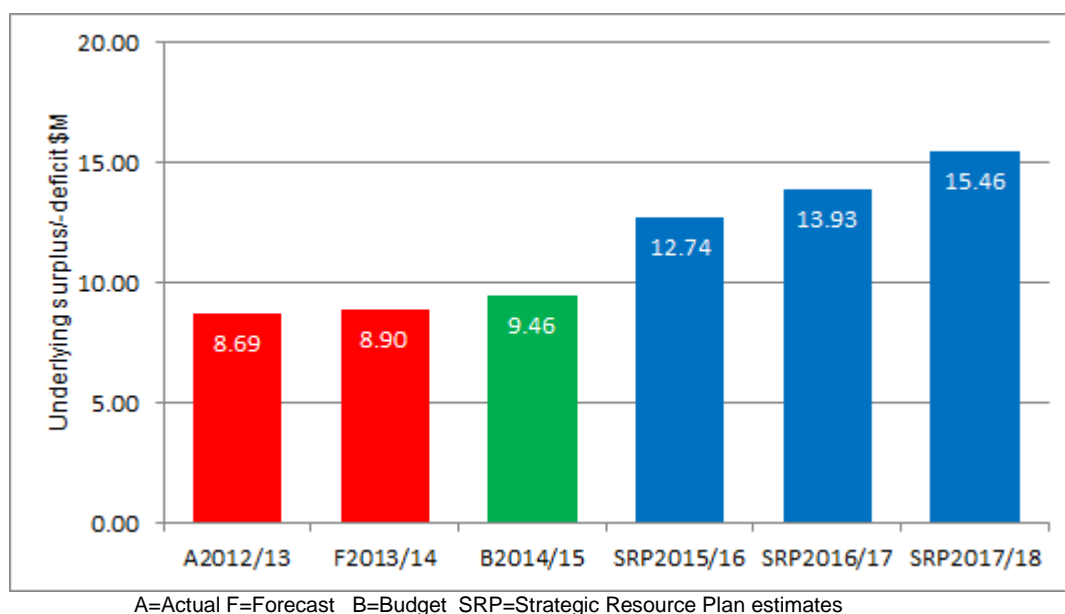
Figure 6: Working capital (net current assets) balances



The financial position is expected to improve with net assets (net worth) to increase by \$10.93 million to \$1.483 billion. Working capital is expected to remain positive at \$3.11 million. Total equity is forecast to be \$1.472 billion as at 30 June 2014.

6. Financial sustainability

Figure 7: Underlying result per annum



A high level Strategic Resource Plan for the years 2014/15 to 2017/18 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The Plan projects an improving trend in Council's operating result over the 4 year period (refer to Figure 2), as well as an increase in the underlying result (highlighted in Figure 7) which is a measure of financial sustainability.

Overall, the 2014/15 Council Budget presents a financially responsible strategy for the coming year and beyond. We are maintaining service levels for the community, while striving to improve the quality of service delivery, focusing on the needs of the disadvantaged and acting in ways that are both socially and environmentally responsible. We are renewing and enhancing the capital infrastructure of Yarra and planning for the long-term maintenance of these assets. We continue to act with financial prudence to achieve medium to long term financial sustainability. We are also mindful of the impact on our ratepayers so there has been a hard ruler put over many items. This said, we have also focussed on delivering priority initiatives that help realise community vision and outcomes.

I look forward to working with the Council, staff and community in the coming year to implement its many programs and initiatives and commend this 2014/15 adopted budget to the community.

Vijaya Vaidyanath
Chief Executive Officer

3 Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and Local Government (Finance and Reporting) Regulations 2004 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/15 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Council officers firstly review and update Council's long term financial projections. Financial projections for a four year period are included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February and March. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers undertake a community engagement process including public information sessions, focus groups and other techniques. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 31 August and a copy submitted to the Minister within 28 days after adoption. The key dates for Yarra's 2014/15 budget process are summarised below:

Budget process	Timing
• Officers update Council's long term financial projections	Nov 2013 – Feb 2014
• Officers prepare operating and capital budgets	Dec 2013 – Mar 2014
• Council considers draft budgets at informal briefings	Dec 2013 – Apr 2014
• Proposed budget submitted to Council for approval	Apr 2014
• Public notice advising intention to adopt budget	Apr 2014
• Budget available for public inspection and comment	Apr/May 2014
• Community engagement process undertaken	Apr/May 2014
• Submissions period closes (28 days)	May 2014
• Submissions considered by Council/Committee	May 2014
• Budget and submissions presented to Council for adoption	June 2014
• Copy of adopted budget submitted to the Minister	June 2014
• Revised budget where a material change has arisen	As required

4 Budget highlights

Whilst the 2014/15 budget has been prepared on the basis of fiscal constraint, the Council still needs to fund new community and organisational initiatives if it is to remain innovative and responsive to the community's needs. This year's budget includes a number of activities and initiatives that will contribute to the achievement of the strategic objectives specified in the Council Plan.

Key budget highlights for 2014/15 include:

- A financially responsible and sustainable General Rate increase of 5.4%, which is reflective of the continuing higher costs of providing Council services, as well as significant funding of new and improved capital infrastructure and facilities for the Community (refer to Section 8.2.1 for further detail).
It is important for ratepayers to note that the change in their individual rate amount will vary depending on the relative change in their property valuation (refer to Section 13 for further information on the 2014 revaluation);
- A \$40.54 million capital works program (including 2013/14 carried forward projects), comprising a number of significant projects:
 - North Fitzroy Community Hub;
 - GTV 9 Community Facility internal fitout;
 - Redevelopment of Gold Street childcare facility in Collingwood
 - 345 Bridge Road Offices;
 - Rushall Crescent shared path bypass; and
 - Creation of a new park at 635 Church Street.
- On-going commitment to environmental sustainability initiatives including:
 - Continuation of the Energy Performance Contract project to implement energy efficiency measures in Council-owned buildings;
 - Progressing the development of an Urban Forest Strategy;
 - Employment of a Local Sustainability Officer; and
 - Adopting a Biodiversity Health Strategy;
- Council will continue addressing local transport needs by implementing a bicycle strategy totalling \$2.79 million which includes:
 - New bicycle paths in open space - \$0.74 million;
 - Bike path renewals in open space - \$0.42 million;
 - Bicycle strategy on-road projects - \$1.01 million (including Wellington Street separated Copenhagen bicycle lanes); and
 - Bicycle network - \$0.21 million;
- Support for community groups with a Community Grants program totalling \$2 million;
- A further \$300,000 contribution to the Yarra Energy Foundation to assist with its operations;
- Other new initiatives for 2014/15, such as:
 - Burnley Backyard community centre in Tudor Street, Richmond;
 - Management of Special Events in Parks and Gardens – New Year's Eve and Australia Day;
 - Yarra Planning Scheme review;
 - ONE YARRA Gender Equity Implementation;
 - Live Music Acoustic Fund;
 - Improved communication with Culturally and Linguistically Diverse (CALD) communities; and
 - Appointment of a Strategic Research and Policy Development Coordinator.

5 Linkage to the Council Plan

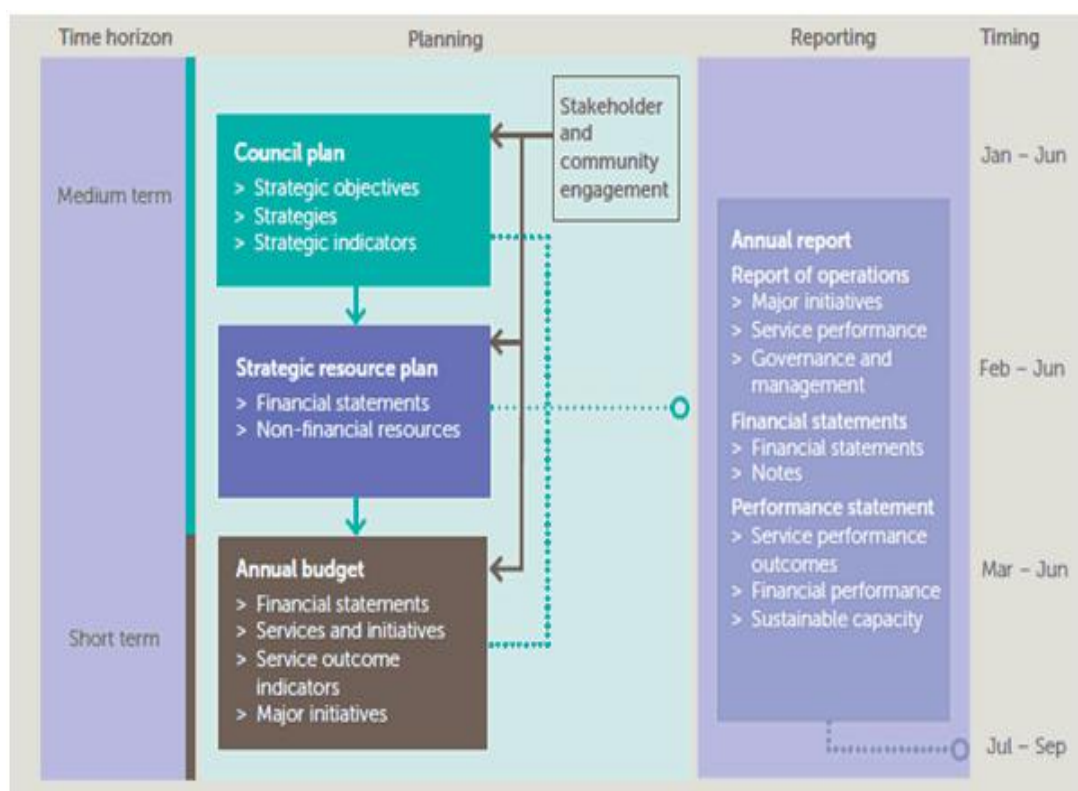
5.1 Strategic planning framework

The Annual Budget has been developed within an overall planning framework that guides the Council in identifying community needs and aspirations over: the long term (Vision); medium term (Council Plan); and short term (Annual Budget).

Council is held accountable for the achievement of its annual plans by virtue of the independent audit performed on its annual Audited Statements by the Victorian Auditor General's Office.

The Strategic Resource Plan (SRP) included in the Council Plan summarises the financial and non-financial impacts of Council's objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed in the context of the SRP and aims to achieve yearly goals against each of the strategic objectives specified in the Council Plan.

The diagram below depicts the strategic planning framework of Council.



Source: Department of Transport, Planning and Local Infrastructure

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

A review of the Council Plan 2013-17 has been undertaken this year, in accordance with the Act. There have been no changes to the Council Plan as a consequence of that review.

5.2 Our values

Yarra City Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff supports the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Yarra City Council staff practise the following organisational values enhance the quality of this partnership:

- **Integrity** – We are open and honest. We communicate and apply relevant policies and procedures. We operate with fairness and consistency.
- **Accountability** – We are accountable. We take responsibility for our actions. We follow through on commitments to others and achieve agreed goals and standards.
- **Teamwork** – We acknowledge we are one organisation. We build positive working relationships across all teams and groups. We willingly share our resources.
- **Respect** – We seek to understand expectations and identify requirements. We empathise with people and respond appropriately. We appreciate the value of different opinions, views and working styles to our organisation.
- **Innovation** – We are prepared to tackle challenges. We learn from our actions and experiences. We improve. We seek and provide feedback. We further develop our knowledge and skills.

5.3 Strategic objectives

The Annual Budget funds the activities and initiatives that will contribute to achieving the strategic objectives specified in the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement.

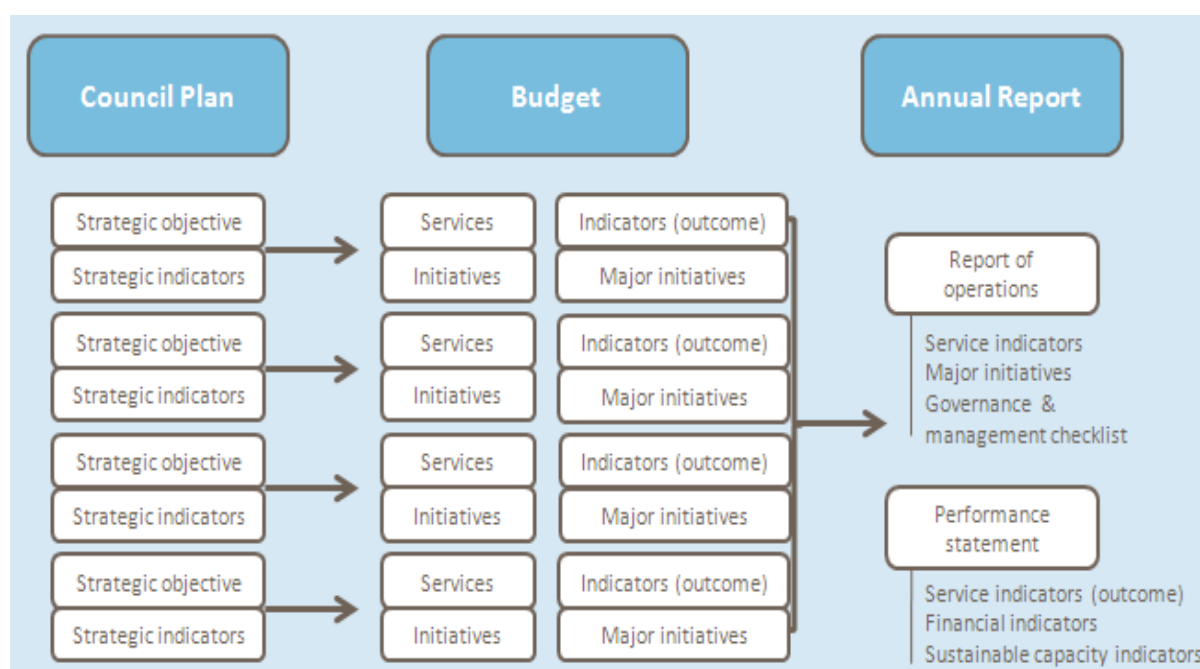
The 2013-2017 Council Plan Strategic objectives are set out below:

Strategic Objective	Description
Celebrating Yarra's uniqueness	Yarra is unique. A community different to the other 78 Victorian municipalities. There is a long history and deep identity that matter to people living, moving or visiting Yarra. Our decisions and priorities must respect this.
Supporting Yarra's Community	There are strong community values that drive Council services and activity, as well as the representations to State and Federal Governments on community needs and views.
Making Yarra More Liveable	Yarra is experiencing rapid change. Many feel this change is too fast. Growth and development need to add to what is valued in Yarra not detract from it. Consideration is needed for how the City's growth can be consistent with local values and amenities.
Ensuring a Sustainable Yarra	Council has made significant inroads into reducing Council's environmental 'footprint'. We need to continue this as well as working to reduce the community's 'footprint' through advocacy and partnerships.
Leading local government	There has been a significant improvement in Council's fiscal management and customer responsiveness over the last few years. Our new focus is on how to ensure services meet changing community need and preferences, and emphasising efficiency and effectiveness in these services.

6 Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2014/15 year and how these will contribute to achieving the strategic objectives specified in the Council Plan 2013-17 as set out in Section 5. It also outlines a number of initiatives, major initiatives and performance targets and measures.

The Strategic Resource Plan (SRP) is part of, and prepared in conjunction with, the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown in the following diagram:



6.1 Strategic objective 1: celebrating Yarra's uniqueness

Identity is a passionate and recurring theme throughout Yarra. This is about our community diversity, our history and our sense of place – be it our street, neighbourhood, suburb or municipality.

An ongoing focus for Council is how to keep a sense of history and place, as reflected by streetscapes, shops and houses, as well as how to pay tribute to the lived history, connecting with the stories and experiences of those who came before us and shaped the character of Yarra.

6.1.1 Services

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
Arts, Culture & Venues	<p>The Arts and Cultural Services mission is to work with communities, artists, organisations, business and government to achieve community well-being, economic strength and cultural vitality within Yarra, through:</p> <ul style="list-style-type: none"> Involving local people; Investing in local practice; and Supporting a shared sense of place. 	<p>648 (3,048) (2,400)</p>
City Strategy	Supports the land use planning that achieves more sustainable development,	264

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
	outcomes, encourages a growing local economy and promotes high quality public spaces.	(2,955) (2,691)

6.1.2 Initiatives

- 1) Management of Special Events in Parks/Gardens - \$250,000
- 2) Live Music Acoustic Fund - \$25,000

6.1.3 Major initiatives

Operating expenditure:

- 1) **Organisational Framework to Improve Corporate Communications to CALD and Specific Needs Groups** - \$45,000. This project involves undertaking a detailed business case analysis and development of an organisational framework to improve corporate communications with four important sectors of our community:
 - Older persons;
 - People with disabilities;
 - CALD communities; and
 - The Aboriginal community.

Capital expenditure:

- 2) **GTV 9 Community Centre development.** As part of the redevelopment of the GTV9 site, the shell of a former studio was given to Council for use as a community centre. Fit out of the centre will be completed this year and service will commence.

6.1.4 Service performance outcome indicators

Service Area	Indicator	Performance Measurement	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year <i>less</i> the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

6.2 Strategic objective 2: supporting Yarra's community

Yarra is a great place to live, to raise families, with access to a wide range of services, support and facilities, and is home to a diverse community.

Council provides many local human services and facilities important to the community's health and wellbeing. This includes ensuring early childhood health, education and development, providing support and opportunities for younger adults, ensuring access and inclusion for people with disabilities, supporting positive ageing, as well as assisting older residents and people with disabilities to remain in their homes. Sports, recreation facilities and infrastructure encouraging active lifestyles are also important to local wellbeing as are thriving local businesses offering jobs and services.

6.2.1 Services

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
Family, Youth and Children's Services	Family, Youth and Children's Services branch strives to be a respected leader, planner and innovative provider of services, which are developed in cooperation with the community to respond to the needs of children, young people and families within the municipality.	8,159 (15,163) (7,004)
Community and Corporate Planning	Leads community and organisational development in Yarra to support Council's strategic objectives. Community and Corporate Planning provides a strategic response by Council to a range of organisational, social and community issues not directly covered by service areas. C&CP brings specialist skills and capacity to addressing these issues.	1 (4,537) (4,536)
Aged and Disability Services	Works towards a cohesive, inclusive and supportive community, where older people and people living with a disability are leading healthy and meaningful lives; are respected and valued members of the community. Our Branch staff are committed to working with residents, community groups, agencies, other areas of Council and other stakeholders to: <ul style="list-style-type: none"> • Strengthen local neighbourhoods and communities. • Plan and deliver services to enhance independence. • Resource and support advocacy at all levels. 	4,091 (7,563) (3,472)
Library Services	Yarra Libraries mission is to ensure the provision of a public library service which will meet the current and future information, recreation, educational and cultural needs of the diverse communities of Yarra.	746 (4,507) (3,761)
Leisure Services	Yarra Leisure will provide a high quality range of facilities and programs that encourage participation from a broad cross section of the community. We aim to meet their health, leisure, sporting and social needs with emphasis on age, ethnic origin, social isolation, low incomes and physical/mental disability.	9,656 (9,400) 256

6.2.2 Initiatives

- 1) Playgroup Development Officer - \$48,000
- 2) Engagement Response to People Experiencing Primary Homelessness - \$20,000
- 3) Support for Whole of Government Alcohol and Other Drugs project - \$15,000
- 4) Community Infrastructure Coordinator - \$100,149
- 5) Home Maintenance Services - Enhanced In-House Services - \$22,000
- 6) Flying Higher for Better Inclusion - \$25,000
- 7) Disability Access and Inclusion Officer - \$30,100
- 8) Older Person Residential Care - Assessment of Future Needs - \$40,000
- 9) GTV 9 Community Centre first year of lifecycle/maintenance costs - \$60,000
- 10) Communities That Care - \$25,000

6.2.3 Major initiatives

Capital Expenditure:

- 1) **North Fitzroy Community Hub.** Construction will commence on the North Fitzroy Community Hub. The Hub project will feature the North Fitzroy Library, Maternal and Child Health Centre and spaces for multicultural groups and community meetings.
- 2) **Leisure – ticketing kiosks.** Access control and ticket kiosks will be installed at all Yarra Leisure centres to aid quicker access for Members to the Centres and improve access control to areas that are difficult to monitor.
- 3) **Gold Street Child Care Centre redevelopment.** Council will design and redevelop the Gold Street Child Care Centre to become an integrated family and children's centre that includes existing early education and care licensed space and the provision of space for a Maternal and Child Health service.

6.2.4 Service performance outcome indicators

Service Area	Indicator	Performance Measurement	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Care	Participation	Participation in MCH key ages and stages visits (Percentage of children attending the MCH key ages and stages visits)	[Number of actual MCH visits / Number of expected MCH visits] x100
		Participation in MCH key ages and stages visits by Aboriginal children (Percentage of Aboriginal children attending the MCH key ages and stages visits)	[Number of actual MCH visits for Aboriginal children / Number of expected MCH visits for Aboriginal children] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Pool Facilities	Participation	Utilisation of pool facilities (The number of visits to pool facilities per head of municipal population)	Number of visits to pool facilities / Municipal population

6.3 Strategic objective 3: making Yarra more liveable

Maintaining Yarra's valued qualities whilst the City continues to grow – both in residents, workers and visitors – will occupy more of our attention. Mediating conflicting needs and competition for space – parking, travel, recreation, social, environmental needs – will require considered community engagement and creative innovative solutions.

6.3.1 Services

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
Compliance	Implements a range of statutory health protection and compliance services to maximise the safety, compliance and harmony in the city.	2,505 (3,946) (1,441)
Parking Services	Responsible management of the limited parking resources available within the city to ensure safety of all road users, optimise residents' access to homes while seeking to accommodate the parking needs of visitors, businesses and community facilities in a fair and equitable manner and promoting sustainable solutions.	29,902 (9,227) 20,675
Statutory Planning	Make good decisions about the use and development of land which gives effect to state and local planning policies and are based on clear procedures, appropriate public participation and coordination with other Branches of Council.	4,676 (4,654) 22
Construction Management	Ensures that developments have minimum impact on the amenity of residents, businesses and Council infrastructure.	4,135 (4,144) 9
Recreation & Open Space Management	Responsible for maintaining the publicly owned open spaces within the City of Yarra - areas include parks and gardens. Protection and enhancement of the open space and streetscape network and management of the City's trees. The branch also manages and provides accessible recreation opportunities, services and facilities and open space.	281 (8,742) (8,461)

6.3.2 Initiatives

- 1) Statutory Planner \$90,000
- 2) Yarra Planning Scheme Revision - \$120,000
- 3) Economic and Property Analysis of the Gipps Street and Cremorne Precincts - \$90,000
- 4) Strategic Research and Policy Development Coordinator - \$110,000
- 5) Construction Management Enforcement - \$0 (cost neutral)
- 6) Lifecycle maintenance of new Open Space Assets - \$33,500

6.3.3 Major initiatives

Operating Expenditure:

- 1) **Planning Scheme Review.** A review of the Yarra Planning Scheme commenced in 2013-14. This initiative will achieve a draft new local planning policy section for the Yarra Planning Scheme that will guide land use planning and development decisions for the next 5 -10 years. The engagement strategy will provide the community with an opportunity to participate and provide their input to the directions set out in the policy.

Capital Expenditure:

- 2) **Church Street Park.** Construction on a new Park at 635 Church Street will be completed. The new park will provide a high quality, flexible open space to meet the needs of the growing population in this precinct.
- 3) **Wellington Street Bike Lane.** A separated bicycle lane will be constructed on Wellington Street between Johnston Street and Victoria Parade. The bicycle lane will improve cyclist safety and potentially lead to an increase in cyclists using Wellington Street.
- 4) **Maxwell Sutherland Pavilion.** A new sports pavilion will be constructed at Fairfield Park to replace the existing Maxwell Sutherland sports pavilion. The project will create a new facility that is fit for purpose for the whole community and supports more diversified use.
- 5) **Rushall Crescent shared path by-pass.** A new shared path link to by-pass the Rushall Train station underpass will be constructed, connecting the existing Merri Creek Trail to a shared path in Rushall reserve. This trail will provide a link in the heavily used Merri Creek Trail in order to bypass the Rushall Station underpass, which is currently a point of conflict for trail users.

6.3.4 Service performance outcome indicators

Service Area	Indicator	Performance Measurement	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council)	[Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

6.4 Strategic objective 4: ensuring a sustainable Yarra

Reducing Yarra's environmental footprint is critical – including a target to become carbon neutral by 2020, reduce waste going to landfill, increase renewable energy use, improve biodiversity, increase local food production, use more locally collected rainwater to reduce storm water run off and dependency on Melbourne's water catchments.

In November 2012 Yarra became the first Victorian Council to be certified carbon neutral. This reflects our commitment to reducing the City's environmental footprint – the resources we use to live – such as reducing the use of potable water and energy, as well as reducing waste going to landfill. In 2011 Yarra was named as the Sustainable City of the Year, acknowledging the wide range of programs working to make Yarra more sustainable.

6.4.1 Services

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
Sustainability & Strategic Transport	Uses innovative and cutting edge solutions to maintain Yarra's best practice positioning and actions in environment and cycling in local government. Promotion of walking, cycling and public transport use are key activities. The Branch is also responsible for the planning and monitoring of Council's Capital Works program and the management of Council's energy and water use.	176 (4,154) (3,978)
Buildings & Property	To maintain and manage the City of Yarra's building assets. Preparation of all Council Leases, Licences, Management Agreements in relation to land owned, managed or leased by the City of Yarra, including: <ul style="list-style-type: none"> Liaison with tenant or Landlords Instructions to Council solicitors Liaison with responsible Council Department Liaison with State Government Departments in relation to: <ul style="list-style-type: none"> Land leased by the City of Yarra Land which is being transferred to the City of Yarra 	847 (7,279) (6,432)
Engineering Services	Provides, maintains, improves and manages Yarra's Infrastructure to enhance a sustainable and liveable environment, focused on traffic (creating an efficient, effective and safe traffic environment) and engineering services.	758 (2,084) (1,326)
Sustainable Asset Management	Provides policy, strategy, processes and procedures and systems that produce an integrated and multidisciplinary approach to asset management.	163 (830) (667)
Engineering Operations	Management and maintenance of Council's road and footpath infrastructure; fleet, plant and equipment; and overseeing the delivery of all waste services and waste minimisation.	825 (18,018) (17,193)

6.4.2 Initiatives

- 1) Trains not Tolls Roads Campaign - \$30,000
- 2) Local Sustainability Facilitator - \$60,000
- 3) Asylum Seeker Material Aid Project - \$60,000
- 4) Steam Weed Control Program - \$50,000
- 5) Biodiversity Health Survey - \$16,000
- 6) High Rise Recycling - \$55,000
- 7) Urban Agricultural Facilitator - \$100,000

6.4.3 Major initiatives

Operating Expenditure:

- 1) **Tudor Street Development** - \$826,860. Council is providing funding to Richmond Community Learning Centre to complete the Burnley Backyard Project. This project involves the redevelopment of 49 Tudor Street. Facilities that will be provided include community gardens, training rooms and meeting space, a flexible workshop space and passive outdoor space.
- 2) **Urban Forest Strategy** - \$40,000. An Urban Forest Strategy will provide broad directions and key principles for the delivery of environmental initiatives in an urban context. In 2013/14 Council investigated the feasibility of developing an Urban Forest Strategy and commenced underlying work including thermal and infrared mapping and began preparations for a tree audit project later in 2014. This year Council will begin the tree audit and progress development of an Urban Forest Strategy for Council consideration.

Capital Expenditure:

- 3) **Energy Performance Contract** (adaptive assets program). In 2014/15, Council will continue the implementation of its Energy Performance Contract (EPC) that commenced in the second half of 2013/14. This contract guarantees energy savings from the implementation of efficiency measures, identified in an audit of 18 of Council's buildings. The process involves engaging a single contractor to identify, design, install and commission energy efficiency measures for the buildings. The contractor guarantees to meet the agreed energy reduction targets and will pay the difference to Council should those targets not be met.
- 4) **Localised stormwater quality treatments (WSUD)**. Small footprint WSUD projects, (tree pit, car park sized rain gardens) will be designed, constructed and integrated into current road redesigns/renewals as locations are identified. These small scale localised treatments will assist in The City of Yarra achieving their Healthy Water Wise Targets identified in the Yarra Environment Strategy.

6.4.4 Service performance outcome indicators

Service Area	Indicator	Performance Measurement	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

6.5 Strategic objective 5: leading local government

A changing and divergent community requires an agile and responsive organisation. To maximise value to our community, the services and facilities they want, it is critical that Council review our services to ensure they are relevant and appropriate.

6.5.1 Services

Branch	Description of Services Provided	Net Revenue (Expense) \$'000
Governance	To provide a range of professional services to internal and external clients, with an emphasis on governance related issues including compliance, regulation, transparency and probity.	11 (2,403) (2,392)
People and Culture	The People and Culture branch promotes accountability and enhances competency, effectiveness and wellbeing as a shared responsibility of the organisation and its people and strives to generate a positive and productive work and learning environment. By achieving these aims, the branch will support Yarra staff with the skills, knowledge and attitude to realise Council and community objectives.	0 (1,921) (1,921)
Communications & Customer Services	Provides Council with a consistent strategic approach to communications and issues management, advocacy, media relations, publications, digital communications, civic events and customer service. Our skilled and experienced team focuses on solutions and improving cross organisational collaboration, communication, service and responsiveness.	0 (3,978) (3,978)
Strategic Procurement	Provides best practice guidance, advice and assistance to management and staff in the management, supervision and monitoring of all contracts and purchasing activities.	0 (436) (436)
Finance	The development of financial strategies that will ensure the City of Yarra is a viable organisation able to continue provision of quality services into the future. To deliver financial accounting, management accounting, revenue management, valuations and payroll services to the organisation.	94,608 (20,930) 73,678
Information Services	To provide the highest levels of customer service and technical competence in order to optimise Yarra's business systems, processes and quality of information. Enhance the community's experience of Council services and processes regardless of the access medium, by utilising appropriate and consistent information systems and supporting processes.	0 (6,488) (6,488)
Innovation	To promote and foster a culture of innovation and continuous improvement across all Council operations. To ensure the adoption of consistent and effective project management practices.	131 (598) (467)

6.5.2 Initiatives

- 1) Yarra's Digital Presence - \$65,000
- 2) New Asset Lifecycle Maintenance costs (345 Bridge Road) - \$160,000

6.5.3 Major initiatives

Operating Expenditure:

- 1) **ONE YARRA Gender Equity Implementation** - \$166,000. This initiative will provide resources to continue implementation of the ONE YARRA Organisational Development Strategy and the Gender Equity Strategy. The initiative will also facilitate the development of the Employment Diversity Strategy.

Capital Expenditure:

- 2) **345 Bridge Road refurbishment.** In 2013, City of Yarra made a strategic investment in an office building in Bridge road. This year Council will be undertaking an upgrade of the building for staff accommodation and to create a rental income stream.
- 3) **Remote Frequency Identification Data – RFID project.** Yarra Libraries will commence implementation of RFID and self-check technology to support productivity gains, high level customer service and improvement of library collections management and consistency with public library innovation.

6.5.4 Service performance outcome indicators

Service Area	Indicator	Performance Measurement	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

6.6 Reconciliation with budgeted operating result

The following table provides a reconciliation of the operational financial resources allocated to each of Council's Strategic Objectives contained within the Council Plan 2013-17 (as outlined in the "services" areas of sections 6.1 to 6.5) to Council's 2014/15 budgeted operational result (refer to section 8):

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Celebrating Yarra's Uniqueness	5,091	6,003	912
Supporting Yarra's Community	18,607	41,230	22,623
Making Yarra more Liveable	(10,686)	30,713	41,399
Ensuring a Sustainable Yarra	30,380	32,305	1,925
Leading Local Government	33,462	36,754	3,292
Total services and initiatives	76,854	147,005	70,151
Other non-attributable	5,145		
Deficit before funding sources	81,999		
Funding sources			
Rates and charges	91,458		
Capital grants	1,475		
Total funding sources	92,933		
Surplus for the year	10,934		

6.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 12) and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

7 About Yarra, and factors impacting the budget

7.1 A snapshot of Yarra

The City of Yarra is an inner metropolitan municipality which is home to a diverse community of people. Yarra is one of Australia's smallest inner city municipalities at 19.5 square kilometres, and features lively arts and entertainment precincts, vibrant shopping and café strips, and numerous sports and recreational facilities.

The City of Yarra was created in June 1994. The new municipality merged the former municipalities of: Collingwood; Richmond; Fitzroy; (including the annexed part of Carlton North); Northcote (Alphington & Fairfield: South of Heidelberg Road only).

Yarra is made up of three wards - Langridge Ward, Melba Ward and Nicholls Ward. Each ward has three Councillors who are democratically elected for a four-year term. Council is responsible for maintaining essential community infrastructure and delivers a wide range of services, including street cleaning, maintenance of parks and gardens, and home and community care to a diverse and eclectic community.

Population

Yarra has a population of 83,593 (at 30 June 2013) and a diverse community profile. Over the previous decade, the City's population had been growing at an average rate of 1.5%, the same as the rate of growth for Victoria. Yarra's forecast population growth is about 1.3% each year over the next 18 years, predicted to reach an estimated population of 102,062 by 2031¹.

Cultural diversity

Yarra is a culturally and linguistically diverse municipality. Many different cultural groups live in Yarra and many different languages are spoken at home by residents.

In 2011 about 29% of residents were born overseas, mainly in the United Kingdom, Vietnam, New Zealand, Greece, China and Italy. Of those born overseas, 63% arrived in Australia prior to 2001.

Housing

Most Yarra residents (52%) live in medium density housing, while 26% occupy high density dwellings and 21% live in detached houses. House prices in Yarra have risen dramatically in recent years.

Yarra also has a significant amount of public housing, with 33% of Victoria's high-rise public housing located in Yarra in 2011. There are just under 5,000 public housing dwellings in the city and these make up 11% of Yarra's households, and 6% of all Victoria's public housing stock.

Education and occupation

Overall, Yarra has a well-educated population. More Yarra residents hold a degree or higher qualification (45% of those 15 years or older) than the Greater Melbourne average (24%).

Employment rates among Yarra residents are relatively high, with at least 69% of residents aged 15 years and over (45,198 people) in the labour force. The main employment groups are professionals (43%), managers (15%) and clerical and administrative roles (12%).

Council Assets

Council manages approximately \$1,494.3 million worth of assets, road and infrastructure includes 260 kilometres of road pavement, 491 kilometres of footpaths, 491 kilometres of kerb and channel, 170 kilometres of storm water pipes and 85 kilometres of laneways.

Council's community and recreation services requires for the management and upkeep of 161 buildings and structures. There are 3 Town Halls, 5 Libraries, 3 Swimming Pools & Recreations

¹ Forecast.id for Yarra, 2013 (based on 2011 Census figures and 2009 residential development assumptions)

Centres, 3 neighbourhood houses, 10 childcare centres, 230 hectares of open space, 35 playgrounds and 15 sporting fields maintained.

Budget implications

As a result of Yarra's demographic profile there are a number of budget implications in the short and long term:

- Over time, the changing demographics of Yarra will continue to result in demand for different services and service levels. The long term budgetary planning process needs to factor in these changes, particularly when considering capital infrastructure (like, for example: North Fitzroy Community Hub, GTV 9 community centre, new parks and open space, etc) to support service delivery;
- The constant stream of higher density development in Yarra results in the need to replace infrastructure such as drains, pathways and other community facilities to cater for the higher density. These costs are generally funded from rates, while some are borne by developers. However, the income received from new dwellings does not fully offset the significant net infrastructure costs into the future; and
- More than 6% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of significant rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved. In addition, Council provides services to older people such as 'Home Help' and 'Delivered Meals' which are subsidised.

7.2 External influences

In preparing the 2014/15 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of 2.75% per annum;
- Continued financial commitment to the employee Enterprise Agreement which was renegotiated effective from the 2013/14 year (for 4 years);
- Council's obligations in regard to servicing debt funding of the Vision Super defined benefit liability which is projected to involve significant cash outflows over the next 10 years;
- Administration of the Fire Services Property Levy which will continue to be collected by Council on behalf of the State Government; and
- Other state government imposed levies, including the Landfill Levy, which is imposed on Council.

7.3 Internal influences

As well as external influences, there are also a number of internal influences that are expected to have a significant impact on the preparation of the 2014/15 Budget. These matters have arisen from events occurring in the 2013/14 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2014/15 year. These matters are set out below:

- Maintaining and improving existing services to meet competing demands;
- Wage increases resulting in additional employee costs;
- Additional staffing levels to support service delivery, some of which has a consequential positive income impact;
- Above CPI increases in the cost of raw materials and some contract expenditures;
- The purchase of the strategic investment property at 345 Bridge Road, Richmond which Council has debt funded and the effect on future cash flows;
- The securing of 100% ownership of the Connie Benn Centre childcare operation in Brunswick Street Fitzroy; and
- The costs of upgrading and maintaining Council infrastructure to meet community expectations.

7.4 Budget principles

In response to the external and internal influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market level, concession fees to be maintain, on average, at or below CPI;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2013/14 levels with an emphasis on innovation, efficiency and continuous improvement;
- Salaries and wages to be increased in line with Council's Enterprise Bargaining agreement;
- Construction and material costs to increase in line with, or in some instances higher than, CPI;
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case;
- Real savings in expenditure and increases in revenue identified in 2013/14 to be preserved; and
- Life-cycle costs arising from completed 2013/14 capital projects to be included.

7.5 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include:

- A Strategic Resource Plan for 2014/15 to 2017/18 (section 12);
- Rating Strategy (section 13); and
- Other Strategies (section 14) including borrowings and asset management.

8 Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2014/15 year.

8.1 Budgeted income statement

	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Unfav) \$'000
Total income	8.2	153,162	162,247	9,085
Total expenses	8.3	(142,393)	(151,313)	(8,920)
Surplus (deficit) for the year		10,769	10,934	165
Grants - capital	8.2.6	(1,868)	(1,475)	393
Contributions - non-monetary assets		0	0	0
Capital contributions - other sources				
Adjusted underlying surplus (deficit)	8.1.1	8,901	9,459	558

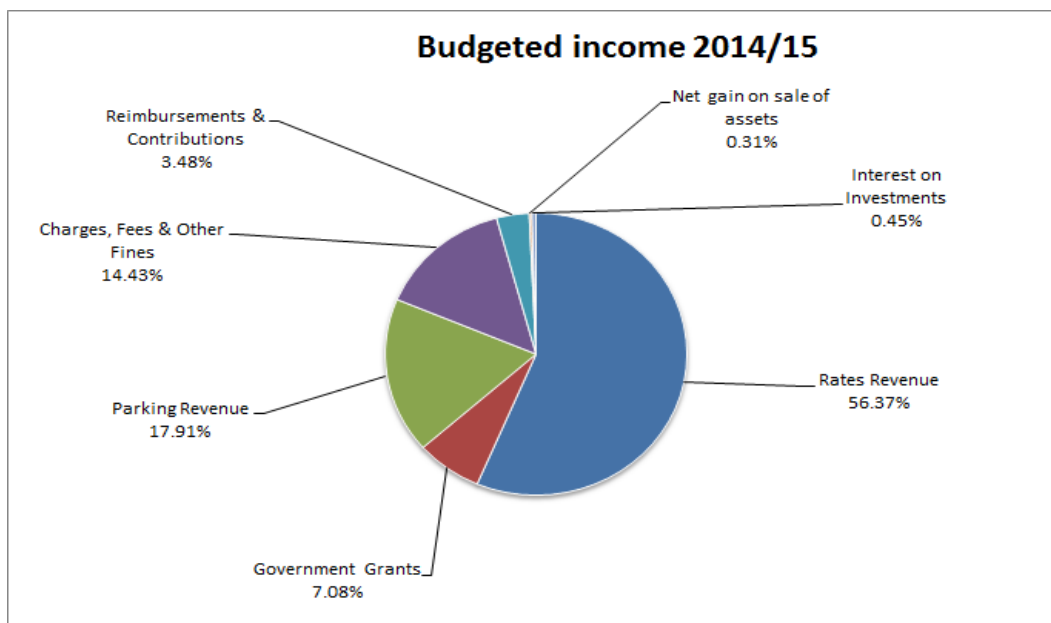
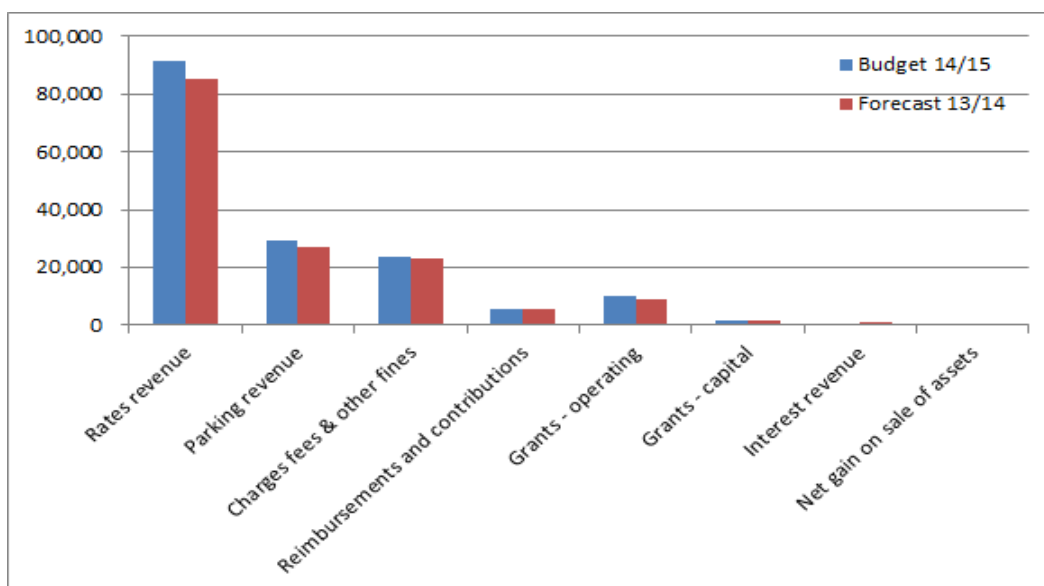
8.1.1 Adjusted underlying surplus - \$0.56 million increase

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a surplus of \$9.46 million which is an increase of \$0.56 million over the 2013/14 year.

8.2 Income

Income Types	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Unfav) \$'000
Rates revenue	8.2.1	85,156	91,458	6,302
Parking revenue	8.2.2	27,286	29,059	1,773
Charges fees & other fines	8.2.3	23,300	23,417	117
Reimbursements and contributions	8.2.4	5,488	5,653	165
Grants - operating	8.2.5	8,910	10,013	1,103
Grants - capital	8.2.6	1,868	1,475	(393)
Interest revenue	8.2.7	751	722	(29)
Net gain on sale of assets	8.2.8	403	450	47
Total income		153,162	162,247	9,085

Source: Appendix A



8.2.1 Rates and charges - \$6.30 million increase

The proposed increase in General Rates is 5.4%. This will contribute to a total rate income of \$91.46 million in 2014/15. Supplementary rates are forecast to achieve similar high levels as 2013/14 due to the continuing trend of development in the municipality.

The increase in General Rates is reflective of the continuing higher costs of providing Council services impacted by:

- EBA negotiated wage increases (4%);
- Increasing insurance premiums for public liability and other insurances;
- Additional costs imposed by the other layers of Government (such as, but not limited to: Landfill Levy, Fire Services Property Levy administration, fees and charges for services such as VicRoads data for parking enforcement activities);
- Higher costs of materials and contracted services; and
- Maintenance costs associated with existing Council infrastructure.

In addition to operating expenses, income from rates also contributes to the funding of new and improved infrastructure and facilities for the Community, such as the North Fitzroy Community Hub,

the Connie Benn Centre in Fitzroy, 345 Bridge Road, Richmond, new bicycle infrastructure, and new community facilities at the former GTV 9 site in Richmond.

Section 13 - "Rating Strategy" includes a more detailed analysis of the rates and charges to be levied for 2014/15.

8.2.2 Parking revenue - \$1.77 million increase

Parking revenue represents income generated predominantly from parking infringements and includes revenue collected from coin operated ticket machines. This class of revenue also represents a significant stream of income to Council. The increase of \$1.77 million reflects increases in charge rates and usage of coin operated ticket machines and an expected increase in parking infringement notices issued due to increased patrolling to ensure effective parking management and the introduction of new parking technology to support enforcement activities.

8.2.3 Charges, Fees & Other Fines - \$0.12 million increase

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as home care and child care services. Increases in statutory fees are made in accordance with legislative requirements.

Income from user charges is projected to increase by \$0.12 million compared to 2013/14 forecast. Council plans to increase user charges for all areas in line with expected inflationary trends and wage growth over the budget period to maintain parity of user charges with the costs of service delivery. A detailed listing of fees and charges is included in Appendix D.

8.2.4 Reimbursements and contributions - \$0.16 million increase

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are projected to increase by \$0.16 million mainly due to one off contributions that were received in 2013/14.

8.2.5 Grants - operating - \$1.10 million increase

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers and contributions from other parties towards property development costs. Overall, the level of operating grants is expected to increase by \$1.10 million compared to 2013/14. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Operating Grant Funding Types and Sources	Forecast		
	Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Unfav) \$'000
<i>Recurrent - Commonwealth Government</i>			
Victorian Grants Commission	839	1,722	883
Childcare benefits	1,459	1,646	187
General home care	874	833	(41)
Immunisation	43	44	1
<i>Recurrent - State Government</i>			
Pre-schools	762	762	0
School crossing supervisors	183	189	6
Maternal and child health	448	461	13
Family support	511	519	8
Early years	918	918	0
Home visiting services	78	76	(2)
Aged care	2,282	2,316	34
Libraries	513	527	14
Total recurrent grants	8,910	10,013	1,103

8.2.6 Capital grants - \$0.39 million decrease

Capital grants include all monies received from State & Federal Governments and community sources for the purposes of funding the capital works program. Overall the level of capital grants is expected to decrease \$0.39 million compared to 2013/14. Grant applications for various projects have been lodged with respective agencies and the outcome is not yet known. Section 10 - "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2014/15 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital Grant Funding Types and Sources	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Unfav) \$'000
<i>Recurrent - Commonwealth Government</i>			
Victorian Grants Commission	190	398	208
Roads to recovery	204	220	16
Total recurrent grants	394	618	224
<i>Non-recurrent - State Government</i>			
Buildings	380	677	297
Roads, footpaths, kerbs and channels	1,052	50	(1,002)
Open Space Improvements	12	100	88
Libraries	30	30	0
Total non-recurrent grants	1,474	857	(617)

8.2.7 Interest on investments - \$0.03 million decrease

Interest revenue includes interest on Council's cash investments. Interest on investments is forecast to decrease marginally by \$0.03 million compared to 2013/14. This is due to continued lower interest rates forecast for part of 2014/15 and lower expected average cash balances.

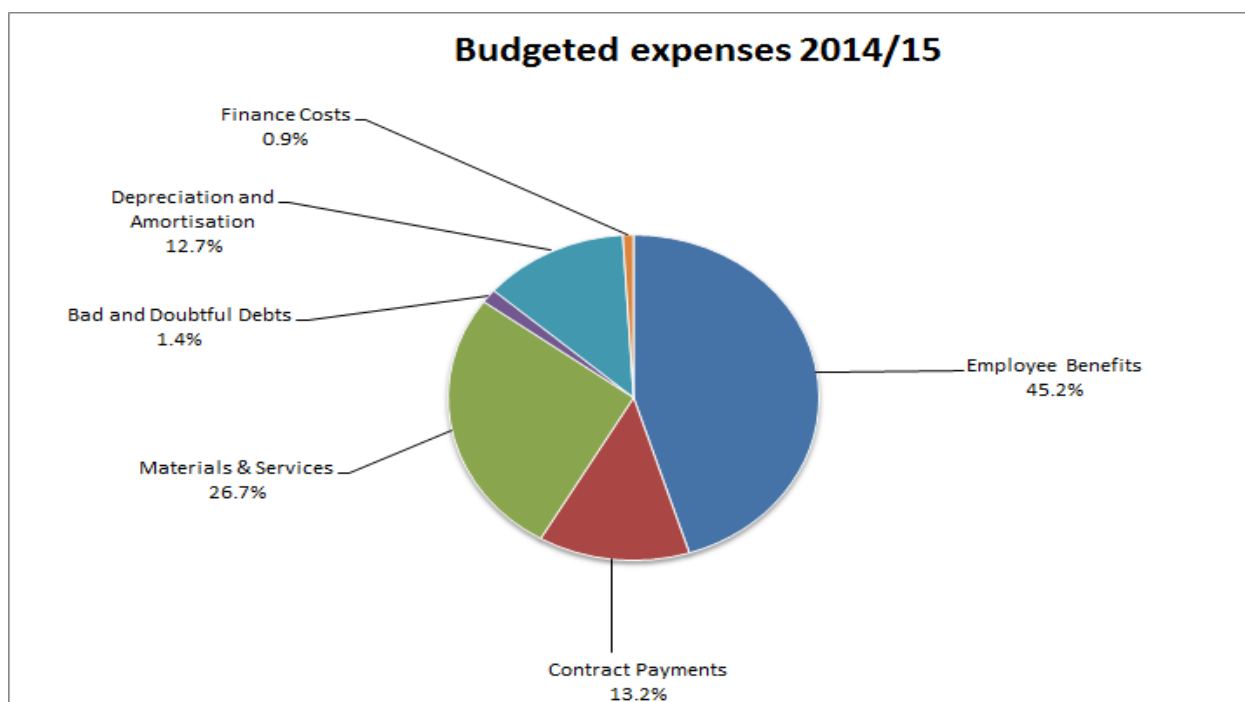
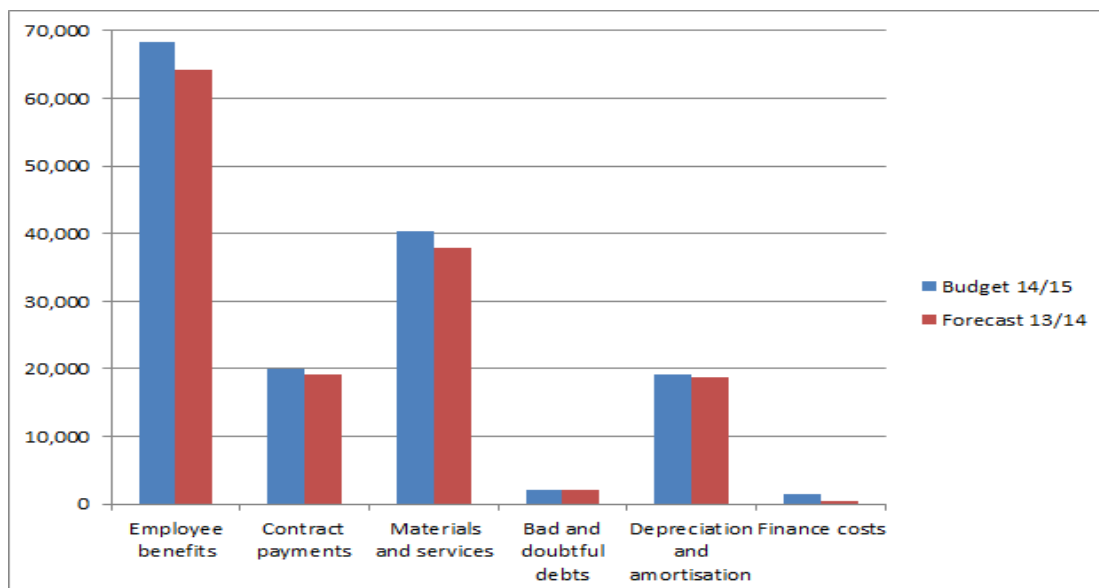
8.2.8 Net gain on sale of assets - \$0.05 million increase

Proceeds from the sale of Council assets are forecast to be \$0.95 million for 2014/15 which relates to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is budgeted to be \$0.5 million.

8.3 Expenses

Expenditure Types	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Unfav) \$'000
Employee benefits	8.3.1	64,156	68,319	(4,163)
Contract payments	8.3.2	19,152	19,987	(835)
Materials and services	8.3.3	37,783	40,358	(2,575)
Bad and doubtful debts	8.3.4	2,053	2,094	(41)
Depreciation and amortisation	8.3.5	18,767	19,142	(375)
Finance costs	8.3.6	482	1,413	(931)
Total expenses		142,393	151,313	(8,920)

Source: Appendix A



8.3.1 Employee benefits - \$4.16 million increase

Employee benefits include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements (including long service leave) and superannuation. Agency staff costs are also included.

Employee benefits are forecast to increase by 6% or \$4.16 million compared to 2013/14. The increase is due to additional new initiatives planned for next year, staffing restructures implemented during 2013/14 and resultant new appointments. Also contributing to the increase is Council's Enterprise Bargaining Agreement (EBA) increment of 4.0% and additional staffing requirements imposed by other layers of government, including: Fire Services Property Levy administration; electric line clearances; and childcare staffing levels. It is important to note that a number of new staff positions that have been created to meet community demand will result in a positive revenue impact for Council.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2014/15 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
CEO	7,824	6,705	1,119
Corporate and Financial Services	9,852	9,331	521
City Development	10,444	9,950	544
Community Programs	26,823	17,997	8,826
Infrastructure Services	9,405	9,193	212
Total permanent staff expenditure	64,348	53,176	11,222
Casuals and other expenditure	3,971		
Total expenditure	68,319		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
CEO	90.9	77.9	13.0
Corporate and Financial Services	92.7	87.8	4.9
City Development	92.1	87.3	4.8
Community Programs	286.9	192.5	94.4
Infrastructure Services	97.4	95.2	2.2
Total permanent staff	660.0	540.7	119.3
Casuals and other	46.0		
Total staff	706.0		

The most significant increases in employee costs by service unit are summarised below:

Branch	Business Unit	Forecast		
		Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Community Programs	Children's Services	7,462	8,611	(1,149)
	Family, Youth & Children's Services			
	Management	798	977	(179)
	Venues & Events	911	1,058	(147)
	Service Planning & Development	105	250	(145)
Infrastructure Services	Road Maintenance Contract	1,675	1,912	(237)
	Service Contract Management	2,702	2,891	(189)
City Development	Construction Management *	153	341	(188)
	Building Services	1,235	1,413	(178)
Chief Executive Officer	Access Yarra	1,523	1,646	(123)
Corporate & Financial Services	Parking Services *	3,964	4,079	(115)

* Additional resources in these areas are generally offset by positive income impacts

8.3.2 Contract Payments - \$0.84 million increase

Contract payments are forecast to increase by 4.4% or \$0.84 million compared to 2013/14. The main contracts contributing to the increase are Council waste management contracts, cleaning contracts and aged care provision.

There are no other significant increases as most contracts are expected to increase by at least 2.75% from 2013/14 to allow for CPI.

8.3.3 Materials and services - \$2.6 million increase

Materials and services relate to a range of items including: community grants (\$2.0 million); advertising; insurances; consultants; legal fees; utilities; street lighting; telecommunications; maintenance costs and other miscellaneous expenditure items. Other materials and services are forecast to increase by \$2.6 million compared to 2013/14.

8.3.4 Bad and doubtful debts - \$0.04 million increase

Council's provision for doubtful debts relates to car parking infringement debtors and general debtors. The provision for doubtful debts for car parking infringements is based on 18% of infringements issued. The increase is due to Council expecting an increase in income related to parking infringements issued in 2014/15.

8.3.5 Depreciation and amortisation - \$0.37 million increase

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.37 million for 2014/15 is due mainly to the completion of the 2014/15 capital works program and the full year effect of depreciation on the 2013/14 capital works program. Refer to section 10 - 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2014/15 year.

8.3.6 Finance costs - \$0.93 million increase

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The increase in costs for 2014/15 relates to interest on borrowings (\$32.50 million) acquired during the 2013/14 year.

9 Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt;
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment; and
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

9.1 Budgeted cash flow statement

	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance (Outflow) \$'000
Cash flows from operating activities	9.1.1			
<i>Receipts</i>				
Rates and charges		86,900	92,863	98,758
Grants - operating		8,640	9,726	9,992
Grants - capital		1,868	1,475	594
Interest received		751	722	1,035
User fees and fines		25,821	25,417	26,333
Parking revenue		25,682	26,696	28,404
Other		5,406	5,568	5,735
		155,068	162,467	7,399
<i>Payments</i>				
Employee benefits		(60,916)	(64,236)	(3,320)
Other		(54,287)	(61,139)	(6,852)
		(115,203)	(125,375)	(10,172)
Net cash provided by operating activities		39,865	37,092	(2,773)
Cash flows from investing activities	9.1.2			
Proceeds from sale of assets		(45,591)	(37,397)	8,194
Payments for property plant and equipment		903	950	47
Net cash used in investing activities		(44,688)	(36,447)	8,241
Cash flows from financing activities	9.1.3			
Finance costs		(15,349)	(4,107)	11,242
Proceeds from borrowings		32,500	0	(32,500)
Repayment of borrowings		0	0	0
Net cash used in financing activities		17,151	(4,107)	(21,258)
Net increase (decrease) in cash and cash equivalents		12,328	(3,462)	(15,790)
Cash and cash equivalents at the beginning of the year		18,918	31,246	12,328
Cash and cash equivalents at the end of the year	9.1.4	31,246	27,784	(3,462)

9.1.1 Cash flow from operating activities - \$2.77 million decrease

The budgeted decrease in cashflows from operating activities is mainly due to an increase in supplier payments. Operating activities include a 5.4% increase in general rates, increased revenue expected in parking and other fees and charges which is off-set by an increase in other payments and employee benefits associated with additional staff appointments and the EBA negotiated wage increases and other cost escalations.

The net cash flows from operating activities does not equal the operating surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Surplus (deficit) for the year	10,769	10,934	165
Depreciation	18,767	19,142	375
Loss (gain) on sale of assets	403	450	47
Net movement in current assets and liabilities	9,926	6,566	(3,360)
Cash flows available from operating activities	39,865	37,092	(2,773)

9.1.2 Cash flow from investing activities - \$8.24 million decrease

The increase in payments for investing activities is reflective of the capital works expenditure detailed in Section 10 of this budget report. Refer to Appendix C for a more detailed analysis of the capital works program.

9.1.3 Cash flow from financing activities - \$21.26 million decrease

Cash flows from financing activities will decrease in 2014/15 as no further borrowings are proposed. In 2013/14 Council borrowed \$13.5 million to settle the Vision Super defined benefit liability and a further \$19 million for strategic asset acquisitions and other capital works. For 2014/15 the total of principal and interest repayments are \$4.1 million.

9.1.4 Cash and cash equivalents at end of the year - \$3.46 million decrease

Overall, total cash and investments are forecast to decrease by \$3.46 million to \$27.78 million as at 30 June 2015.

9.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2015 it will have cash and investments of \$27.78 million, which will be restricted as shown in the following table.

	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Total cash and investments		31,246	27,784	(3,462)
Restricted cash and investments				
- Statutory reserves	5.2.1	(14,039)	(14,299)	(260)
- Discretionary reserves	5.2.2	(3,459)	(3,635)	(176)
- Cash held to fund carry forward capital works	5.2.3	(4,973)	0	4,973
Unrestricted cash and investments	5.2.4	8,775	9,850	1,075

9.2.1 Statutory reserves (\$14.30 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2014/15 year \$3.4 million is budgeted to be transferred to and \$3.1 million from Statutory Reserves.

9.2.2 Discretionary reserves (\$3.63 million)

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2014/15 year \$0.17 million is budgeted to be transferred to Discretionary Reserves. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

The Discretionary Reserves include the Community Infrastructure Fund which is projected to total \$3.0 million as at 30 June 2015.

9.2.3 Cash held to fund carry forward capital works (\$0.00 million)

An amount of \$4.97 million is forecast to be held at 30 June 2014 to fund capital works budgeted but not completed in the 2013/14 financial year. Section 10.2 contains further details on capital works funding. There is no amount shown as cash held to fund carry forward works at 30 June 2015, as it is expected that the capital works program in the 2014/15 financial year will be fully completed.

9.2.4 Unrestricted cash and investments (\$9.85 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

10 Analysis of capital budget

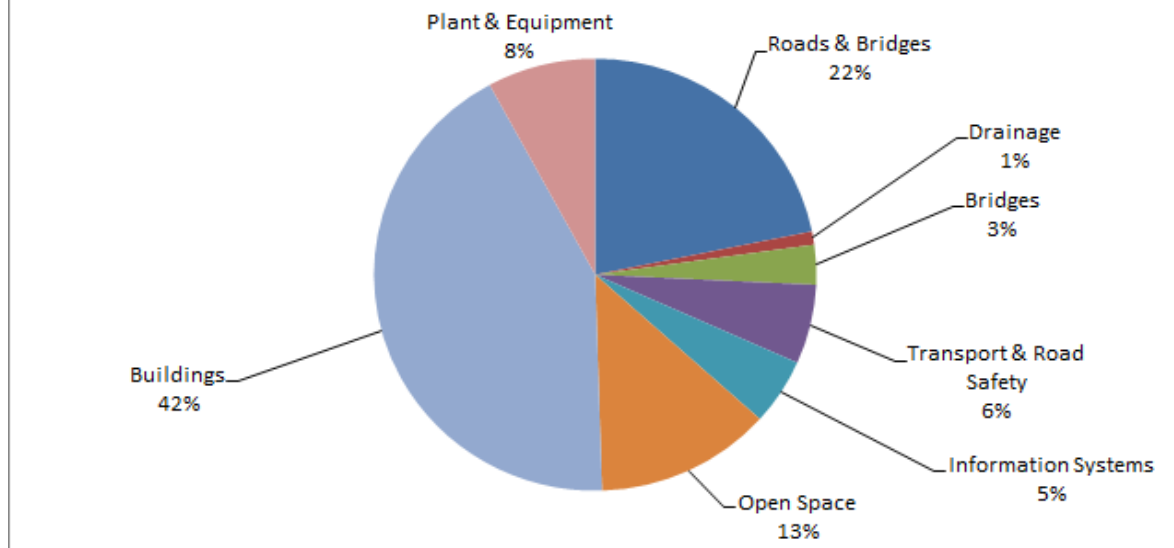
This section analyses the planned capital expenditure budget for the 2014/15 year and the sources of funding for the capital budget.

10.1 Capital works expenditure

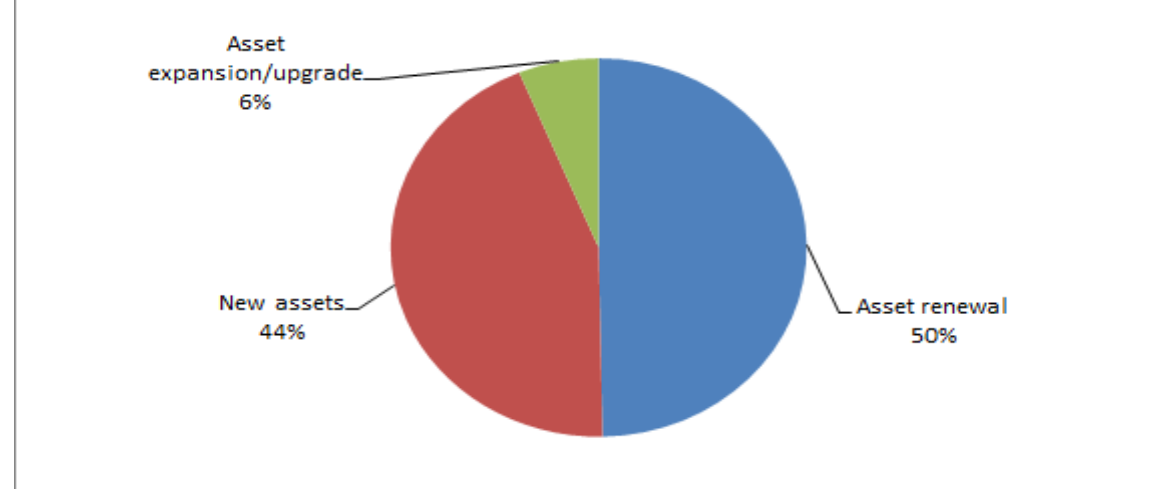
Capital Works Areas	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Works carried forward				
Roads, footpaths, kerbs and channels	10.1.1	291	500	209
Drainage	10.1.1	0	130	130
Transport and road safety	10.1.1	0	440	440
Information systems	10.1.1	0	45	45
Open space improvements	10.1.1	477	1,474	997
Buildings/properties	10.1.1	1,664	2,229	565
Plant and equipment	10.1.1	0	155	155
Total works carried forward		2,432	4,973	2,541
New works				
Roads, footpaths, kerbs and channels	10.1.2	9,145	7,731	(1,414)
Bridges	10.1.3	0	400	400
Drainage	10.1.4	995	907	(88)
Transport and road safety	10.1.5	1,710	2,310	600
Information systems	10.1.6	1,766	1,625	(141)
Open space improvements	10.1.7	4,509	4,530	21
Buildings/properties	10.1.8	23,243	15,238	(8,005)
Plant and equipment	10.1.9	2,327	2,822	495
Total new works		43,695	35,563	(8,132)
Total capital works		46,127	40,536	(5,591)
Represented by:				
Asset renewal	10.1.10	18,999	20,150	1,151
New assets	10.1.10	23,915	17,858	(6,057)
Asset expansion/upgrade	10.1.10	3,213	2,528	(685)
Total capital works		46,127	40,536	(5,591)

Source: Appendix A

Budgeted new capital works 2014/15



Budgeted total capital works 2014/15



10.1.1 Carried forward works (\$4.97 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2013/14 year it is forecast that \$4.97 million of capital works will be incomplete and be carried forward into the 2014/15 year. The more significant projects include:

- New park in Church St - \$900,000;
- Wellington St bike lanes - \$300,000;
- North Fitzroy Community Hub project - \$242,000;
- Connie Benn Centre works – 400,000; and
- Gold St child care centre works - \$300,000.

10.1.2 Roads, footpaths, kerbs and channels (\$7.73 million)

Roads includes local roads, car parks, footpaths, bike paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals. For the 2014/15 year, \$7.73 million will be expended on road projects. The more significant projects include:

- Road re-sheeting - \$2.9 million;
- Renewal of footpaths - \$1.6 million;
- Renewal of drains - \$0.9 million; and
- Renewal of kerb and channel - \$0.84 million.

10.1.3 Bridges (\$0.4 million)

Bridge improvement of \$0.4 million are planned for 2014/15.

10.1.4 Drainage (\$0.91 million)

Drainage includes drains in road reserves, retarding basins and waterways. For the 2014/15 year, \$0.99 million will be expended on drainage projects. The more significant projects include:

- Unscheduled works - \$200,000;
- Drainage other works - \$147,300; and
- Westgarth Street (Nicholson St/Fitzroy St) - \$120,000.

10.1.5 Transport and road safety (\$2.31 million)

For the 2014/15 year, \$2.31 million will be expended on transport and road safety projects. The more significant projects include:

- Local Area Traffic Management Infrastructure (LATM) - \$712,000;
- Wellington Street Copenhagen Bicycle lanes - \$500,000;
- Brunswick Street/St Georges Road Bicycle Route - \$480,000;
- Bicycle network - \$208,000;
- Road safety:
 - Spot safety - \$160,000;
 - Pedestrian provisions - \$200,000;
 - Safety around schools - \$50,000.

10.1.6 Information systems (\$1.63 million)

For the 2014/15 year, \$1.63 million will be expended on information system projects. The more significant projects include:

- Remote Frequency Identification Data - \$280,000;
- PC rolling program - \$250,000; and
- Network infrastructure upgrade - \$280,000.

10.1.7 Open space improvements (\$4.53 million)

Open space includes parks, playing surfaces, streetscapes, playground equipment, irrigation systems, trees and public art. For the 2014/15 year, \$4.53 million will be expended on open space projects. The more significant projects include:

- Rushall Crescent shared path bypass - \$650,000;
- New park at 635 Church Street - \$515,000;
- Main Yarra Trail - \$300,000; and
- 635 Church Street Western streetscape - \$250,000.

10.1.8 Buildings/Properties (\$15.24 million)

Buildings include community facilities, municipal offices, sports facilities and pavilions. For the 2014/15 year, \$15.24 million will be expended on building projects. The more significant projects include:

- North Fitzroy Community Hub project - \$4.48 million;
- 345 Bridge Road offices - \$2.0 million;
- GTV 9 Community facility internal fitout - \$1.12 million; and
- Gold Street Childcare Centre - \$950,000.

10.1.9 Plant and equipment (\$2.82 million)

Plant and equipment includes motor vehicles and plant and library product purchases. For the 2014/15 year, \$2.82 million will be expended on plant, equipment and other projects. The more significant projects include:

- Plant and motor vehicle fleet replacement - \$1.5 million;
- Library resources - \$0.43 million; and
- Trucks - \$275,000.

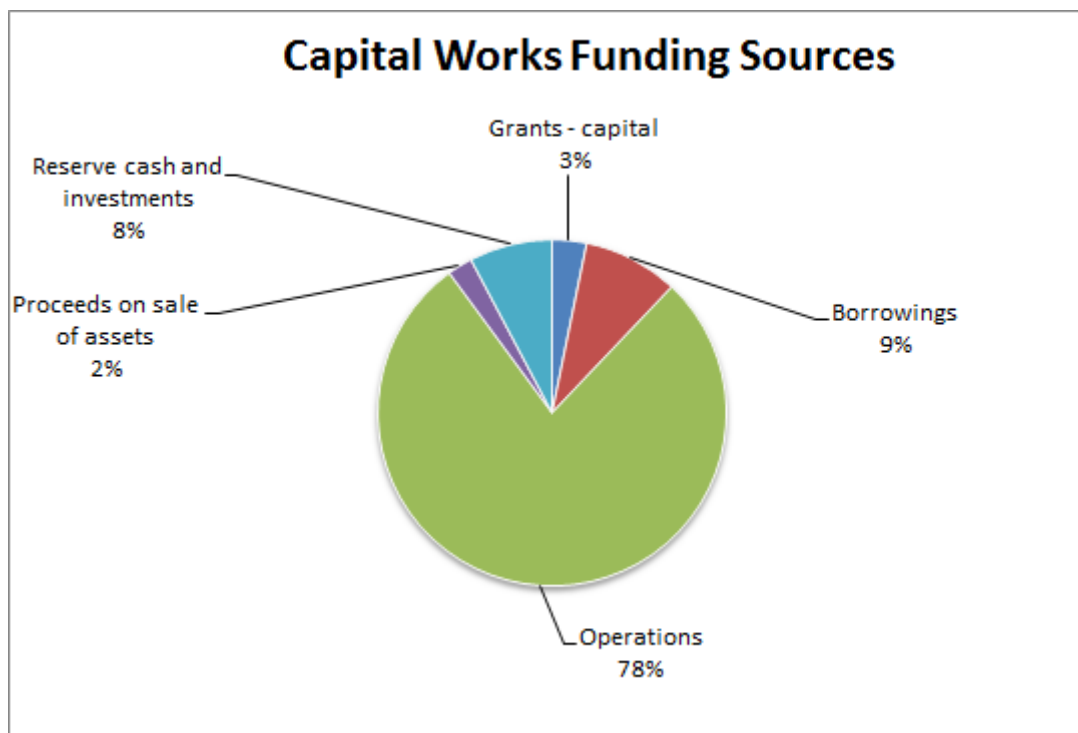
10.1.10 Asset renewal (\$20.15 million), new assets (\$17.86 million), and expansion/upgrade (\$2.52 million)

A distinction is made between expenditure on new assets, asset renewal and expansion/upgrade. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the North Fitzroy Community Hub project (\$4.5 million), 345 Bridge Road refurbishment (\$2.0 million), GTV 9 community facility (\$1.1 million), Open Space development (\$1.1 million), Gold Street redevelopment (\$0.95 million), and new bicycle and shared paths (\$1.7 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

10.2 Funding sources

Sources of Funding	Reference	Forecast	Budget 2014/15 \$'000	Variance \$'000
		Actual		
		2013/14 \$'000		
External				
Grants - capital	10.2.1	1,868	1,299	(569)
Borrowings		12,000	3,600	(8,400)
Council cash				
- operations	10.2.2	30,359	31,547	1,188
- proceeds on sale of assets	10.2.3	903	950	47
- reserve cash and investments	10.2.4	997	3,140	2,143
Total funding sources		46,127	40,536	(5,591)



10.2.1 Capital grants - \$1.30 million

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant budgeted grants and contributions in 2014/15 include:

- North Fitzroy Community Hub project - \$0.5 million;
- Victoria Grants Commission – \$0.39 million; and
- Roads to Recovery - \$0.22 million.

10.2.2 Council cash - operations (\$31.55 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$31.40 million will be generated from operations to fund the 2014/15 capital works program.

10.2.3 Council cash - proceeds from sale of assets (\$0.95 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$0.95 million.

10.2.4 Council cash - reserve cash and investments (\$3.14 million)

Council has moderate cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as the Public Open Space reserve. For 2014/15, \$3.14 million will be used to fund part of the new capital works program associated with open space assets. A more detailed analysis is included in Appendix C 'Capital Works program'.

11 Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

11.1 Budgeted balance sheet

	Reference	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Current assets	11.1.1			
Cash and cash equivalents		31,246	27,784	(3,462)
Trade and other receivables		8,752	9,015	263
Accrued Income		141	141	0
Prepayments		214	214	0
Inventories		142	142	0
Total current assets		40,496	37,296	(3,199)
Non-current assets	11.1.1			
Trade and other receivables		20	20	0
Investments in associates		204	204	0
Financial assets		5	5	0
Property, infrastructure, plant and equipment		1,494,252	1,506,246	11,994
Total non-current assets		1,494,481	1,506,475	11,994
Total assets		1,534,977	1,543,771	8,795
Current liabilities	11.1.2			
Trade and other payables		18,673	18,860	187
Trust funds		1,490	1,505	15
Provisions		10,682	11,003	321
Interest-bearing loans and borrowings		2,694	2,815	121
Total current liabilities		33,539	34,183	644
Non-current liabilities	11.1.2			
Provisions		1,034	1,065	31
Interest-bearing loans and borrowings		28,707	25,892	(2,815)
Total non-current liabilities		29,741	26,957	(2,784)
Total liabilities		63,280	61,140	(2,140)
Net assets		1,471,697	1,482,631	10,934
Equity	11.1.4			
Accumulated surplus		588,409	598,907	10,498
Asset revaluation reserve		865,790	865,790	0
Other reserves		17,498	17,934	436
Total equity		1,471,697	1,482,631	10,934

Source: Appendix A

11.1.1 Current Assets - \$3.20 million decrease, and Non-Current Assets - \$11.99 million increase

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$3.46 million during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are expected to increase by \$0.26 million. Long term debtors (non-current) relating to loans to community organisations will remain unchanged.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the revaluation of infrastructure assets, net result of the capital works program, depreciation of assets and the sale through sale of property, plant and equipment.

11.1.2 Current liabilities - \$0.64 million increase, and non-current liabilities - \$2.78 million decrease

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase slightly compared to 2013/14 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an EBA increase.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of \$2.7 million over the year.

11.1.3 Working capital - \$3.8 million decrease

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are, therefore, not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Current assets	40,496	37,296	(3,200)
Current liabilities	33,539	34,183	644
Working capital	6,957	3,113	(3,844)

* Unrestricted working capital may also be committed to completion of carry forward capital works.

11.1.4 Equity - \$10.9 million increase

Total equity always equals net assets and is made up of the following components:

- **Asset revaluation reserve** - which represents the difference between the previously recorded value of assets and their current valuations;
- **Other reserves** - that are funds which Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. Included in this category is the Community Infrastructure Fund which has been created to cater for specific purpose capital projects. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- **Accumulated surplus** - which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus results directly from the surplus for the year.

During the year an amount of \$0.4 million (net) is budgeted to be transferred to reserves from accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

11.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2015 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 98.5% of total rates and charges raised will be collected in the 2014/15 year (2013/14: 98% forecast actual);
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days;
- Other debtors and creditors to remain consistent with 2013/14 levels;
- Employee entitlements increased by the EBA and band movements. No increase in the average rate of leave taken;
- Repayment of loan principal to be \$2.7 million;
- Total capital expenditure to be \$40.5 million (including carry forward project funding);
- A total of \$3.1 million to be transferred from the Open Space Reserve to accumulated surplus to fund capital works for the 2014/15 year (including relevant 2013/14 carried forward projects).

12 Strategic resource plan and financial performance indicators

This section considers the long term financial projections of the Council. The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

12.1 Plan development

The Act requires a Strategic Resource Plan to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan.

A key component of the SRP is a Long Term Financial Plan (LTFP). Council has prepared a 10 year LTFP for the period 2014/15 to 2023/24. The first 4 years of the LTFP are shown in this budget document and provide a longer term financial context for the development of the budget, taking the strategic objectives and strategies as specified in the Council Plan and expressing them in financial terms for the next four-year period.

The key objective, which underlines the development of the LTFP, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. Other critical financial objectives, which underpin the LTFP, are:

- Maintain existing service levels;
- Maintain a capital expenditure program over \$30 million per annum in real terms;
- Achieve a balanced budget (operating and capital) on a cash basis; and
- Preserve adequate working capital.

In preparing the SRP, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

12.2 Financial resources

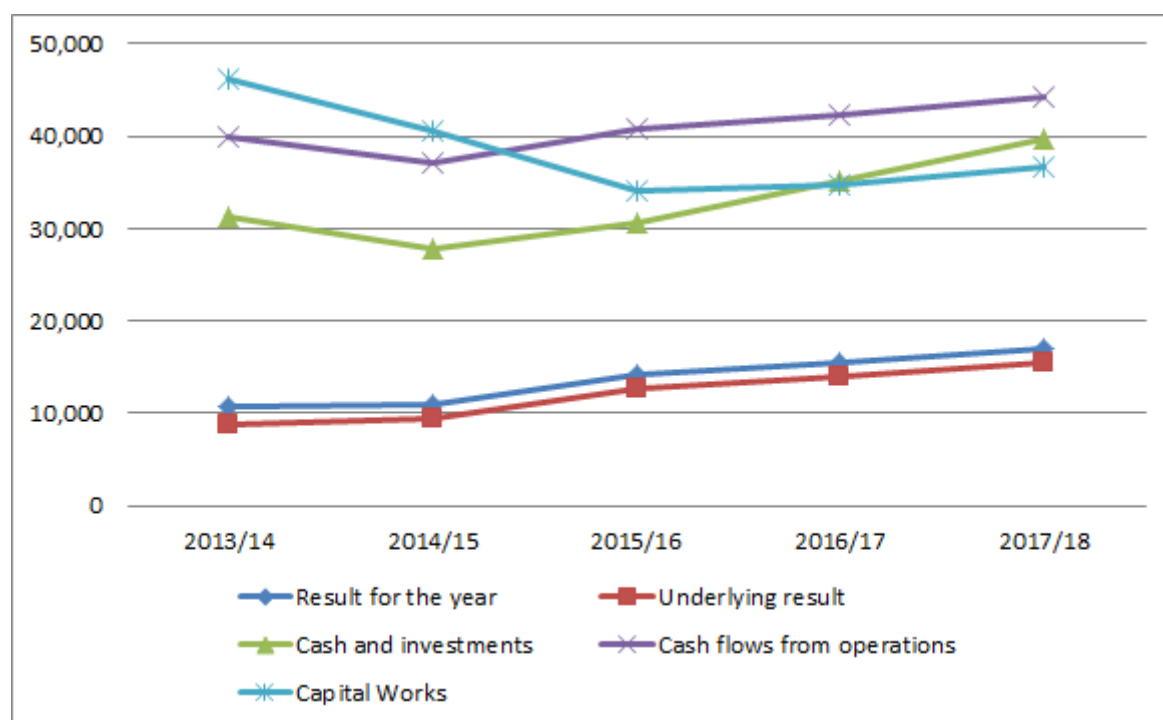
The following table summarises the key financial results for the next four years as set out in the SRP for years 2014/15 to 2017/18. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			Trend +/-
	Actual		2015/16	2016/17	2017/18	
	2013/14	2014/15				
	\$'000	\$'000	\$'000	\$'000	\$'000	
Surplus/(deficit) for the year	10,769	10,934	14,205	15,422	16,965	+
Underlying result	8,901	9,459	12,740	13,929	15,459	+
Cash and investments	31,246	27,784	30,727	35,167	39,792	+
Cash flow from operations	39,865	37,092	40,768	42,340	44,152	+
Capital works expenditure	46,127	40,536	34,042	34,824	36,642	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 9)** - Cash and investments is forecast to increase significantly over the four year period from \$27.8 million to \$39.8 million, which reflects an increase in discretionary cash reserves and accumulation of open space reserve funds over the four-year period;
- **Rating strategy (section 13)** – Modest rate increases for total rate income are forecast over the four years (average 6.8%);
- **Operating and underlying result (section 8)** – Operating surpluses are forecast to increase steadily over the four years. The underlying result is also forecast to increase over the four year period. The underlying result is a measure of financial sustainability and is an important measure as once-off items can often mask the operating result;
- **Borrowing strategy (section 14)** – No new loan borrowings for 2014/15; and
- **Asset management strategy (section 14)** - Capital expenditure over the four year period will total \$146.04 million at an average of \$36.51 million.

12.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KFIs). KFIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast Actual 2013/14	Budget 2014/15	Strategic Resource Plan Projections			Trend +/-
					2015/16	2016/17	2017/18	
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	7.03%	6.74%	8.26%	8.51%	8.90%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	1.21	1.09	1.16	1.27	1.38	+
Unrestricted cash	Unrestricted cash / current liabilities		26.16%	28.82%	35.04%	42.29%	46.72%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	36.87%	31.39%	26.57%	22.09%	17.94%	+
Loans and borrowings	Interest and principal repayments / rate revenue		2.00%	4.49%	4.21%	3.95%	3.71%	+
Indebtedness	Non-current liabilities / own source revenue		21.73%	18.58%	15.57%	12.88%	10.36%	+
Asset renewal	Asset renewal expenditure / depreciation	4	127.43%	94.96%	99.59%	97.69%	91.75%	o
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	55.60%	56.37%	56.65%	57.35%	58.13%	+
Rates effort	Rate revenue / property values (CIV)		0.23%	0.23%	0.24%	0.24%	0.24%	o
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,024	\$3,147	\$3,215	\$3,308	\$3,399	o
Revenue level	Residential rate revenue / No. of residential assessments		\$1,479	\$1,569	\$1,650	\$1,737	\$1,830	+
Workforce turnover	No. of resignations & terminations / average no. of staff		18.25%	18.27%	18.17%	18.12%	18.04%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators:

1. **Adjusted underlying result** - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.
2. **Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2014/15 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.
3. **Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
4. **Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
5. **Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

12.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also utilise non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 8.3.1 of this budget. A statement of Human Resources is included in Appendix A.

Indicator	Forecast Actual 2013/14	Budget 2014/15	Strategic Resource Plan Projections		
			2015/16	2016/17	2017/18
Employee costs (\$'000)					
- Operating	64,156	68,319	71,913	76,484	81,516
- Capital	0	0	0	0	0
Total	64,156	68,319	71,913	76,484	81,516
Employee numbers (EFT)	696	706	710	712	715

13 Rating strategy

This section considers the Council's rating strategy including strategy development and assumptions underlying the current year rate increase and rating structure.

13.1 Strategy development

In developing the Strategic Resource Plan (referred to in Section 12.), rates and charges were identified as an important source of revenue, accounting for 56% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given the change to bi-annual general revaluations, and recent significant increases in valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized Councils.

13.2 Current year rate increase

It is predicted that the 2014/15 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to achieve a balanced operating position in future years as set out in the Strategic Resource Plan.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, General Rate income will increase by 5.4% in 2014/15 (\$89.2M)

It is important to note that the increase in General Rates that is applied to our existing ratepayers is augmented by additional rate revenue associated with new developments, in any given year. In 2014/15 Council anticipates receiving in the order of \$1.40 million for these "supplementary" rates. This is an important funding source for Council and supports its significant investment in community infrastructure.

The following table sets out future proposed rate increases and total rate revenue (which includes additional components such as supplementary rates, interest, pensioner rebates, waivers, adjustments, etc) to be raised, based on the forecast financial position of Council as at 30 June 2014.

Yarra Rate Income Projections		
Year	General Rate Increase	Total Rate Income ** \$'000
2013/14	4.40%	\$85,156
2014/15	5.40%	\$91,458
2015/16	4.55%	\$97,448
2016/17	4.60%	\$103,880
2017/18	4.65%	\$110,788

** Includes General Rates and other rate income components such as supplementary rates, interest, pensioner rebates, waivers, adjustments, etc.

13.3 Rating structure

Council's rating strategy is based on a common rate for the entire municipality with no municipal charge and no separate garbage charge. The potential implementation of a municipal charge is seen by Council to be regressive in nature and not in keeping with an equitable distribution of the rate burden, or Council's environmental, social and financial objectives.

For 2014/15 the proposed 'rate in the dollar' increase for ratepayers has been set at 5.4%. However, the impact of property valuations will vary the individual increases to ratepayers and how their property valuation compares to the average.

Council applies the Net Annual Value (NAV) basis for rating which provides an equitable distribution of the rate burden for an inner-urban municipality such as Yarra, which has a high incidence of rental property.

Adoption of an alternative valuation/rating basis would require major re-education and potentially result in a significant redistribution of the rate burden, and undesirable implications for the community.

The rating strategy is premised on the utilisation of social equity mechanisms such as rebates, concessions and waivers as the most appropriate method of addressing the income-based issues of individual ratepayers.

13.4 General revaluation of properties

During the 2013/14 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2014 for the 2014/15 year. The outcome of the general revaluation indicates at this stage an increase in property valuations throughout the municipality. Overall, average property valuations across the municipal district have increased by around 6%.

The next final 'valuation return' will be completed and reported to Council in June 2014 which will be used as the basis for striking a 'rate in the \$' to generate general rate income for the 2014/15 year.

Further information regarding the valuation process and calculation of general rate income will be contained in the 2014/15 rate and valuation notice, which will be distributed to ratepayers in late July 2014.

14 Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan, including borrowings and asset management.

14.1 Borrowings

Council recognises that long term borrowings can be a useful tool for funding renewal of existing and major new assets. It also recognises that while borrowings enhance the capacity of Council's short term capital program, debt repayment and borrowing costs limit the capacity of future capital programs. It is, therefore, important that the utilisation of debt as a funding tool is applied judiciously.

Council borrowed \$32.5 million during 2013/14 to settle the Vision Super unfunded defined benefit liability and also to acquire the property at 345 Bridge Road, Richmond; the Connie Benn Centre business and operations in Brunswick Street, Fitzroy; and to fund the Energy Performance Contract requirements.

No further borrowings have been proposed in 2014/15.

Council does have the capacity under the State Government borrowing guidelines, subject to long term financial plan revision, to take on a higher debt burden should events or circumstances require this.

Council will need to consider the option of converting current interim loan funding into an industry bond borrowing which will become available to local government authorities in Victoria in the near future. The Local Government Funding Vehicle (LGFV) model is being set up, in conjunction with the Municipal Association of Victoria, and long term bond 'borrowings' (7yrs.) can be a new funding portal for Council in addition to the traditional banking loan arrangements.

The following principles apply in relation to Council's current borrowings policy:

- Council will provide for the level of debt financing required to support an appropriate level of capital works spending and ensure Council maintains adequate liquidity over the plan period. Under the Long Term Financial Plan, no new borrowings have been included for 2014/15; and
- Council recognises that it is appropriate to explore borrowing options for the development of major new assets or the significant refurbishment of existing assets into the future.

For the 2014/15 year, Council has decided not to take out any new borrowings to fund the capital works program and therefore, after making loan repayments of \$2.7 million, will reduce its total borrowings to \$28.7 million as at 30 June 2015 (based on a proposed 10 year repayment timeframe). However, it is likely that in future years borrowings will be required to fund future infrastructure initiatives. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2014.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2013/14	32,500	1,098	482	31,401
2014/15	0	2,694	1,413	28,707
2015/16	0	2,815	1,292	25,891
2016/17	0	2,942	1,165	22,950
2017/18	0	3,075	1,033	19,875

The table below shows information on borrowings specifically required by the Regulations.

	2013/14 \$'000	2014/15 \$'000
Total amount borrowed as at 30 June of the prior year	0	31,401
Total amount to be borrowed	32,500	0
Total amount projected to be redeemed	(1,098)	(2,694)
Total amount proposed to be borrowed as at 30 June	31,401	28,707

14.2 Asset management strategy

14.2.1 Policy development

Yarra City Council is charged with the stewardship and management of a range of important assets such as roads, bridges, buildings, drains, parks, open space, plant, equipment, whitegoods and furniture. Council recognises that these assets must be managed so they continue to meet the needs of the community whilst achieving best value and sustainable outcomes.

Asset management is at the centre of Council's overall financial and strategic planning.

Council's Asset Management Policy provides the overall framework to guide the long-term sustainable management of Council's asset portfolio as a platform for service delivery and will ensure that this policy, together with the Asset Management Strategy, individual Service/Asset Management Plans and associated working procedures and practices will put in place a comprehensive, accountable and transparent Service/ Asset Management Framework for the City of Yarra.

The Policy outlines Council's asset management vision, service delivery objectives and foundation principles to achieve that vision. The Policy also outlines roles, responsibilities for Council and staff accountable for the care of Council's assets.

14.2.2 Strategy development

The purpose of an Asset Management Strategy is to support delivery of the Council Plan and support the implementation of Council's Assets Management Policy. An effective Asset Management Strategy will improve long term financial sustainability by driving ongoing improvement in Council's asset management practices.

Assets are essential to service delivery. The Asset Management Strategy provides how the Policy will be implemented and embedded into practice. It is crucial that the whole organisation understands its responsibility to asset management. The Strategy sets the parameters and ensures that staff across the organisation work together to achieve better service outcomes for the community.

Key outcomes of the Asset Management Strategy are:

1. To ensure Council's assets are managed in an appropriate and financially sound manner, enabling the provision of appropriate levels of service delivery and maximising the sustainable use of available resources;
2. To seek innovative and cost effective means of improving work practices and processes to ensure Council's assets are managed in accordance with best practice principles; and
3. To minimise Council's exposure to risk in regard to asset failures.

Actions required to meet these objectives include:

- Development and implementation of Asset Management Plans for major asset classes (Roads, Buildings, Open space, Fleet and Artworks) incorporating long term financial projections based on: a lifecycle approach; details of service levels; demand forecasts; risk management; acquisition, renewal and disposal plans; operational maintenance plans; and an overall performance improvement plan developed from a gap analysis;
- Operation of the Sustainable Infrastructure Network; and
- Further development and refinement of Council's integrated Asset Management Information System used for storing primary asset data and linking data to other corporate systems including: Financials; Geographical Information System; Customer Service Request System; and the Corporate Records System.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in the previous sections of this document.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budgeted Statements
B	Rates and charges
C	Capital works program
D	Fees and charges schedule

Appendix A - Budgeted Standard Statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources.

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Income					
Rates	85,156	91,458	97,448	103,880	110,788
Parking revenue	27,286	29,059	30,803	31,727	32,679
Charges, fees and other fines	23,300	23,417	24,785	25,696	26,640
Reimbursements and contributions	5,488	5,653	5,822	6,055	6,297
Grants - operating (recurrent)	8,910	10,013	10,264	10,520	10,783
Grants - capital (recurrent / non-recurrent)	1,868	1,475	1,465	1,493	1,506
Net gain on disposal of property, infrastructure, plant and equipment.	403	450	398	421	468
Interest revenue	751	722	1,035	1,330	1,435
Total income	153,162	162,247	172,020	181,122	190,596
Expenses					
Employee benefits	64,156	68,319	71,913	76,484	81,516
Contract payments	19,152	19,987	20,573	21,792	22,541
Materials and services	37,783	40,358	42,376	44,166	46,005
Bad and doubtful debts	2,053	2,094	2,136	2,178	2,222
Depreciation and amortisation	18,767	19,142	19,525	19,915	20,314
Finance costs	482	1,413	1,292	1,165	1,033
Total expenses	142,393	151,313	157,815	165,700	173,631
Surplus (deficit) for the year	10,769	10,934	14,205	15,422	16,965
Other comprehensive income					
Other	-	-	-	-	-
Comprehensive result	10,769	10,934	14,205	15,422	16,965

Budgeted Balance Sheet

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Current assets					
Cash and cash equivalents	31,246	27,784	30,727	35,167	39,792
Trade and other receivables	8,752	9,015	9,349	9,515	9,695
Accrued Income	141	141	141	141	141
Prepayments	214	214	214	214	214
Inventories	142	142	142	142	142
Total current assets	40,496	37,296	40,573	45,179	49,984
Non-current assets					
Trade and other receivables	20	20	20	20	20
Investments in associates	204	204	204	204	204
Financial assets	5	5	5	5	5
Property, infrastructure, plant and equipment	1,494,252	1,506,246	1,545,127	1,553,581	1,594,634
Total non-current assets	1,494,481	1,506,475	1,545,356	1,553,810	1,594,863
Total assets	1,534,977	1,543,771	1,585,929	1,598,989	1,644,847
Current liabilities					
Trade and other payables	18,673	18,860	19,048	19,239	19,431
Trust funds	1,490	1,505	1,520	1,535	1,550
Provisions	10,682	11,003	11,333	11,673	12,023
Interest-bearing loans and borrowings	2,694	2,815	2,942	3,075	3,213
Total current liabilities	33,539	34,183	34,843	35,522	36,217
Non-current liabilities					
Provisions	1,034	1,065	1,097	1,130	1,164
Interest-bearing loans and borrowings	28,707	25,892	22,949	19,875	16,662
Total non-current liabilities	29,741	26,957	24,046	21,005	17,826
Total liabilities	63,280	61,140	58,889	56,527	54,043
Net assets	1,471,697	1,482,631	1,527,040	1,542,462	1,590,804
Equity					
Accumulated surplus	588,409	598,907	612,527	625,323	638,560
Asset revaluation reserve	865,790	865,790	895,994	895,994	927,371
Other reserves	17,498	17,934	18,519	21,145	24,873
Total equity	1,471,697	1,482,631	1,527,040	1,542,462	1,590,804

Budgeted Statement of Changes in Equity

For the four years ending 30 June 2018

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
2015				
Balance at beginning of the financial year	1,471,697	588,409	865,790	17,498
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	10,934	10,934	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(3,576)	-	3,576
Transfer from reserves	-	3,140	-	(3,140)
Balance at end of the financial year	1,482,631	598,907	865,790	17,934
2016				
Balance at beginning of the financial year	1,482,631	598,907	865,790	17,934
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	14,205	14,205	-	-
Net asset revaluation increment(decrement)	30,204	-	30,204	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,000)	-	4,000
Transfer from reserves	-	3,415	-	(3,415)
Balance at end of the financial year	1,527,040	612,527	895,994	18,519
2017				
Balance at beginning of the financial year	1,527,040	612,527	895,994	18,519
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	15,422	15,422	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(4,850)	-	4,850
Transfer from reserves	-	2,224	-	(2,224)
Balance at end of the financial year	1,542,462	625,323	895,994	21,145
2018				
Balance at beginning of the financial year	1,542,462	625,323	895,994	21,145
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	16,965	16,965	-	-
Net asset revaluation increment(decrement)	31,377	-	31,377	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(5,950)	-	5,950
Transfer from reserves	-	2,222	-	(2,222)
Balance at end of the financial year	1,590,804	638,560	927,371	24,873

Budgeted Statement of Cash Flows

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Cash flows from operating activities					
Rates and charges	86,900	92,863	98,758	105,083	111,884
Parking revenue	25,682	26,696	28,404	29,430	30,334
Government grants	10,508	11,201	11,435	11,713	11,982
User fees and charges	25,821	25,417	26,704	27,645	28,588
Interest	751	722	1,035	1,330	1,435
Other revenue	5,406	5,568	5,735	5,964	6,203
Payments to employees	(60,916)	(64,236)	(68,281)	(72,622)	(77,399)
Payments to suppliers	(54,287)	(61,139)	(63,022)	(66,203)	(68,875)
Net cash provided by operating activities	39,865	37,092	40,768	42,340	44,152
Cash flows from investing activities					
Proceeds from sale of property, plant & equipment	(45,591)	(37,397)	(34,616)	(34,714)	(36,388)
Payments for infrastructure, property plant & equipment	903	950	898	921	968
Net cash (used in) investing activities	(44,688)	(36,447)	(33,718)	(33,793)	(35,420)
Cash flows from financing activities					
Finance costs	(15,349)	(4,107)	(4,107)	(4,107)	(4,107)
Proceeds from borrowings	32,500	0	0	0	0
Net cash (used in) financing activities	17,151	(4,107)	(4,107)	(4,107)	(4,107)
Change in cash held	12,328	(3,462)	2,943	4,440	4,625
Cash at beginning of financial period	18,918	31,246	27,784	30,727	35,167
Cash at end of financial period	31,246	27,784	30,727	35,167	39,792

Budgeted Statement of Capital Works

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Property					
Buildings/properties	24,907	17,467	9,189	8,611	11,265
Total property	24,907	17,467	9,189	8,611	11,265
Plant and equipment					
Plant, machinery and equipment	1,797	2,437	2,225	2,359	2,429
Fixtures, fittings and furniture	110	115	120	125	130
Computers and telecommunications	1,766	1,670	1,789	987	1,283
Library resources	420	425	430	435	440
Total plant and equipment	4,093	4,647	4,564	3,906	4,282
Infrastructure					
Roads, footpaths, kerbs and channels	9,436	8,231	11,300	14,865	14,534
Bridges	0	400	80	250	40
Drainage	995	1,037	0	0	0
Transport and road safety	1,710	2,750	1,556	2,508	2,497
Open space improvements	4,986	6,004	7,353	4,684	4,024
Total infrastructure	17,127	18,422	20,289	22,307	21,095
Total capital works expenditure	46,127	40,536	34,042	34,824	36,642
Represented by:					
Asset renewal	18,999	20,150	19,445	19,456	18,638
New assets	23,915	17,858	11,621	13,530	15,662
Asset expansion/upgrade	3,213	2,528	2,976	1,838	2,342
Total capital works expenditure	46,127	40,536	34,042	34,824	36,642

Budgeted Statement of Human Resources

For the four years ending 30 June 2018

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Strategic Resource Plan Projections		
			2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Staff Expenditure					
Employee costs - operating	64,156	68,319	71,913	76,484	81,516
Employee costs - capital	0	0	0	0	0
Total staff expenditure	64,156	68,319	71,913	76,484	81,516
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	696	706	710	712	715
Total staff numbers	696	706	710	712	715

Appendix B – Rates and charges

This appendix presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

Rates and charges

1. The rate in the dollar for each type of rate levied

Type of Property	2013/14 cents/\$NAV	2014/15 cents/\$NAV	Change
General rate	0.04561	0.04423	-3.02%

2. The estimated amount to be raised by each type of rate to be levied

Type of Property	2013/14 \$	2014/15 \$	Change
General rate	83,151,296	89,218,605	7.30%

3. The estimated total to be raised by rates

	2013/14 \$	2014/15 \$	Change
Total rates to be raised	83,151,296	89,218,605	7.30%

4. The number of assessments for each type of rate to be levied, compared to the previous year

Type of Property	2013/14	2014/15	Change
General rate	45,826	47,251	3.11%

5. The basis of valuation to be used is the Net Annual Value (NAV)

6. The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

Type of Property	2013/14 \$	2014/15 \$	Change
General rate	1,823,093,533	2,017,275,585	10.65%

7. The adopted unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	2013/14 \$	2014/15 \$	Change
Non-rateable garbage charge	305	321	5.25%
Bridge Road Charge	119	123	3.36%
Bridge Road Charge	181	188	3.87%
Bridge Road Charge	300	312	4.00%

8. The estimated amounts to be raised for each type of charge to be levied, compared to the previous year

Type of Charge	2013/14 \$	2014/15 \$	Change
Non-rateable garbage charge	57,616	60,727	5.40%
Bridge Road Charge	8,341	8,674	3.99%
Bridge Road Charge	11,055	11,497	4.00%
Bridge Road Charge	132,660	137,966	4.00%

9. The estimated total amount to be raised by rates and charges

	2013/14 \$	2014/15 \$	Change
Rates and charges	83,676,040	90,057,860	7.63%
Supplementary rates	1,200,000	1,400,000	16.67%

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- Additional/further supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes business land and vice versa.

Appendix C - Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by class and include the following:

- New, renewal and upgrade works for 2014/15; and
- Works carried forward from the 2013/14 year.

Capital Works Program For the year ending 30 June 2015

1. New works for 2014/15

Capital Works Area	Project Cost	Asset expenditure types			Funding sources			
		New	Renewal	Upgrade	Council			
		Grants	Contrib'ns	Cash	Loans			
	\$	\$	\$	\$	\$	\$	\$	\$
ROADS, FOOTPATHS, KERBS & CHANNELS								
KERB & CHANNEL								
CANNING ST (MACPHERSON ST - RICHARDSON ST)	100,000	0	100,000	0	0	0	100,000	0
CANNING ST (RICHARDSON ST - PIGDON ST))	145,000	0	145,000	0	0	0	145,000	0
CHESTNUT ST (ADELAIDE ST - BALMAIN ST)	30,000	0	30,000	0	0	0	30,000	0
DRUMMOND ST (PIGDON ST - PARK ST)	65,000	0	65,000	0	0	0	65,000	0
DUMMETT CRES (HEIDELBERG RD - QUEENS PDE)	100,000	0	100,000	0	0	0	100,000	0
FREEMAN ST (ST GEORGES RD - RAE ST)	20,000	0	20,000	0	0	0	20,000	0
RIVER ST (BRIDGE RD - MURPHY ST)	40,000	0	40,000	0	0	0	40,000	0
SOMERSET ST (DAVISON ST - BURNLEY ST)	70,000	0	70,000	0	0	0	70,000	0
YORK ST (LENNOX ST - NEW ST)	20,000	0	20,000	0	0	0	20,000	0
ZZ - DDA PROJECTS	100,000	0	100,000	0	0	0	100,000	0
ZZ - DESIGN FOR FUTURE WORKS	150,000	0	150,000	0	0	0	150,000	0
TOTAL KERB & CHANNEL	840,000	0	840,000	0	0	0	840,000	0
FOOTPATHS								
ALMA ST FITZROY	130,000	130,000	0	0	0	0	130,000	0
BELL ST (FITZROY ST - BRUNSWICK ST)	25,000	0	25,000	0	0	0	25,000	0
BRUNSWICK ST (HOLDEN ST - PARK ST)	80,000	0	80,000	0	0	0	80,000	0
CHURCH ST (BAKER ST - VICTORIA ST)	50,000	0	50,000	0	0	0	50,000	0
CHURCH ST (HIGHETT ST - BUCKINGHAM ST)	65,000	0	65,000	0	0	0	65,000	0
CHURCH ST (NICHOLSON ST - ST GEORGES RD))	80,000	0	80,000	0	0	0	80,000	0
CURTAIN ST (RATHDOWNE ST - CANNING ST)	60,000	0	60,000	0	0	0	60,000	0
DRUMMOND ST (PIGDON ST - PARK ST)	200,000	0	200,000	0	0	0	200,000	0
DRUMMOND ST (RICHARDSON ST - PIGDON ST)	120,000	0	120,000	0	0	0	120,000	0
EASEY ST (GOLD ST - HODDLE ST)	100,000	0	100,000	0	0	0	100,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
FREEMAN ST (ST GEORGES RD - RAE ST)	70,000	0	70,000	0	0	0	70,000	0
GOLD ST (JOHNSTON ST - SACKVILLE ST)	25,000	0	25,000	0	0	0	25,000	0
JOHNSTON ST (VICTORIA ST - BUCKINGHAM ST)	40,000	0	40,000	0	0	0	40,000	0
NICHOLSON ST (BELL ST - MOOR ST)	65,000	0	65,000	0	0	0	65,000	0
PARK ST (LYGON ST - DRUMMOND ST)	55,000	0	55,000	0	0	0	55,000	0
RAE ST (HOLDEN ST - PARK ST)	45,000	0	45,000	0	0	0	45,000	0
RAPHAEL ST (GIPPS ST - LANGRIDGE ST)	115,000	0	115,000	0	0	0	115,000	0
RIVER ST (BRIDGE RD - MURPHY ST)	10,000	0	10,000	0	0	0	10,000	0
STATION ST (FENWICK ST - CURTAIN ST)	50,000	0	50,000	0	0	0	50,000	0
STUDLEY ST (HODDLE ST - PARK ST)	40,000	0	40,000	0	0	0	40,000	0
STUDLEY ST (PARK ST - NICHOLSON ST)	40,000	0	40,000	0	0	0	40,000	0
TURNER ST (BATH ST - LULIE ST)	10,000	0	10,000	0	0	0	10,000	0
VICTORIA ST (HODDLE ST - SHELLEY ST)	50,000	0	50,000	0	0	0	50,000	0
WRIGHT ST (FENWICK ST - DWYER ST)	60,000	0	60,000	0	0	0	60,000	0
YORK ST (LENNOX ST - NEW ST)	40,000	0	40,000	0	0	0	40,000	0
YOUNG ST (GERTRUDE ST - VICTORIA PDE)	35,000	0	35,000	0	0	0	35,000	0
ZZ - DDA PROJECTS	75,000	0	75,000	0	0	0	75,000	0
TOTAL FOOTPATHS	1,735,000	130,000	1,605,000	0	0	0	1,735,000	0
PAVEMENT								
APPERLY ST (PARK ST - END OF STREET)	20,000	0	20,000	0	0	0	20,000	0
BRUNSWICK ST (ALEXANDRA PDE - CECIL ST)	40,000	0	40,000	0	40,000	0	0	0
BRUNSWICK ST (ARGYLE ST - JOHNSTON ST)	40,000	0	40,000	0	40,000	0	0	0
BRUNSWICK ST (CECIL ST - WESTGARTH ST)	30,000	0	30,000	0	0	0	30,000	0
BRUNSWICK ST (KERR ST - ARGYLE ST)	30,000	0	30,000	0	30,000	0	0	0
BRUNSWICK ST (LEICESTER ST - ROSE ST)	40,000	0	40,000	0	40,000	0	0	0
BRUNSWICK ST (ROSE ST - KERR ST)	40,000	0	40,000	0	40,000	0	0	0
BRUNSWICK ST (WESTGARTH ST - LEICESTER ST)	30,000	0	30,000	0	30,000	0	0	0
BUCKINGHAM ST (GARDNER ST - JOHNSON ST)	60,000	0	60,000	0	0	0	60,000	0
BUCKINGHAM ST (JOHNSON ST - LAMBERT ST)	80,000	0	80,000	0	0	0	80,000	0
BUCKINGHAM ST (LAMBERT ST - CHURCH ST)	85,000	0	85,000	0	0	0	85,000	0
CLIFTON ST (GIPPS ST - RICHMOND TCE)	80,000	0	80,000	0	0	0	80,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
DOCKER ST (GIPPS ST - RICHMOND TCE)	120,000	0	120,000	0	0	0	120,000	0
EUREKA ST (CHURCH ST - END OF STREET)	65,000	0	65,000	0	0	0	65,000	0
FITZROY ST (PALMER ST - GERTRUDE ST)	40,000	0	40,000	0	0	0	40,000	0
FLOCKHART ST (VICTORIA ST - SHAMROCK ST)	145,000	0	145,000	0	0	0	145,000	0
GEORGE ST (CHAPEL ST - GREEVES ST)	40,000	0	40,000	0	40,000	0	0	0
GEORGE ST (GREEVES ST - ST DAVID ST)	40,000	0	40,000	0	40,000	0	0	0
GEORGE ST (JOHNSTON ST - CHAPEL ST)	60,000	0	60,000	0	60,000	0	0	0
GEORGE ST (ST DAVID ST - MOOR ST)	60,000	0	60,000	0	60,000	0	0	0
PARK ST (AMESS ST - CANNING ST)	50,000	0	50,000	0	50,000	0	0	0
PARK ST (CANNING ST - STATION ST)	50,000	0	50,000	0	50,000	0	0	0
PARK ST (RATHDOWNE ST - AMESS ST)	50,000	0	50,000	0	50,000	0	0	0
PARK ST (STATION ST - NICHOLSON ST)	50,000	0	50,000	0	48,468	0	1,532	0
RAPHAEL ST (GIPPS ST - LANGRIDGE ST)	90,000	0	90,000	0	0	0	90,000	0
RICHMOND TCE (LENNOX ST - STANLEY ST)	65,000	0	65,000	0	0	0	65,000	0
RICHMOND TCE (STANLEY ST - DOCKER ST)	75,000	0	75,000	0	0	0	75,000	0
RUSHALL CRES (MCKEAN ST - QUEENS PDE)	130,000	0	130,000	0	0	0	130,000	0
STAWELL ST (BARKLY AVE - MADDEN GVE)	135,000	0	135,000	0	0	0	135,000	0
TURNER ST (BATH ST - LULIE ST)	17,000	0	17,000	0	0	0	17,000	0
WESTGARTH ST (FITZROY ST - BRUNSWICK ST)	70,000	0	70,000	0	0	0	70,000	0
WESTGARTH ST (NICHOLSON ST - FITZROY ST)	105,000	0	105,000	0	0	0	105,000	0
YORK ST (LENNOX ST - NEW ST)	75,000	0	75,000	0	0	0	75,000	0
YORK ST (NEW ST - HODDLE ST)	55,000	0	55,000	0	0	0	55,000	0
YOUNG ST (GERTRUDE ST - VICTORIA PDE)	110,000	0	110,000	0	0	0	110,000	0
ZZ - DDA PROJECTS (YARRA - YARRA)	66,000	0	66,000	0	0	0	66,000	0
ZZ - PAVEMENT BICYCLE LANES (YARRA - YARRA)	30,000	0	30,000	0	0	0	30,000	0
ZZ - UNSCHEDULED WORKS (YARRA - YARRA)	400,000	0	400,000	0	0	0	400,000	0
ZZ - CONDITION AUDITS (YARRA - YARRA)	95,000	0	95,000	0	0	0	95,000	0
TOTAL PAVEMENT	2,863,000	0	2,863,000	0	618,468	0	2,244,532	0
TREE ROOT IMPROVEMENT								
HODDLE ST (VICTORIA ST - ELIZABETH ST)	150,000	0	150,000	0	0	0	150,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
NICHOLSON ST (VICTORIA ST - BELL ST)	70,000	0	70,000	0	0	0	70,000	0
NICHOLSON ST (YORK ST - ALEXANDRA PDE)	65,000	0	65,000	0	0	0	65,000	0
RATHDOWNE ST (MACPHERSON ST - FENWICK ST)	130,000	0	130,000	0	0	0	130,000	0
WOODHEAD ST (FALCONER ST - SCOTCHMER ST)	50,000	0	50,000	0	0	0	50,000	0
TOTAL TREE ROOT IMPROVEMENT	465,000	0	465,000	0	0	0	465,000	0
LANE PAVEMENT								
LANE 1015	65,000	0	65,000	0	0	0	65,000	0
LANE 1017	20,000	0	20,000	0	0	0	20,000	0
LANE 1059	25,000	0	25,000	0	0	0	25,000	0
LANE 1110	95,000	0	95,000	0	0	0	95,000	0
LANE 1920	34,000	0	34,000	0	0	0	34,000	0
LANE 1924	30,000	0	30,000	0	0	0	30,000	0
LANE 3008	15,000	0	15,000	0	0	0	15,000	0
LANE 3027	85,000	0	85,000	0	0	0	85,000	0
LANE 539	45,000	0	45,000	0	0	0	45,000	0
LANE 577	35,000	0	35,000	0	0	0	35,000	0
LANE 578	24,000	0	24,000	0	0	0	24,000	0
LANE 585	28,000	0	28,000	0	0	0	28,000	0
LANE 687.1	30,000	0	30,000	0	0	0	30,000	0
LANE 91.1	20,000	0	20,000	0	0	0	20,000	0
LANE 966	60,000	0	60,000	0	0	0	60,000	0
TOTAL LANE PAVEMENT	611,000	0	611,000	0	0	0	611,000	0
LANE DRAINAGE								

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
LANE 2071	205,000	0	205,000	0	0	0	205,000	0
TOTAL LANE DRAINAGE	205,000	0	205,000	0	0	0	205,000	0
RETAIL CARPARK								
ZZ - AREA WIDE WORKS (YARRA - YARRA)	50,000	0	50,000	0	0	0	50,000	0
TOTAL RETAIL CARPARK	50,000	0	50,000	0	0	0	50,000	0
RETAIL FOOTPATH								
BRIDGE RD (BURNLEY ST - RIVER ST)	50,000	0	50,000	0	0	0	50,000	0
BRIDGE RD (COPPIN ST - BURNLEY ST)	150,000	0	150,000	0	0	0	150,000	0
BRUNSWICK ST (ALEXANDRA PDE - CECIL ST)	30,000	0	30,000	0	0	0	30,000	0
BRUNSWICK ST (GERTRUDE ST - VICTORIA PDE)	70,000	0	70,000	0	0	0	70,000	0
SMITH ST (MOOR ST - CONDELL ST)	190,000	0	190,000	0	0	0	190,000	0
TOTAL RETAIL FOOTPATH	490,000	0	490,000	0	0	0	490,000	0
STREET FURNITURE								
STREET SIGNS	120,000	0	120,000	0	50,000	0	70,000	0
PUBLIC/STREET LIGHTS	25,000	0	25,000	0	0	0	25,000	0
STREET BINS	50,000	0	50,000	0	0	0	50,000	0
FURNITURE (SEATS, BOLLARDS.ETC)	27,000	0	27,000	0	0	0	27,000	0
TICKET/PARKING MACHINES	250,000	0	250,000	0	0	0	250,000	0
TOTAL STREET FURNITURE	472,000	0	472,000	0	50,000	0	422,000	0
TOTAL ROADS, FOOTPATHS, KERB & CHANNELS	7,731,000	130,000	7,601,000	0	668,468	0	7,062,532	0
BRIDGES								
GIPPS STREET (COLLINS BRIDGE)	400,000	0	400,000	0	0	0	400,000	0
TOTAL BRIDGES	400,000	0	400,000	0	0	0	400,000	0

Capital Works Area	Project Cost \$	Asset expenditure types			Funding sources			
		New	Renewal	Upgrade	Council			
					Grants	Contrib'ns	Cash	Loans
		\$	\$	\$	\$	\$	\$	\$
DRAINAGE								
LOCALISED STORMWATER QUALITY TREATMENT	70,000	70,000	0	0	0	0	70,000	0
BALMIAN ST (STEPHENSON ST - GREEN ST)	50,000	0	50,000	0	0	0	50,000	0
BUCKINGHAM ST (BURNLEY ST - DAVISON ST)	25,000	0	25,000	0	0	0	25,000	0
GIPPS ST (HODDLE ST - PARK ST)	20,000	0	20,000	0	0	0	20,000	0
GREEVES ST (FITZROY ST - BRUNSWICK ST)	40,000	0	40,000	0	0	0	40,000	0
KERR ST (NICHOLSON ST - SPRING ST)	20,000	0	20,000	0	0	0	20,000	0
NEWRY ST (RATHDOWNE ST - DRUMMOND ST)	30,000	0	30,000	0	0	0	30,000	0
RICHARDSON ST (MCILWRAITH ST - LYGON ST)	25,000	0	25,000	0	0	0	25,000	0
RIVER ST (BRIDGE RD - MURPHY ST)	20,000	0	20,000	0	0	0	20,000	0
SMITH ST (SHELLEY ST - LENNOX ST)	20,000	0	20,000	0	0	0	20,000	0
WELLINGTON ST (COUNCIL ST - HODGKINSON ST)	80,000	0	80,000	0	0	0	80,000	0
WESTGARTH ST (NICHOLSON ST - FITZROY ST)	120,000	0	120,000	0	0	0	120,000	0
WILSON ST (PARK ST - PIGDON ST)	40,000	0	40,000	0	0	0	40,000	0
ZZ - DRAINAGE OTHER WORKS (YARRA - YARRA)	147,300	0	147,300	0	0	0	147,300	0
ZZ - UNSCHEDULED WORKS (YARRA - YARRA)	200,000	0	200,000	0	0	0	200,000	0
TOTAL DRAINAGE	907,300	70,000	837,300	0	0	0	907,300	0
TRANSPORT AND ROAD SAFETY								
NEW ASSET EXPENDITURE								
BRUNSWICK STREET/ST GEORGES ROAD BICYCLE ROUTE	480,000	480,000	0	0	0	0	480,000	0
WELLINGTON STREET SEPARATED COPENHAGEN BICYCLE LANES	500,000	500,000	0	0	0	0	500,000	0
SPOT SAFETY	160,000	0	0	160,000	0	0	160,000	0
PEDESTRIAN PROVISIONS	200,000	0	0	200,000	0	0	200,000	0
SAFETY AROUND SCHOOLS	50,000	0	0	50,000	0	0	50,000	0
BICYCLE NETWORK	208,000	0	0	208,000	0	0	208,000	0
LATM 1	100,000	0	0	100,000	0	0	100,000	0
LATM 6	10,000	0	0	10,000	0	0	10,000	0
LATM 9	10,000	0	0	10,000	0	0	10,000	0
LATM 10	10,000	0	0	10,000	0	0	10,000	0
LATM 12	150,000	0	0	150,000	0	0	150,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
LATM 16	122,000	0	0	122,000	0	0	122,000	0
LATM 17	250,000	0	0	250,000	0	0	250,000	0
LATM 20	60,000	0	0	60,000	0	0	60,000	0
TOTAL TRANSPORT AND ROAD SAFETY	2,310,000	980,000	0	1,330,000	0	0	2,310,000	0
OPEN SPACE IMPROVEMENTS								
LEISURE EQUIPMENT								
ALEXANDER BEN RESERVE	120,000	0	120,000	0	0	40,000	80,000	0
BARKLY GARDENS	25,000	0	25,000	0	0	0	25,000	0
CLARKE ST PARK	35,000	0	35,000	0	0	0	35,000	0
DARLING GARDENS	30,000	0	30,000	0	0	0	30,000	0
FAIRFIELD PARK	50,000	0	50,000	0	0	0	50,000	0
QUARRIES PARK	50,000	0	50,000	0	0	0	50,000	0
WILLIAMS RESERVE	30,000	0	30,000	0	0	15,000	15,000	0
ZZ - MINOR WORKS ASSETS	30,000	0	30,000	0	0	0	30,000	0
ZZ - OPEN SPACE CHILDREN SERVICES	55,500	0	55,500	0	0	0	55,500	0
TOTAL LEISURE EQUIPMENT	425,500	0	425,500	0	0	55,000	370,500	0
SPORTS EQUIPMENT								
ALLEN BAIN RESERVE SOCCER	80,000	0	80,000	0	0	0	80,000	0
WT PETERSON COMMUNITY OVAL	50,000	0	50,000	0	0	0	50,000	0
CITIZENS PARK	30,000	0	0	30,000	0	15,000	15,000	0
TOTAL SPORTS EQUIPMENT	160,000	0	130,000	30,000	0	15,000	145,000	0
WASTE EQUIPMENT								
ZZ - MINOR WORKS ASSETS	15,000	0	15,000	0	0	0	15,000	0
TOTAL WASTE EQUIPMENT	15,000	0	15,000	0	0	0	15,000	0
BOUNDARY EQUIPMENT								
CONDELL ST RESERVE	15,000	0	15,000	0	0	0	15,000	0
ZZ - MINOR WORKS ASSETS	26,000	0	26,000	0	0	0	26,000	0
ZZ - SIGNAGE RENEWAL PROGRAM	100,000	0	100,000	0	0	0	100,000	0
TOTAL BOUNDARY EQUIPMENT	141,000	0	141,000	0	0	0	141,000	0
PEDESTRIAN EQUIPMENT								

Capital Works Area	Project Cost \$	Asset expenditure types			Funding sources			
		New	Renewal	Upgrade	Council			
					Grants	Contrib'ns	Cash	Loans
		\$	\$	\$	\$	\$	\$	\$
RUSHALL CRESCENT SHARED PATH BYPASS	650,000	650,000	0	0	0	650,000	0	0
MERRI CREEK TRAIL TO COULSON RESERVE	90,000	90,000	0	0	0	90,000	0	0
ALPHINGTON PARK	203,000	0	203,000	0	0	0	203,000	0
CITIZENS PARK	120,000	0	120,000	0	0	0	120,000	0
CLARKE ST PARK	65,000	0	65,000	0	0	0	65,000	0
FAIRFIELD PARK	171,000	0	171,000	0	0	0	171,000	0
LOYOLA BIKE TRACK	120,000	0	120,000	0	0	0	120,000	0
MAIN YARRA TRAIL	300,000	0	300,000	0	0	0	300,000	0
O'CONNELL RESERVE	48,600	0	48,600	0	0	0	48,600	0
TOTAL PEDESTRIAN EQUIPMENT	1,767,600	740,000	1,027,600	0	0	740,000	1,027,600	0
HORTICULTURAL EQUIPMENT								
ZZ - MINOR WORKS ASSETS	20,000	0	20,000	0	0	0	20,000	0
TOTAL HORTICULTURAL EQUIPMENT	20,000	0	20,000	0	0	0	20,000	0
TURF EQUIPMENT								
ALPHINGTON PARK OVAL	200,000	0	200,000	0	0	0	200,000	0
TOTAL TURF EQUIPMENT	200,000	0	200,000	0	0	0	200,000	0
ARTS EQUIPMENT								
ZZ - ART & HERITAGE COLLECTION PROGRAM	50,000	0	0	50,000	0	0	50,000	0
TOTAL ARTS EQUIPMENT	50,000	0	0	50,000	0	0	50,000	0
OTHER OPEN SPACE EQUIPMENT								
DESIGN WORKS - OPEN SPACE STRATEGY	150,000	150,000	0	0	0	150,000	0	0
NEW CAR PARK - MAXWELL SUTHERLAND PAVILLION	250,000	250,000	0	0	0	250,000	0	0
NEW PARK - 635 CHURCH STREET, RICHMOND	515,000	515,000	0	0	0	515,000	0	0
635 CHURCH STREET - WESTERN STREETSCAPE	250,000	250,000	0	0	0	0	250,000	0
EDINBURGH GARDENS PARK LIGHTING	100,000	100,000	0	0	0	100,000	0	0
CITIZENS PARK	8,680	0	8,680	0	0	0	8,680	0
COULSON RESERVE	27,000	0	27,000	0	0	0	27,000	0
EDINBURGH GARDENS	119,000	0	119,000	0	0	0	119,000	0
KEVIN BARTLETT RESERVE	150,000	0	150,000	0	0	0	150,000	0
YAMBLA ST OVAL	26,000	0	26,000	0	0	0	26,000	0
ZZ - CONDITION AUDITS	70,000	0	70,000	0	0	0	70,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
ZZ - MINOR WORKS ASSETS	85,000	0	85,000	0	0	0	85,000	0
TOTAL OTHER OPEN SPACE EQUIPMENT	1,750,680	1,265,000	485,680	0	0	1,015,000	735,680	0
TOTAL OPEN SPACE IMPROVEMENTS	4,529,780	2,005,000	2,444,780	80,000	0	1,825,000	2,704,780	0
BUILDINGS / PROPERTIES								
FLOORS								
COLLINGWOOD LEISURE CENTRE	10,000	0	10,000	0	0	0	10,000	0
JOHNSTON/SAUNDERS/LOUGHNAN PAVILLION - KEVIN BARTLETT RESERVE	60,000	0	60,000	0	0	0	60,000	0
ZZ - AD HOC REGULATION COMPLIANCE	30,000	0	30,000	0	0	0	30,000	0
TOTAL FLOORS	100,000	0	100,000	0	0	0	100,000	0
WALLS								
COLLINGWOOD DEPOT WORKSHOP/ADMINISTRATION	80,000	0	80,000	0	0	0	80,000	0
COLLINGWOOD LEISURE CENTRE	9,000	0	9,000	0	0	0	9,000	0
CONNIE BENN CENTRE	16,000	0	16,000	0	0	0	16,000	0
FITZROY CHILD CARE COOPERATIVE (EAST WEST)	50,000	0	50,000	0	0	0	50,000	0
FITZROY DEPOT CARPENTERS & PAINTERS SHOP	40,000	0	40,000	0	0	0	40,000	0
FITZROY POOL - MAIN POOL & STANDS	155,000	0	155,000	0	0	0	155,000	0
NORTH FITZROY NEIGHBOURHOOD HOUSE	20,000	0	20,000	0	0	0	20,000	0
RICHMOND TOWN HALL	40,500	0	40,500	0	0	0	40,500	0
ZZ - UNSCHEDULED WORKS - PROPERTY & BUILDINGS	100,000	0	100,000	0	0	0	100,000	0
TOTAL WALLS	510,500	0	510,500	0	0	0	510,500	0
ROOF								
COLLINGWOOD DEPOT WORKSHOP/ADMINISTRATION	30,000	0	30,000	0	0	0	30,000	0
CONNIE BENN CENTRE	5,000	0	5,000	0	0	0	5,000	0
FITZROY DEPOT CARPENTERS & PAINTERS SHOP	30,000	0	30,000	0	0	0	30,000	0
FITZROY DEPOT LUNCH ROOM & TOILETS	15,000	0	15,000	0	0	0	15,000	0
FITZROY DEPOT MECHANICS WORKSHOP	35,000	0	35,000	0	0	0	35,000	0
FITZROY TOWN HALL	200,000	0	200,000	0	0	0	200,000	0
MEMORIAL HALL - EX RSL	120,000	0	120,000	0	0	0	120,000	0
ZZ - UNSCHEDULED WORKS - PROPERTY & BUILDINGS	39,000	0	39,000	0	0	0	39,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
TOTAL ROOF	474,000	0	474,000	0	0	0	474,000	0
MECHANICAL EQUIPMENT								
COLLINGWOOD LEISURE CENTRE	19,000	0	19,000	0	0	0	19,000	0
FITZROY POOL - GYM & SPA	91,000	0	91,000	0	0	0	91,000	0
RICHMOND RECREATION CENTRE	97,000	0	97,000	0	0	0	97,000	0
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	52,000	0	52,000	0	0	0	52,000	0
TOTAL MECHANICAL EQUIPMENT	259,000	0	259,000	0	0	0	259,000	0
PLUMBING								
COLLINGWOOD DEPOT LUNCHROOM	30,000	0	30,000	0	0	0	30,000	0
COLLINGWOOD DEPOT WORKSHOP/ADMINISTRATION	40,000	0	40,000	0	0	0	40,000	0
EDINBURGH GARDENS JUNIORS PAVILLION	85,000	0	85,000	0	0	85,000	0	0
FITZROY CHILD CARE COOPERATIVE (EAST WEST)	2,000	0	2,000	0	0	0	2,000	0
FITZROY DEPOT LUNCH ROOM & TOILETS	20,000	0	20,000	0	0	0	20,000	0
JOHN STREET COMMUNITY EARLY CHILDHOOD COOPERATIVE	100,000	0	100,000	0	0	0	100,000	0
PEEL STREET OFFICE BUILDING	30,000	0	30,000	0	0	0	30,000	0
RICHMOND TOWN HALL	70,000	0	70,000	0	0	0	70,000	0
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	35,000	0	35,000	0	0	0	35,000	0
TOTAL PLUMBING	412,000	0	412,000	0	0	85,000	327,000	0
ELECTRICAL								
COLLINGWOOD DEPOT WORKSHOP/ADMINISTRATION	10,000	0	10,000	0	0	0	10,000	0
CONNIE BENN CENTRE	15,000	0	15,000	0	0	0	15,000	0
FITZROY CHILD CARE COOPERATIVE (EAST WEST)	2,000	0	2,000	0	0	0	2,000	0
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	38,500	0	38,500	0	0	0	38,500	0
TOTAL ELECTRICAL	65,500	0	65,500	0	0	0	65,500	0
MISCELLANEOUS								
RICHMOND TOWN HALL FORECOURT IMPROVEMENTS	100,000	100,000	0	0	0	0	100,000	0
CLIFTON HILL SCOUT HALL REDEVELOPMENT	200,000	200,000	0	0	0	0	200,000	0
GTV9 COMMUNITY FACILITY INTERNAL FITOUT	1,115,000	1,115,000	0	0	0	0	1,115,000	0
ACCESS CONTROL & TICKET KIOSKS AT LEISURE CENTRES	365,000	365,000	0	0	0	0	365,000	0
MAXWELL SUTHERLAND PAVILLION	790,000	790,000	0	0	100,000	0	690,000	0
GOLD STREET CHILDCARE CENTRE REDEVELOPMENT	950,000	950,000	0	0	0	0	950,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
FORMER RICHMOND POLICE STATION REDEVELOPMENT	35,000	35,000	0	0	0	0	35,000	0
345 BRIDGE ROAD OFFICES	2,000,000	2,000,000	0	0	0	0	0	2,000,000
FITZROY POOL GYMNASIUM ACCESS UPGRADE	150,000	150,000	0	0	0	0	150,000	0
RICHMOND RECREATION CENTRE COGENERATION PLAN	410,000	410,000	0	0	0	0	0	410,000
EPC CONTRACT WORKS	360,000	360,000	0	0	0	0	0	360,000
NORTH FITZROY COMMUNITY HUB PROJECT	4,482,000	4,482,000	0	0	500,000	0	3,982,000	0
126 MOOR ST FLAT	45,000	0	45,000	0	0	0	45,000	0
BURNLEY GOLF COURSE ADMINISTRATION, RESIDENCE & SHOP	10,000	0	10,000	0	0	0	10,000	0
CANOE CLUB & RESIDENCE - FAIRFIELD PARK	60,000	0	60,000	0	0	0	60,000	0
COLLINGWOOD TOWN HALL & PRECINCT	50,000	0	50,000	0	0	0	50,000	0
FITZROY DEPOT LUNCH ROOM & TOILETS	60,000	0	60,000	0	0	0	60,000	0
FITZROY DEPOT RESIDENCE	25,000	0	25,000	0	0	0	25,000	0
FITZROY POOL - MAIN POOL & STANDS	45,000	0	45,000	0	0	0	45,000	0
PEEL STREET OFFICE BUILDING	25,000	0	25,000	0	0	0	25,000	0
RICHMOND TOWN HALL	150,000	0	150,000	0	0	0	150,000	0
ZZ - ADAPTIVE ASSETS PROGRAM	830,000	0	830,000	0	0	0	0	830,000
ZZ - AD HOC REGULATION COMPLIANCE	50,000	0	50,000	0	0	0	50,000	0
ZZ - CONDITION AUDITS	20,000	0	20,000	0	0	0	20,000	0
ZZ - PRELIMINARY BUILDING INVESTIGATIONS	200,000	0	200,000	0	0	0	200,000	0
ZZ - SIGNAGE REPLACEMENT PROGRAM	50,000	0	50,000	0	0	0	50,000	0
ZZ - UNSCHEDULED WORKS - PROPERTY AND BUILDING	180,000	0	180,000	0	0	0	180,000	0
345 BRIDGE ROAD	460,000	0	0	460,000	0	0	460,000	0
QUARRIES PARK - YAMBLA ST PAVILLION & PUBLIC TOILETS	200,000	0	0	200,000	0	0	200,000	0
TOTAL MISCELLANEOUS	13,417,000	10,957,000	1,800,000	660,000	600,000	0	9,217,000	3,600,000
TOTAL BUILDING / PROPERTIES	15,238,000	10,957,000	3,621,000	660,000	600,000	85,000	10,953,000	3,600,000
PLANT AND EQUIPMENT								
PARKING OPERATION TECHNOLOGY	250,000	250,000	0	0	0	0	250,000	0
PASSENGER CARS	1,500,000	0	1,500,000	0	0	0	1,500,000	0
BUSES	150,000	0	150,000	0	0	0	150,000	0
TRUCKS	275,000	0	275,000	0	0	0	275,000	0

		Asset expenditure types			Funding sources			
	Project	New	Renewal	Upgrade	Council			
Capital Works Area	Cost				Grants	Contrib'ns	Cash	Loans
	\$	\$	\$	\$	\$	\$	\$	\$
MECHANICAL EQUIPMENT - ROADS	25,000	0	25,000	0	0	0	25,000	0
WHITEGOODS AND APPLIANCES	25,000	0	25,000	0	0	0	25,000	0
FURNITURE (CHAIRS, DESKS ETC)	125,000	0	125,000	0	0	0	125,000	0
LEISURE CENTRE EQUIPMENT	37,000	0	37,000	0	0	0	37,000	0
MISCELLANEOUS	10,000	0	10,000	0	0	0	10,000	0
TOTAL PLANT AND EQUIPMENT	2,397,000	250,000	2,147,000	0	0	0	2,397,000	0
INFORMATION SYSTEMS								
REMOTE FREQUENCY IDENTIFICATION DATA	280,000	280,000	0	0	0	0	280,000	0
PEDESTRIAN MONITORING SYSTEM	32,000	32,000	0	0	0	0	32,000	0
PC ROLLING PROGRAM	250,000	0	250,000	0	0	0	250,000	0
LAPTOP/TABLET UPGRADE	74,250	0	74,250	0	0	0	74,250	0
PRINTER / COPIER UPGRADES	30,000	0	30,000	0	0	0	30,000	0
MOBILE PHONE / BLACKBERRY / IPAQ	20,000	0	20,000	0	0	0	20,000	0
PABX UPGRADES	50,000	0	50,000	0	0	0	50,000	0
NETWORK INFRASTRUCTURE UPGRADE	280,000	0	280,000	0	0	0	280,000	0
MOBILE COMPUTING PROJECT	60,000	0	60,000	0	0	0	60,000	0
KNOWLEDGE MANAGEMENT	27,000	0	27,000	0	0	0	27,000	0
FINANCE SYSTEM	180,000	0	180,000	0	0	0	180,000	0
TRIM UPGRADE	27,000	0	27,000	0	0	0	27,000	0
PROCLAIM UPGRADE	74,250	0	74,250	0	0	0	74,250	0
ASSET MANAGEMENT SYSTEM	190,000	0	190,000	0	0	0	190,000	0
OTHER SOFTWARE	50,000	0	50,000	0	0	0	50,000	0
TOTAL INFORMATION SYSTEMS	1,624,500	312,000	1,312,500	0	0	0	1,624,500	0
LIBRARY RESOURCES								
LIBRARY RESOURCES	425,000	0	425,000	0	30,000	0	395,000	0
TOTAL LIBRARY	425,000	0	425,000	0	30,000	0	395,000	0
TOTAL CAPITAL WORKS 2014/15	35,562,580	14,704,000	18,788,580	2,070,000	1,298,468	1,910,000	28,754,112	3,600,000

2 Works carried forward from the 2013/14 year

Capital Works Area	Project Cost \$	Asset expenditure types			Summary of funding sources			
		New \$	Renewal \$	Upgrade \$	Grants \$	Contrib'ns \$	Council Cash \$	Loans \$
ROADS, FOOTPATHS, KERBS & CHANNELS								
KERB & CHANNEL								
SPENSLEY STREET (BERRY ST - FENWICK ST)	200,000	0	200,000	0	0	0	200,000	0
TOTAL KERB & CHANNEL	200,000	0	200,000	0	0	0	200,000	0
PAVEMENT								
FLOCKHART ST (VICTORIA ST - SHAMROCK ST)	300,000	0	300,000	0	0	0	300,000	0
TOTAL PAVEMENT	300,000	0	300,000	0	0	0	300,000	0
TOTAL ROADS, FOOTPATHS, KERB & CHANNELS	500,000	0	500,000	0	0	0	500,000	0
DRAINAGE								
WESTFIELD RESERVE STORMWATER WORKS	25,000	25,000	0	0	0	0	25,000	0
BURNLEYGOLFCOURSE/KEVIN BARTLETT RESERVE STORMWATER WORKS	30,000	30,000	0	0	0	0	30,000	0
EDINBURGH GARDENS RAINGARDEN	25,000	25,000	0	0	0	0	25,000	0
ON-STREET STORMWATER TREATMENTS	50,000	50,000	0	0	0	0	50,000	0
TOTAL DRAINAGE	130,000	130,000	0	0	0	0	130,000	0
TRANSPORT AND ROAD SAFETY								
WELLINGTON STREET BICYCLE LANES	440,000	440,000	0	0	0	0	440,000	0
TOTAL TRANSPORT AND ROAD SAFETY	440,000	440,000	0	0	0	0	440,000	0
OPEN SPACE IMPROVEMENTS								
SPORTS EQUIPMENT								
RAMSDEN STREET OVAL	144,000	0	144,000	0	0	0	144,000	0
TOTAL SPORTS EQUIPMENT	144,000	0	144,000	0	0	0	144,000	0
OTHER OPEN SPACE EQUIPMENT								
NEW PARK - 635 CHURCH STREET	900,000	900,000	0	0	0	900,000	0	0
NEW PARK - RICHMOND TCE/DOCKER STREET	360,000	360,000	0	0	0	360,000	0	0

Capital Works Area	Project Cost \$	Asset expenditure types			Summary of funding sources			
		New \$	Renewal \$	Upgrade \$	Grants \$	Contrib'ns \$	Council Cash \$	Loans \$
DESIGN WORKS - OPEN SPACE STRATEGY	70,000	0	70,000	0	0	70,000	0	0
TOTAL OTHER OPEN SPACE EQUIPMENT	1,330,000	1,260,000	70,000	0	0	1,330,000	0	0
TOTAL OPEN SPACE IMPROVEMENTS	1,474,000	1,260,000	214,000	0	0	1,330,000	144,000	0
BUILDINGS / PROPERTIES								
WALLS								
VICTORIA PARK BOB ROSE STAND	45,000	0	45,000	0	0	0	45,000	0
TOTAL WALLS	45,000	0	45,000	0	0	0	45,000	0
ROOF								
FITZROY TOWN HALL	188,000	0	188,000	0	0	0	188,000	0
TOTAL ROOF	188,000	0	188,000	0	0	0	188,000	0
MECHANICAL EQUIPMENT								
COLLINGWOOD LEISURE CENTRE	58,000	58,000	0	0	0	0	58,000	0
TOTAL MECHANICAL EQUIPMENT	58,000	58,000	0	0	0	0	58,000	0
MISCELLANEOUS								
ALPHINGTON BOWLING CLUB REDEVELOPMENT	10,000	10,000	0	0	0	0	10,000	0
MAXWELL SUTHERLAND PAVILLION - FAIRFIELD PARK	400,000	400,000	0	0	0	0	400,000	0
GTV 9 COMMUNITY FACILITY FITOUT	295,000	295,000	0	0	0	0	295,000	0
LOURDES PROJECT	35,000	35,000	0	0	0	0	35,000	0
TUDOR STREET REDEVELOPMENT WORKS	78,990	78,990	0	0	0	0	78,990	0
CONNIE BENN CHILDCARE CENTRE	400,000	400,000	0	0	0	0	400,000	0
CLIFTON HILL SCOUT HALL	49,000	0	49,000	0	0	0	49,000	0
YARRA COMMUNITY YOUTH CENTRE	220,000	0	220,000	0	0	0	220,000	0
ALPHINGTON PARK DOG SHELTER	50,000	0	0	50,000	0	0	50,000	0
GOLD STREET CHILDCARE CENTRE	400,000	0	0	400,000	0	0	400,000	0
TOTAL MISCELLANEOUS	1,937,990	1,218,990	269,000	450,000	0	0	1,937,990	0
TOTAL BUILDING / PROPERTIES	2,228,990	1,276,990	502,000	450,000	0	0	2,228,990	0
PLANT AND EQUIPMENT								
TRUCKS	155,000	0	155,000	0	0	0	155,000	0

Capital Works Area	Project Cost \$	Asset expenditure types			Summary of funding sources			
		New \$	Renewal \$	Upgrade \$	Grants \$	Contrib'ns \$	Council Cash \$	Loans \$
TOTAL PLANT AND EQUIPMENT	155,000	0	155,000	0	0	0	155,000	0
INFORMATION SYSTEMS								
ENTERPRISE PROJECT MANAGEMENT	45,000	45,000	0	0	0	0	45,000	0
TOTAL INFORMATION SYSTEMS	45,000	45,000	0	0	0	0	45,000	0
TOTAL CARRIED FORWARD WORKS 2013/14	4,972,990	3,151,990	1,371,000	450,000	0	1,330,000	3,642,990	0

3 Summary of 2014/15 Capital Works Program, including 2013/14 carried forward projects

Capital Works Area	Project Cost \$	Asset expenditure types			Summary of funding sources			
		New \$	Renewal \$	Upgrade \$	Grants \$	Contributions \$	Council Cash \$	Borrowings \$
ROADS, FOOTPATHS, KERBS & CHANNELS	8,231,000	130,000	8,101,000	0	668,468	0	7,562,532	0
BRIDGES	400,000	0	400,000	0	0	0	400,000	0
DRAINAGE	1,037,300	200,000	837,300	0	0	0	1,037,300	0
TRANSPORT AND ROAD SAFETY	2,750,000	1,420,000	0	1,330,000	0	0	2,750,000	0
OPEN SPACE IMPROVEMENTS	6,003,780	3,265,000	2,658,780	80,000	0	3,155,000	2,848,780	0
BUILDING / PROPERTIES	17,466,990	12,233,990	4,123,000	1,110,000	600,000	85,000	13,181,990	3,600,000
PLANT AND EQUIPMENT	2,552,000	250,000	2,302,000	0	0	0	2,552,000	0
INFORMATION SYSTEMS	1,669,500	357,000	1,312,500	0	0	0	1,669,500	0
LIBRARY RESOURCES	425,000	0	425,000	0	30,000	0	395,000	0
TOTAL CAPITAL WORKS 2014/15	40,535,570	17,855,990	20,159,580	2,520,000	1,298,468	3,240,000	32,397,102	3,600,000

Appendix D - Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2014/15 year.

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description		GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
PROPERTY & RATING FEES				
* Land information certificates		GST Free	\$20.50	\$21.06
Land information certificates - 24 hour turnaround		GST Free	\$56.70	\$60.00
Land information certificates - express fax service		GST Free	\$56.70	\$60.00
Garbage Charge - Properties exempt from Rates		GST Free	\$315.00	\$330.00
15 Year rate search		Taxable	\$82.00	\$86.00
30 Year rate search		Taxable	\$123.00	\$129.00
Valuation Certificate		Taxable	\$17.00	\$18.00
Retrospective Valuation Certificate		Taxable	\$80.00	\$84.00
BUILDING CONTROL/REGULATION				
Lodgement Fees (building work permit)				
* Value \$5,000 and greater		GST Free	\$34.85	\$36.68
* Building permit levy for a Building greater than \$10,000 (statutory fee)		GST Free	cost x 0.00128 cost x 0.00160 (residential only)	cost x 0.00128 (residential only)
* Certificate S327 (incl. Flood Certificate)		GST Free	\$46.45	\$48.91
* Property information request (incl Solicitor 's request fee) (statutory Fee) (incl inspections owner/builder projects)		GST Free	\$46.45 (fast Track additional \$46.45)	\$48.91 (fast Track additional \$48.91)
BUILDING PERMIT FEES				
Class 1 & 10				
Demolish - detached dwelling		Taxable	\$987.00	\$1,036.00
Demolish - attached dwelling		Taxable	\$1,286.00	\$1,350.00
Demolish - commercial building		Taxable	\$1195.00 min \$748/floor	\$1195.00 min \$748/floor
Swimming Pools		Taxable	\$910.00	\$956.00
Fences (Class 10 Structure)		Taxable	\$750.00	\$750.00
Carports, Garages, Shed etc (Class 10 Structure)		Taxable	\$970.00	\$970.00
Alterations & Additions - Up to \$10,000		Taxable	\$970.00	\$1,019.00
Alterations & Additions - \$10,001 - \$20,000		Taxable	\$1,213.00	\$1,274.00
Alterations & Additions - \$20,001 - \$50,000		Taxable	\$1,335.00	\$1,750.00
Alterations & Additions - \$50,001- \$150,000		Taxable	\$2,184.00	\$2,293.00
Alterations & Additions - \$150,001- \$230,000		Taxable	\$2,426.00	\$2,547.00
Alterations & Additions - \$230,001- \$300,000		Taxable	\$2,790.00	\$2,930.00
Alterations & Additions - \$300,001-\$400,000		Taxable	\$2,862.00	\$3,005.00
New dwellings : single		Taxable	\$2,511.00	\$2,637.00
New dwellings : 2 attached		Taxable	\$3,685.00	\$4,062.00
New Multiple Class 1 developments (Quotation)		Taxable	\$1,940/unit	\$1,940/unit
Class 2, 3, 4, 5, 6, 7, 8 and 9				

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Miscellaneous commercial work eg remove hydrant hose	Taxable	\$880.00	\$880.00
Up to \$30,000	Taxable	\$1,116.00	\$1,172.00
\$30,001 - \$50,000	Taxable	\$1,431.00	\$1,503.00
\$50,001 - \$100,000	Taxable	\$2,135.00	\$2,242.00
\$100,001 - \$300,000	Taxable	\$2,899.00	\$3,044.00
\$300,001 - \$500,000	Taxable	Quotation + 10%	\$4,000.00
Class 2 (Residential fit outs)	Taxable	\$1,252.00	\$1,315.00
Over \$500,000 (quotation based on consulting building surveyors schedule)	Taxable	Quotation + 10%	Quotation + 10%
Extension of permit/application 3 /6/ 12 months	Taxable	\$550/\$650/\$790	\$550/\$650/\$790
Miscellaneous			
Building Record search Class 1 & 10	GST Free	\$82.00	\$86.00
Building Record search Class 2 - 9	GST Free	\$137.00	\$144.00
* Consent & Report applications (other than demolition)	GST Free	\$232.90	\$245.32
* Consent and Report applications (demolition)	GST Free	\$58.15	\$61.26
* Consent and Report for Legal Point of Discharge	GST Free	\$58.15	\$61.26
* Report and consent advertising	Taxable		\$88.00
Consulting charge out rate p/hr i.e. dilapidation surveys	Taxable	\$170.00	\$179.00
Inspection within City of Yarra	Taxable	\$170.00	\$179.00
Inspection outside City of Yarra	Taxable	Quotation + 10%	Quotation + 10%
Variation to Building Permit (change of details)	Taxable	\$402.00	\$422.00
Variation to Building Permit (amended documentation)	Taxable	\$660.00 (minimum)	\$660.00 (minimum)
Additional Occupancy Permits	Taxable	\$117.00	\$123.00
Siting Approval Public Entertainment – 1 Structure	Taxable	\$232.90	\$390.00
Siting Approval Public Entertainment – 2-5 Structures	Taxable		\$575.00
Siting Approval Public Entertainment – 6-9 Structures	Taxable		\$780.00
Siting Approval Public Entertainment – 10+ Structures	Taxable		\$1,050.00
Public Entertainment Permits (temporary) Site up to 1,000m ² (Max. 5 structures 200 sq.m ea.)	Taxable		\$1,320.00
Public Entertainment Permits (temporary) Site 1,001 m ² to 5,000m ² (Max. 5 structures 200 sq.m ea.)	Taxable		\$1,490.00
Public Entertainment Permits (temporary) Site 5,001 m ² to 10,000m ² (Max. 5 structures 200 sq.m ea.)	Taxable		\$2,250.00
Public Entertainment Permits (temporary) Site 10,001m ² (Max.10 structures 200 sq.m ea.)	Taxable		\$3,250.00
Public Entertainment Permits (temporary) additional structures over limit (per additional structure)	Taxable		\$110.00
Liquor Licence Reports (desktop check from scale	Taxable	\$770.00	\$770.00

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
drawings supplied by applicant - up to 500m2 of building)			
Liquor Licence Reports (site check and measure up to 500m2 of building)		\$1,100.00	\$1,100.00
Change of Use/Combined Allotment Statements	Taxable	\$631.00	\$663.00
A1 Copies - per copy	Taxable	\$13.00	\$14.00
A3 Copies - per copy	Taxable	\$1.50	\$1.60
A4 Copies - per copy	Taxable	\$0.80	\$0.80
Emergency work/cost recovery	Taxable	Cost + 20%	Cost + 20%
Additional Consulting Services re Building Permits	Taxable	Quotation + 10%	Quotation + 10%
Final Inspection - (Class 1 & 10) Lapsed Building Permit - No Works	Taxable	\$326.00	\$342.00
Final Inspection - (Class 2 - 9) Lapsed Building Permit - No Works	Taxable	\$450.00	\$473.00
Additional Mandatory Inspections	Taxable	\$170.00	\$179.30
Computation checking	Taxable	Quotation + 10%	Quotation + 10%
Certification fee	Taxable	Building Permit fee x 150% with a minimum fee of \$1,500.00 - Refer C.O.W	Building Permit fee x 350% with a minimum fee of \$3,700.00 - Refer C.O.W
Report & Consent Advertising	Taxable	\$88.00	\$88.00
Alternative Solution/ Dispensation/ Change of Use determination	Taxable	\$660.00 for first determination + \$66.00 per additional item	\$660.00 for first determination + \$66.00 per additional item
PARKING SERVICES			
Parking Fees - meters/ticket machines (per hour)	Taxable	\$3.60	\$3.70
* Parking Fines - Road Safety Act/Road Safety Regs	GST Free	\$72-\$144.50	\$72-\$144.50
All Day Parking (various locations)	Taxable	\$9.50 per day	\$10.00 per day
Occupation of parking bays - parking meter/first day	Taxable	\$48.30	\$50.70
Occupation of parking bays - parking meter/subsequent day	Taxable	\$24.20	\$25.40
Parking Permits - 1st Resident permit	GST Free	\$31.00	\$32.70
Parking Permits - 2nd Resident permits	GST Free	\$80.00	\$84.00
Parking Permits - 3rd Resident permits	GST Free	\$150.00	\$158.00
Parking Permits - Business - 1st permit	Taxable	\$109.00	\$114.00
Parking Permits - Business - 2nd and subsequent permits	Taxable	\$200.00	\$210.00
Parking Permits - Disabled	GST Free	No Charge	No Charge
Parking Permits - 1st Visitor permit	GST Free	\$31.00	\$32.70
Parking Permits - 2nd Visitor permits	GST Free	\$80.00	\$84.00
Parking Permits - 3rd Visitor permits	GST Free	\$150.00	\$158.00
Vehicle tow-away - impounding fee	Taxable	\$354.00	\$372.00
Derelict vehicles/pound fee - abandoned/unregistered	Taxable	\$354.00	\$372.00

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
vehicle			
* Courtesy Letter Costs (set by Regulation)	GST Free	\$23.20	\$23.84
GOVERNANCE SUPPORT			
Freedom of information requests	GST Free	\$26.00	\$27.00
Sale of publications (including tender specifications)	Taxable	\$34.00 - \$112.00	\$34.00 - \$112.00
HIRE OF TOWN HALLS			
Set-up/Rehearsal cost - per hour	Taxable	\$77.00	\$79.20
Full Day (Mon to Thurs) < 200 people	Taxable	\$900.00	\$925.00
Full Day (Mon to Thurs) > 200 people	Taxable	\$1,100.00	\$1,130.00
Half Day (Mon to Thurs)	Taxable	\$600.00	\$617.00
Evening (Mon to Thurs) < 200 people	Taxable	\$1,225.00	\$1,260.00
Evening (Mon to Thurs) > 200 people	Taxable	\$1,480.00	\$1,520.00
Day (Fri to Sun, Public Holidays)	Taxable	\$1,400.00	\$1,440.00
Evening (Fri to Sun, Public Holidays)	Taxable	\$1,400.00	\$1,440.00
Kitchen Use Only - per hour	Taxable	(\$140 min./4hrs)	(\$144 min./4hrs)
Kitchen Use Only - per day	Taxable	\$210.00	\$216.00
Balcony	Taxable	\$400.00	\$411.00
Subsidised Use Concession Full Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Half Day (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Mon to Thurs)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Day (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Subsidised Use Concession Evening (Fri to Sun, Public Holidays)	Taxable	10% of actual cost	10% of actual cost
Concession 1 Full Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Half Day (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Evening (Mon to Thurs)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 1 Day (Fri to Sun, Public Holidays)	Taxable	20% discount on actual cost	20% discount on actual cost
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Full Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Half Day (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Evening (Mon to Thurs)	Taxable	40% discount on actual cost	40% discount on actual cost
Concession 2 Day (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Concession 2 Evening (Fri to Sun, Public Holidays)	Taxable	40% discount on actual cost	40% discount on actual cost
Security Deposit	GST Free	\$800.00	\$800.00
Insurance	Taxable	\$74.00	\$76.00
COMMUNITY HALLS			
Collingwood Senior Citizens Centre, Edinburgh Gardens Community Room			
Standard fee - per hour	Taxable	\$56.00	\$57.50
Minimum charge for casual hire based on three hour session	Taxable	\$160.00	\$164.50
Concession 1 - per hour	Taxable	\$19.90	\$20.50
Concession 2 - per hour	Taxable	\$9.80	\$10.00
Concession 3 - per hour	Taxable	No Charge	No Charge
Loughnan Hall, Richmond; Mark Street Hall, Nth Fitzroy; Richmond Senior Citizens Centre; The Stables, Richmond; Yarraberg Community Centre; Yarra Community Youth Centre, Fitzroy.			
Standard fee - per hour	Taxable	\$50.00	\$51.40
Concession 1 - per hour	Taxable	\$16.70	\$17.20
Concession 2 - per hour	Taxable	\$8.90	\$9.15
Concession 3 - per hour	Taxable	No Charge	No Charge
<i>Note:</i>			
<i>Concession 1 = Registered Not for Profit Community Groups</i>			
<i>Concession 2 = Registered Not for Profit Yarra Community Groups</i>			
<i>Concession 3 = Yarra based Senior Citizens, Youth Groups</i>			
YARRA LEISURE CENTRES			
Casual Entry			
Adult Swim	Taxable	\$5.20	\$5.50
Concession Swim	Taxable	\$2.60	\$2.70
Child Swim	Taxable	\$3.00	\$3.00
Child Swim (Fitzroy Pool)	Taxable	\$2.70	\$2.80
Family Swim	Taxable	\$13.10	\$13.50
Adult Swim, Spa & Sauna	Taxable	\$11.00	\$11.30
Swim Upgrade to S/S/S	Taxable	\$5.80	\$6.00
Swim Upgrade to S/S/S Concession	Taxable	\$6.80	\$7.00
Swim, Spa & Sauna (concession)	Taxable	\$5.10	\$5.20
Locker	Taxable	\$2.00	\$2.10
City of Yarra Pensioner Swim	GST Free	No Charge	No Charge
Spectator	GST Free	\$1.90	\$2.00
Bulk Tickets			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
10 Adult Swims	Taxable	\$49.50	\$52.00
10 Concession Swim	Taxable	\$23.50	\$26.00
25 Adult Swims	Taxable	\$106.00	\$110.00
25 Adult Swims Concession	Taxable	\$50.00	\$52.00
10 Child Swims	Taxable	\$27.00	\$27.80
25 Child Swims	Taxable	\$58.50	\$60.30
10 Adult Swim & Locker Concession	Taxable	\$29.00	\$29.90
25 Adult Swim & Locker Concession	Taxable	\$63.50	\$65.40
10 Swim, Spa, Sauna & Steam Concession	Taxable	\$47.00	\$48.40
10 Swim, Spa, Sauna & Steam, Locker Concession	Taxable	\$59.80	\$61.60
25 Swim, Spa, Sauna & Steam Concession	Taxable	\$108.50	\$111.80
25 Swim, Spa, Sauna & Steam, Locker	Taxable	\$251.40	\$259.00
10 Group Fitness	Taxable	\$113.60	\$120.00
10 Group Fitness Concession	Taxable	\$53.80	\$56.00
25 Group Fitness	Taxable	\$259.40	\$270.00
25 Group Fitness Concession	Taxable	\$123.00	\$130.00
Lane Hire			
Commercial Lane Hire 25 metres	Taxable	\$41.00	\$42.20
Community Groups 25 Metres	Taxable	\$32.80	\$33.80
Commercial Lane Hire 50 metres	Taxable	\$53.70	\$55.30
Community Healthy Programs (Yarra Residents)	Taxable	No Charge	No Charge
Monthly Debit Fees			
Joining Fee	Taxable	\$121.00	\$121.00
Full (fortnightly)**	Taxable	\$42.92	\$44.70
Full Concession (fortnightly)**	Taxable	\$20.31	\$21.00
Full Student (fortnightly)**	Taxable	\$36.83	\$37.90
Off Peak (fortnightly)**	Taxable	\$35.86	\$37.30
Off Peak Concession (fortnightly)**	Taxable	\$16.94	\$17.40
Off Peak Student (fortnightly)**	Taxable	\$30.50	\$31.40
Aquatic (fortnightly)**	Taxable	\$26.68	\$27.90
Aquatic Concession (fortnightly)**	Taxable	\$12.60	\$13.00
Aquatic Student (fortnightly)**	Taxable	\$22.90	\$23.60
Family 2 people (fortnightly)**	Taxable	\$75.32	\$78.50
Family 3 people (fortnightly)**	Taxable	\$81.42	\$85.00
Family 4 people (fortnightly)**	Taxable	\$87.60	\$91.50
Family 2 people Concession (fortnightly)**	Taxable	\$33.80	\$34.80
Family 3 people Concession (fortnightly)**	Taxable	\$38.90	\$40.10
Family 4 people Concession (fortnightly)**	Taxable	\$42.00	\$43.20
Full 50 plus (fortnightly)**	Taxable	\$35.40	\$36.90

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Multi Sport (fortnightly)**	Taxable	\$51.88	\$54.00
Multi Sport Concession (fortnightly)**	Taxable	\$24.60	\$25.30
Multi Sport Student (fortnightly)**	Taxable	\$44.00	\$45.30
Corporate (fortnightly)**	Taxable	\$35.68	\$37.40
Junior Gym (fortnightly)**	Taxable	\$20.30	\$20.90
Two Week Trial	Taxable	\$57.30	\$59.00
Program Classes			
Group Fitness	Taxable	\$13.20	\$13.80
Group Fitness (Concession)	Taxable	\$6.20	\$6.40
Gym			
Gym, Swim, Spa, Sauna & Steam	Taxable	\$22.30	\$23.00
Gym Concession	Taxable	\$10.40	\$10.70
10 x Gym, Swim, Spa, Sauna & Steam, Locker	Taxable	\$172.20	\$177.40
10 x Gym, Swim, Spa, Sauna & Steam, Locker Concession	Taxable	\$82.40	\$84.90
LLLS Casual Fee	Taxable	\$6.70	\$6.90
10 x LLLS Locker	Taxable	\$67.00	\$69.00
10 x LLLS Casual Fee Concession	Taxable	\$31.00	\$31.90
25 x LLLS Casual	Taxable	\$167.50	\$172.50
LLLS Joining Fee	Taxable	\$36.50	\$37.60
Gym over 60's	Taxable	\$4.60	\$4.80
Personal Training			
½ hr (Casual)	Taxable	\$50.00	\$51.50
1 hr (Member)	Taxable	\$68.00	\$70.00
10 Visit Pass Member – ½ Hr	Taxable	\$412.70	\$425.10
10 Visit Pass Member – 1 Hr	Taxable	\$593.00	\$610.80
Tennis Courts (Per Hour)			
Off Peak	Taxable	\$20.80	\$21.40
Peak Concession	Taxable	\$13.00	\$13.40
Off Peak Concession	Taxable	\$10.40	\$10.70
Member Peak (Member)	Taxable	\$19.10	\$19.70
Member Off Peak (Member)	Taxable	\$14.30	\$14.70
Crèche			
Crèche Casual	GST Free	\$5.50	\$5.70
Crèche Member	GST Free	\$5.30	\$5.50
Concession	GST Free	\$2.60	\$2.70
10 Crèche	GST Free	\$53.80	\$55.40
25 Crèche	GST Free	\$134.80	\$138.80
Swim Lessons			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Swim Lessons Child - per lesson	GST Free	\$12.60	\$13.20
Child - Concession per lesson	GST Free	\$5.60	\$5.80
One on One Lessons	Taxable	\$43.90	\$45.20
Swim Lesson Child Fortnightly Debit**	GST Free	\$19.89	\$20.50
Swim Lesson Child - Concession Fortnightly Debit**	GST Free	\$9.09	\$9.30
School Lessons	GST Free	\$7.10	\$7.50
School Lessons Concession	GST Free	\$3.60	\$3.70
School Lane Hire		\$44.00	\$45.30
District Squad (fortnightly)**	GST Free	\$21.05	\$21.80
PreState Squad (fortnightly)**	GST Free	\$30.05	\$31.00
State Squad (fortnightly)**	GST Free	\$36.80	\$37.90
National Squad (fortnightly)**	GST Free	\$46.60	\$48.00
District Squad Concession (fortnightly)**	GST Free	\$10.10	\$10.40
PreState Squad Concession (fortnightly)**	GST Free	\$14.30	\$14.70
State Squad Concession (fortnightly)**	GST Free	\$17.90	\$18.50
Programs - Myotherapy			
½ hr (Member)	Taxable	\$42.60	\$43.90
½ hr (Casual)	Taxable	\$51.20	\$52.70
1 hr (Member)	Taxable	\$77.70	\$80.00
1 hr (Casual)	Taxable	\$87.80	\$90.40
Multi Sport Programs			
Squads	Taxable	\$13.40	\$13.80
Squads - Concession	Taxable	\$6.30	\$6.50
10 x Squads	Taxable	\$120.40	\$124.00
10 x Squads – Concession	Taxable	\$57.60	\$59.30
MD Swim Squad (fortnightly)**	Taxable	\$45.70	\$47.10
Stroke Correction	Taxable	\$24.20	\$24.90
Two Week Trial	Taxable	\$69.10	\$71.20
Two Week Trial HD Concession	Taxable	\$27.50	\$28.30
Miscellaneous			
Replacement Card	Taxable	\$5.50	\$5.70
Lost Locker Key	Taxable	\$8.80	\$9.10
Shower	Taxable	\$3.20	\$3.30
BURNLEY GOLF COURSE			
9 Holes - Adult	Taxable	\$17.40	\$17.90
9 Holes - Concession/Junior	Taxable	\$12.90	\$13.30
18 Holes - Adult	Taxable	\$22.30	\$23.00
18 Holes - Concession/Junior	Taxable	\$17.20	\$17.70

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
1 Hour Lesson	Taxable	\$108.20	\$113.00
1/2 Hour Lesson	Taxable	\$54.20	\$55.80
6 Lesson Voucher	Taxable	\$270.40	\$278.50
Clinic	Taxable	\$81.20	\$83.60
Mini Clinic	Taxable	\$20.00	\$20.60
Twilight	Taxable	\$12.20	\$12.60
Buggy Hire	Taxable	\$4.80	\$4.90
9 Hole Cart Hire	Taxable	\$23.30	\$24.00
9 Hole Single Cart Hire	Taxable	\$15.80	\$16.30
18 Hole Cart Hire	Taxable	\$39.80	\$39.80
18 Hole Single Cart Hire	Taxable	\$26.30	\$26.90
Practice Fees	Taxable	\$3.40	\$3.50
Competition Fees	Taxable	\$4.00	\$4.10
Hire Set	Taxable	\$12.80	\$13.20
<i>** These fees and charges are now proposed to be charged fortnightly which were previously a monthly charge.</i>			
ANIMAL CONTROL			
COMMUNITY AMENITY - (Local Laws and Animal Control)			
Dog Registration			
Standard Maximum Fee	GST Free	\$163.80	\$172.00
Standard Reduced Fee	GST Free	\$50.40	\$52.90
Concessional Maximum Fee	GST Free	\$73.80	\$75.80
Concessional Reduced Fee	GST Free	\$15.30	\$15.30
Cat Registration			
Standard Maximum Fee	GST Free	\$90.30	\$94.80
Standard Reduced Fee	GST Free	\$30.50	\$32.00
Concessional Maximum Fee	GST Free	\$36.60	\$36.60
Concessional Reduced Fee	GST Free	\$11.00	\$11.00
Other			
Registration of Domestic Animal Business			
Annual Registration Fee	Taxable	\$323.40	\$339.60
Transfer Fee	Taxable	\$23.10	\$24.30
Request for copy of dog/cat registration certificate (per entry)	Taxable	\$86.10	\$90.40
Service Requests - Animal Control	Taxable	\$63.00	\$66.20
Inspection of Dog/Cat register (per entry)	GST Free	\$17.10	\$18.00
FOOD PREMISES			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Class 1 or Class 2 Premises Including Food Vehicles			
Renewals	GST Free	\$477.00	\$500.00
Additional fee for each employee over 10.	GST Free	\$24.00	\$25.00
New Registrations	GST Free	Pro-rata fee plus \$238.00	Pro-rata fee plus \$250.00
Transfer Fee (50% of Lowest Fee)	GST Free	\$238.00	\$250.00
Re-inspection Fee	GST Free	\$119.00	\$125.00
Class 3 Food Premises - Premises that Handle Unpacked Low Risk Food or Packed Potentially Hazardous Food or Warehouses / Distributors Handling Pre-Packaged Foods			
Renewals	GST Free	\$238.00	\$250.00
Additional fee for each employee over 10.	GST Free	\$12.00	\$12.50
New Registrations	GST Free	\$119.00	\$125.00
Transfer Fee (50% of Lowest Fee)	GST Free	\$119.00	\$125.00
Re-inspection Fee	GST Free	\$60.00	\$62.50
Childcare Centres/Kindergartens Handling Unpackaged Food			
Renewals	GST Free	To be based on Class 1 and 2 above	To be based on Class 1 and 2 above
New Registrations	GST Free		
Transfer Fee (50% of Renewal Fee)	GST Free		
Minimal Food Sales of Packaged Potentially Hazardous Foods or Unpackaged Low Risk Food			
Renewals	GST Free	To be based on Class 3 above	To be based on Class 3 above
New Registrations	GST Free		
Transfer Fee (50% of Renewal Fee)	GST Free		
<i>NB: All registration/other fees discounted by 50% for non-profit businesses.</i>			
Temporary Food Premises (Food Stalls) Registrations made via State Government Central Registration System - Streetrader			
Class 1 and 2 per component attached to fixed premises.	GST Free	\$60.00	\$62.50
Class 3 per component attached to fixed premises.	GST Free	\$30.00	\$31.25
Temporary Food Premises (Food Stalls)			
Short term registrations 1-12 events within a year - no renewal	GST Free	\$60.00	\$62.50
Not for Profit - Short term registration 1-12 events within a year - no renewal.	GST Free	No Charge	No Charge
<i>Temporary Food Premises with more than 12 events per year will pay the annual class 1, 2 or 3 fee above - no increment. Where businesses comprise of 8 or more components the fee will be based on the annual Class 1, 2 or 3 fee for up to 8 components plus that amount per component above 8.</i>			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Re-inspection Fee	GST Free	\$60.00	\$62.50
PRESCRIBED ACCOMMODATION PREMISES			
Renewals			
Premises containing not more than 5 bedrooms	GST Free	\$221.00	\$232.00
Additional fee for each additional bedroom over 5	GST Free	\$22.00	\$23.00
New Registrations	GST Free	Pro-rata plus \$110.00	Pro-rata plus \$116.00
Transfers (50% of lowest renewal fee)	GST Free	\$110.00	\$116.00
PREMISES PROVIDING PERSONAL SERVICES (Hairdressers, Beauty Salons, Ear Piercing, Tattooing, Skin Penetration)			
Renewals	GST Free	\$150.00	\$158.00
New Registrations	GST Free	Pro-rata plus \$75.00	Pro-rata plus \$79.00
Transfer Fee (50% of Renewal Fee)	GST Free	\$75.00	\$79.00
<i>Registration Fees for "not for profit/charitable" organisations are all discounted by 50%</i>			
OTHER FEES			
Overdue Registration Renewal Fee	GST Free	\$119.00	\$125.00
<i>It is now an infringement offence to be unregistered. It is adopted that the late fee will still be requested as part of the final reminder. The infringement will be applied if that deadline is not met instead of referring matter for legal proceedings. This fee is based on the issuing of a number of reminders and a phone reminder at approx one hour of EHO (including admin) time. Refer hourly rate below.</i>			
Information/Service Fees			
Copy of Certificate of Analysis for person from whom sample obtained	Taxable	No Charge	No Charge
Copy of Registration Certificate	Taxable	\$42.00	\$44.00
Extract of premises register	GST Free	No Charge	No Charge
Property Enquiry			
Seven (7) day response	Taxable	No longer being offered. Any similar requests will be based on an hourly rate (see below)	No longer being offered. Any similar requests will be based on an hourly rate (see below)
Other professional services (EHO) as requested/hr	Taxable	\$119.00	\$125.00
LOCAL LAWS/LEGISLATIVE SERVICES			
Public Space Licences			
Items on Footpath:			
Advertising Sign - per sign (licensed)	GST Free	\$144.90	\$152.10
Advertising Sign - per sign (unlicensed)	GST Free	\$97.70	\$102.60

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Goods Display	GST Free	\$336.00	\$352.80
Planter Box/Tubs (Excludes Tables & Chairs)	GST Free	No Charge	No Charge
Tables & Chairs:			
Licensed Premises - per table	GST Free	\$65.10	\$68.40
Licensed Premises - per chair	GST Free	\$59.90	\$62.90
Unlicensed Premises - per table	GST Free	\$65.10	\$68.40
Unlicensed Premises - per chair	GST Free	\$13.20	\$13.90
Real Estate Sign License	GST Free	\$644.70	\$676.90
Mobile Food Vans – Normal Rate	GST Free	\$2,100.00	\$2,205.00
Mobile Food Vans – Concession Rate	GST Free	\$1,537.00	\$1,579.00
Significant Tree Permit	GST Free	\$83.00	\$87.00
Kerb Market			
Gleadell Street Market (per stall)	Taxable	\$71.40	\$75.00
Temporary Public Space Licences			
Busking Permit	GST Free	\$11.00	\$11.60
General Permits	GST Free	\$276.20	\$290.00
Short Term (1) < 7 days	GST Free	\$53.60	\$56.30
Short Term (2) where admin/detailed review required	GST Free	\$147.00	\$154.30
Other			
Miscellaneous / Impound Fee	Taxable	\$89.30	\$93.80
Shopping Trolley Release fees	Taxable	\$52.50	\$55.10
Planning Enforcement			
Liquor Licensing Advice Requests	Taxable	\$129.20	\$135.70
PLANNING/SUBDIVISION			
Amendments to Planning Scheme			
* Request to amend planning scheme	GST Free	\$844.60	\$867.83
* Consideration of submissions to Amendment and reference to panel	GST Free	\$844.60	\$867.83
* Adoption of an Amendment	GST Free	\$554.50	\$569.75
* Approval of an Amendment	GST Free	\$844.60	\$867.83
Applications for permits under s.47 of the Act			
* Class 1 Application for use only	GST Free	\$531.00	\$545.60
To develop land for a single dwelling per lot:			
* Class 2 \$10,000 to \$100,000	GST Free	\$253.20	\$260.16
* Class 3 More than \$100,000	GST Free	\$518.60	\$532.86
To develop land (other than for a single dwelling per lot):			
* Class 4 Less than \$10,000	GST Free	\$107.60	\$110.56
* Class 5 \$10,000 - \$250,000	GST Free	\$639.60	\$657.19
* Class 6 \$250,000 - \$500,000	GST Free	\$748.20	\$768.78

City of Yarra 2014/2015 Budget Adopted Fees and Charges

	Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
*	Class 7 \$500,000 - \$1m	GST Free	\$863.00	\$886.73
*	Class 8 \$1m - \$7m	GST Free	\$1,220.80	\$1,254.37
*	Class 9 \$7m - \$10m	GST Free	\$5,118.90	\$5,259.67
*	Class 10 \$10m - \$50m	GST Free	\$8,534.10	\$8,768.79
*	Class 11 >\$50m	GST Free	\$17,070.30	\$17,539.73
	Subdivision			
*	Class 12 Subdivide an existing building	GST Free	\$410.00	\$421.28
*	Class 13 Subdivide land into 2 lots	GST Free	\$410.00	\$421.28
*	Class 14 Effect a realignment or consolidate two or more lots	GST Free	\$410.00	\$421.28
*	Class 15 Subdivide land (other than Class 12, 13 or 14)	GST Free	\$826.20	\$848.92
*	Class 16 Remove a restriction if land has been used or developed >2 years	GST Free	\$263.40	\$270.64
*	Class 17 Create or remove a restriction or right of way	GST Free	\$574.00	\$589.79
*	Class 18 Create or remove an easement other than right of way	GST Free	\$427.40	\$439.15
	Fees to amend applications			
*	Request to amend an application for permit	GST Free	\$107.60	\$110.56
*	Applications for amendments to permit under s.72 of the Act			
*	Class 1. To change the use	GST Free	\$530.90	\$545.50
*	Class 2. To change what the permit allows, change conditions, etc.	GST Free	\$530.90	\$545.50
	To develop land for a single dwelling per lot:			
*	Class 3. \$10,000 to \$100,000	GST Free	\$253.20	\$260.16
*	Class 4. More than \$100,000	GST Free	\$518.60	\$532.86
	To develop land (other than for a single dwelling per lot):			
*	Class 5. \$10,000 or less	GST Free	\$107.60	\$110.56
*	Class 6. \$10,001 - \$250,000	GST Free	\$639.60	\$657.19
*	Class 7. \$250,001 - \$500,000	GST Free	\$748.20	\$768.78
*	Class 8. More than \$500,000	GST Free	\$862.00	\$885.71
	Subdivision			
*	Class 9. Subdivision	GST Free	\$409.00	\$420.25
*	Other Fees			
*	Application for Certificate of Compliance	GST Free	\$155.80	\$160.08
*	Application for planning certificate	GST Free	\$19.30	\$19.83
*	Determination whether anything is to Council's satisfaction	GST Free	\$107.60	\$110.56
	Request to extend expiry date of a permit	Taxable	\$220.00	\$230.00
	Request to amend a permit / plans (other than under s.72)	Taxable	\$440.00	\$460.00

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Property enquiry	Taxable	\$220.00	\$220.00
Advertising Letters and Notices (5 or more notices)	Taxable	\$4.70 per notice	\$4.90 per notice
On site notices	Taxable	\$49.00	\$52.00
Notice in a Newspaper	Taxable	\$1,063.70	\$1,116.90
Plans to comply with Condition 1 of the permit. Second and subsequent assessments.	Taxable	\$102.00	\$110.00
Public Photocopier (per copy)	GST Free	\$0.20	\$0.20
CHILD CARE			
Outside School Hours Care			
After School Care Fee - Regular	GST Free	\$14.50 per 3 hour session	\$14.50 Jul-Dec 2014
After School Care Fee - Regular	GST Free	\$14.50 per 3 hour session	\$15.00 Jan-Jun 2015
After School Care Fee - Casual	GST Free	\$17.00 per 3 hour session	\$17.00 Jul-Dec 2014
After School Care Fee - Casual	GST Free	\$17.00 per 3 hour session	\$17.50 Jan-Jun 2015
After School Care Fee - Curriculum Day	GST Free	\$36.00 per 10 day session	\$36.00 Jul-Dec 2014
After School Care Fee - Curriculum Day	GST Free	\$36.00 per 10 day session	\$37.50 Jan-Jun 2015
After School Care Fee - Curriculum Half Day	GST Free	\$23.50 per 5.5 hour session	\$23.50 Jul-Dec 2014
After School Care Fee - Curriculum Half Day	GST Free	\$23.50 per 5.5 hour session	\$24.50 Jan-Jun 2015
After School Care Fee - End of Term	GST Free	\$20.50 per 4 hour session	\$20.50 Jul-Dec 2014
After School Care Fee - End of Term	GST Free	\$20.50 per 4 hour session	\$21.00 Jan-Jun 2015
After School Care Fee - End of Year	GST Free	\$22.50 per 5 hour session	\$22.50 Jul-Dec 2014
After School Care Fee - End of Year	GST Free	\$22.50 per 5 hour session	\$23.00 Jan-Jun 2015
Vacation Care Fee - All Day	GST Free	\$42.00 per day	\$42.00 Jul-Dec 2014
Vacation Care Fee - All Day	GST Free	\$42.00 per day	\$43.50 Jan-Jun 2015
Vacation Care Excursion Fee - All Day	GST Free	\$48.50 per day	\$48.50 Jul-Dec 2014
Vacation Care Excursion Fee - All Day	GST Free	\$48.50 per day	\$50.50 Jan-Jun 2015
Long Day Care			
One to Four Days (per Day)	GST Free	\$86 Jul-Dec	\$95 Jul-Dec
One to Four Days (per Day)	GST Free	\$90 Jan-Jun	\$102 Jan-Jun
Pre School 3 Year Olds			
1 Session per Term	GST Free	\$205 Jul - Dec	\$220 Jul - Dec

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
1 Session per Term	GST Free	\$220 Jan - Jun	\$229 Jan - Jun
Health Care Card Holders			
Health Care 1 session per term	GST Free	\$110.50	\$110.50
Pre School 4 Year Olds			
July to December	GST Free	\$317.00	\$331.00
January to June	GST Free	\$331.00	\$345.00
Occasional child care			
OCC Casual	GST Free	\$5.50	\$5.80
OCC Member	GST Free	\$5.30	\$5.60
Concession	GST Free	\$2.60	\$2.70
10 OCC sessions	GST Free	\$53.80	\$56.50
25 OCC sessions	GST Free	\$134.80	\$141.50
Youth Services			
Teenage Holiday Programs	Taxable	\$16.80	\$17.50
Teenage Holiday Programs - Concession	Taxable	\$2.70	\$3.00
MATERNAL & CHILD HEALTH			
Vaccine			
Immunisation - vaccinations	GST Free	Fee varies with Vaccine	Fee varies with Vaccine
Vaccine			
Immunisation - alternative vaccinations	GST Free	Fee varies with Vaccine	Fee varies with Vaccine
Vaccine			
Infant screening program 0 to 4 years	GST Free	No Charge	No Charge
New/Existing Mothers Screening program (Infants 0 to 4 years)	GST Free	No Charge	No Charge
General parenting advice & support	GST Free	No Charge	No Charge
Assessment & referral service	GST Free	No Charge	No Charge
Outreach for geographically isolated young mothers	GST Free	No Charge	No Charge
Outreach for young mothers of Koori/different ethnic backgrounds	GST Free	No Charge	No Charge
AGED & DISABLED			
Home Care, Personal Care and Respite Care			
Home Care General Low Fee Range			
Home Care General Low fee range - Single Up to \$25,968	GST Free	\$3.50	\$3.60
Home Care General Low fee range - Single \$25,969 to \$35,299	GST Free	\$5.60	\$5.70
Home Care General Low fee range - Couple Up to \$54,007	GST Free	\$5.60	\$5.80
Home Care General Low fee range - Family Up to \$59,884	GST Free	\$5.60	\$5.80
Home Care General Medium Fee Range			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Home Care General Medium fee range - Single \$35,300 to \$49,422	GST Free	\$7.50	\$7.90
Home Care General Medium fee range - Single \$49,423 to \$63,545	GST Free	\$9.70	\$10.20
Home Care General Medium fee range - Single \$63,546 to \$77,668	GST Free	\$11.90	\$12.50
Home Care General Medium fee range - Couple \$54,007 to \$70,614	GST Free	\$8.80	\$9.20
Home Care General Medium fee range - Couple \$70,615 to \$87,221	GST Free	\$11.10	\$11.70
Home Care General Medium fee range - Couple \$87,222 to \$103,828	GST Free	\$13.10	\$13.80
Home Care General Medium fee range - Family \$59,884 to \$76,370	GST Free	\$8.80	\$9.20
Home Care General Medium fee range - Family \$76,371 to \$92,856	GST Free	\$11.10	\$11.70
Home Care General Medium fee range - Family \$92,857 to \$109,342	GST Free	\$13.10	\$13.80
Home Care General High Fee Range			
Home Care General High Range - Single Above \$77,668	GST Free	\$30.90	\$31.50
Home Care General High Range - Couple Above \$103,830	GST Free	\$30.90	\$31.50
Home Care General High Range - Family Above \$109,342	GST Free	\$30.90	\$31.50
Personal Care			
Personal Care Low Fee Range			
Personal Care Low fee range - Single Up to \$25,968	GST Free	\$3.40	\$3.50
Personal Care Low fee range - Single \$25,969 to \$35,299	GST Free	\$4.20	\$4.30
Personal Care Low fee range - Couple Up to \$40,211	GST Free	\$3.40	\$3.50
Personal Care Low fee range - Couple \$40,212 to \$54,007	GST Free	\$4.20	\$4.30
Personal Care Low fee range - Family Up to \$46,106	GST Free	\$3.40	\$3.50
Personal Care Low fee range - Family \$46,107 to \$59,884	GST Free	\$4.20	\$4.30
Personal Care Medium Fee Range			
Personal Care General Medium fee range - Single \$35,299 to \$49,299	GST Free	\$6.10	\$6.40
Personal Care General Medium fee range - Single \$49,300 to \$63,545	GST Free	\$6.50	\$6.80
Personal Care General Medium fee range - Single \$63,546 to \$77,668	GST Free	\$7.10	\$7.50
Personal Care General Medium fee range - Couple \$54,007 to \$70,614	GST Free	\$6.10	\$6.40
Personal Care General Medium fee range - Couple \$70,615 to \$87,221	GST Free	\$6.50	\$6.80
Personal Care General Medium fee range - Couple \$87,222 to \$103,828	GST Free	\$7.10	\$7.50
Personal Care General Medium fee range - Family \$59,884 to \$76,370	GST Free	\$6.10	\$6.40

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Personal Care General Medium fee range - Family \$76,371 to \$92,856	GST Free	\$6.50	\$6.80
Personal Care General Medium fee range - Family \$92,857 to \$109,342	GST Free	\$7.10	\$7.50
Personal Care High Fee Range			
Personal Care General High Range - Single Above \$77,668	GST Free	\$35.30	\$35.30
Personal Care General High Range - Couple Above \$103,830	GST Free	\$35.30	\$35.30
Personal Care General High Range - Family Above \$109,342	GST Free	\$35.30	\$35.30
Respite Care			
Respite Care Low Fee Range			
Respite Care Low fee range - Single Up to \$25,968	GST Free	\$2.30	\$2.40
Respite Care Low fee range - Single \$25,969 to \$35,299	GST Free	\$2.80	\$2.90
Respite Care Low fee range - Couple Up to \$40,211	GST Free	\$2.30	\$2.40
Respite Care Low fee range - Couple \$40,212 to \$54,007	GST Free	\$2.80	\$2.90
Respite Care Low fee range - Family Up to \$46,106	GST Free	\$2.30	\$2.40
Respite Care Low fee range - Family \$46,107 to \$59,884	GST Free	\$2.80	\$2.90
Respite Care Medium Fee Range			
Respite Care General Medium fee range - Single \$35,299 to \$49,299	GST Free	\$3.00	\$3.20
Respite Care General Medium fee range - Single \$49,300 to \$63,545	GST Free	\$3.70	\$3.90
Respite Care General Medium fee range - Single \$63,546 to \$77,668	GST Free	\$4.20	\$4.40
Respite Care General Medium fee range - Couple \$54,007 to \$70,614	GST Free	\$3.00	\$3.20
Respite Care General Medium fee range - Couple \$70,615 to \$87,221	GST Free	\$3.70	\$3.90
Respite Care General Medium fee range - Couple \$87,222 to \$103,828	GST Free	\$4.20	\$4.40
Respite Care General Medium fee range - Family \$59,884 to \$76,370	GST Free	\$3.00	\$3.20
Respite Care General Medium fee range - Family \$76,371 to \$92,856	GST Free	\$3.70	\$3.90
Respite Care General Medium fee range - Family \$92,857 to \$109,342	GST Free	\$4.20	\$4.40
Respite Care High Fee Range			
Respite Care General High Range - Single Above \$77,668	GST Free	\$31.30	\$32.50
Respite Care General High Range - Couple Above \$103,830	GST Free	\$31.30	\$32.50
Respite Care General High Range - Family Above \$109,342	GST Free	\$31.30	\$32.50
Home Maintenance			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Home Maintenance Low Fee Range			
Home Maintenance Low fee range - Single Up to \$25,968	GST Free	\$3.90	\$4.00
Home Maintenance Low fee range - Single \$25,969 to \$35,299	GST Free	\$6.00	\$6.20
Home Maintenance Low fee range - Couple Up to \$40,211	GST Free	\$3.90	\$4.00
Home Maintenance Low fee range - Couple \$40,212 to \$54,007	GST Free	\$7.40	\$7.50
Home Maintenance Low fee range - Family Up to \$46,106	GST Free	\$3.90	\$4.00
Home Maintenance Low fee range - Family \$46,107 to \$59,884	GST Free	\$7.40	\$7.50
Home Maintenance - Medium Fee Range			
Home Maintenance Medium Fee Range Single - \$35,299 to \$77,668	GST Free	\$14.50	\$15.20
Home Maintenance Medium Fee Range Couple - \$54,007 to \$103,800	GST Free	\$14.50	\$15.20
Home Maintenance Medium Fee Range Family - \$59,884 to \$109,342	GST Free	\$14.50	\$15.20
Home Maintenance - High Fee Range			
Home Maintenance High Range - Single Above \$77,668	GST Free	\$44.90	\$45.80
Home Maintenance High Range - Couple Above \$103,830	GST Free	\$44.90	\$45.80
Home Maintenance - Family Above \$109,342	GST Free	\$44.90	\$45.80
Delivered / Centre Meals			
Delivered / Centre Meals -Low Fee Range			
Delivered / Centre Meals Single up to \$35,299	GST Free	\$5.70	\$5.90
Delivered / Centre Meals Couple Up to \$54,044	GST Free	\$5.70	\$5.90
Delivered / Centre Meals Family Up to \$59,884	GST Free	\$5.70	\$5.90
Delivered / Centre Meals - Medium Fee Range			
Delivered / Centre Meals Single - \$52,299 to \$77,668	GST Free	\$7.00	\$7.40
Delivered / Centre Meals Couple - \$54,007 to \$103,800	GST Free	\$7.00	\$7.40
Delivered / Centre Meals Family - \$59,884 to \$109,342	GST Free	\$7.00	\$7.40
Delivered / Centre Meals - High Fee Range			
Delivered / Centre Meals- Single Above \$77,668	GST Free	\$18.40	\$19.30
Delivered / Centre Meals - Couple Above \$103,800	GST Free	\$18.40	\$19.30
Delivered / Centre Meals - Family Above \$109,342	GST Free	\$18.40	\$19.30
Willowview and Community Aged Care Packages			
Willowview - High Care			
Willowview - Outing Group			
WillowView - Low Fee Range Single up to \$35,299	GST Free	\$7.10	\$7.30
WillowView - Low Fee Range Couple Up to \$54,007	GST Free	\$7.10	\$7.30

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
WillowView - Low Fee Range Family Up to \$59,884	GST Free	\$7.10	\$7.30
WillowView - Medium Fee Range Single - \$35,234 to \$77,668	GST Free	\$7.10	\$7.30
WillowView - Medium Fee Range Couple - \$54,007 to \$103,800	GST Free	\$7.10	\$7.30
WillowView - Medium Fee Range Family - \$59,884 to \$109,342	GST Free	\$7.10	\$7.30
WillowView - High Fee Range - Single Above \$77,668	GST Free	\$17.70	\$18.00
WillowView - High Fee Range - Couple Above \$103,830	GST Free	\$17.70	\$18.00
WillowView - High Fee Range - Family Above \$109,342	GST Free	\$17.70	\$18.00
Additional charge applies to Willowview Outing Group only if meal provided by the service	GST Free	\$4.20	\$4.40
Community Aged Care Packages (CACP)			
Linkage Program- Monthly Case Management Fee	Taxable	0-\$258 per month	0-\$258 per month
All Meals	Taxable	\$17.40	\$17.90
Home/Personal/Respite Care (8.00am to 6.00pm Monday to Friday)	Taxable	\$43.30	\$43.30
Home/Personal/Respite Care (6.00pm to 8.00am Monday to Friday)	Taxable	\$87.30	\$89.70
Home/Personal/Respite Care (6.00pm Friday to 8.00am Monday)	Taxable	\$87.30	\$89.70
Adult Day Care	Taxable	\$29.20	\$30.70
RECREATION			
Multi-purpose Sporting Facilities - Casual Fees			
Victoria Park			
Commercial per hour	Taxable	\$176.40	\$182.00
Concession 1 per hour (New charge/level)	Taxable	\$70.70	\$72.60
Concession 2 per hour	Taxable	\$33.80	\$34.70
Concession 3	Taxable	No Charge	No Charge
Victoria Park Sherrin Stand Change Rooms (per session 3 hr maximum)			
Commercial	Taxable	\$166.00	\$171.00
Concession 1	Taxable	\$73.80	\$75.80
Concession 2	Taxable	\$33.80	\$34.70
Concession 3	Taxable	No Charge	No Charge
Casual Sports Ground Hire - Bastow Reserve No1, Fletcher Reserve 1, Yambula Reserve, Ramsden Street Reserve, Fairfield Park Reserve, Burnley Oval, W.T. Peterson, Loughnan Oval, Citizens Oval, Alphington Park Oval - per session, maximum of 3 hours			
Commercial	Taxable	\$176.40	\$182.00
Concession 1	Taxable	\$69.70	\$71.60

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Concession 2	Taxable	\$25.60	\$26.30
Concession 3	Taxable	No Charge	No Charge
Casual Sports Ground Hire - Bastow Reserve No 2, Fletcher Reserve 2, Coulson Reserve, Edinburgh Gardens Back Oval, Walker Street, Alain Bain Reserve - per session, minimum 3 hours			
Commercial	Taxable	\$93.50	\$96.50
Concession 1	Taxable	\$39.10	\$40.20
Concession 2	Taxable	\$13.20	\$13.50
Concession 3	Taxable	No Charge	No Charge
Key Bond for all sporting facilities - Casual	GST Free	\$88.20	\$91.00
Key Bond for all sporting facilities - Seasonal	GST Free	\$396.90	\$410.00
<i>Note: Concession 1 = Yarra Based Private Schools Concession 2 = Registered Not for profit Yarra Community Groups and sporting clubs Concession 3 = Yarra based State and Catholic schools</i>			
Pavilions - Seasonal Fee Per Team			
Category A: Graham, Johnson, Coulson			
Senior Team	Taxable	\$380.00	\$391.00
Junior Team	Taxable	\$282.00	\$290.00
Category B: Ramsden St, Yambla St, Citizens, Alphington, Edinburgh Gardens Grandstand, Barkly, Alfred Cres, Sutherland			
Senior Team	Taxable	\$188.00	\$193.00
Junior Team	Taxable	\$141.00	\$145.00
Sportsgrounds - Seasonal Fee Per Team			
Turf Cricket: Loughnan, Citizens (Summer Turf Wicket)			
Senior Team	Taxable	\$2,836.00	\$2,920.00
Cricket Synthetic			
Senior Team	Taxable	\$1,148.00	\$1,180.00
Junior Team	Taxable	\$309.00	\$318.00
Football			
Senior Team	Taxable	\$966.00	\$993.00
Junior Team	Taxable	\$534.00	\$549.00
Soccer			
Senior Professional Team	Taxable	\$3,749.00	\$3,865.00
Senior Team	Taxable	\$680.00	\$700.00
Junior Team	Taxable	\$267.00	\$274.00
Permits for Park Use			
Permit to hire designated areas of Park or Reserve			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Commercial Use	Taxable	\$132.00	\$135.50
Standard (private use)	Taxable	\$90.00	\$92.50
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond	GST Free	From \$100.00	From \$100.00
Permit to hire Rotunda/Gazebo in Park or Reserve			
Commercial Use	Taxable	\$154.00	\$159.00
Standard (private use)	Taxable	\$124.00	\$128.00
Power Access (where available)	Taxable	\$88.00	\$91.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond	GST Free	\$122.00	From \$100.00
Fairfield Amphitheatre			
Event/Commercial use	Taxable	\$127.00	\$131.00
Standard (private use)	Taxable	\$90.00	\$93.00
Power Access	Taxable	\$80.00	\$83.00
Kiosk	Taxable	\$80.00	\$83.00
Change Rooms	Taxable	\$80.00	\$83.00
Bond	GST Free	From \$100.00	From \$100.00
Burnley Circus Site			
Commercial Use – charged per circus/event performance day	Taxable	\$700.00	\$725.00
Standard (private use)	Taxable	\$90.00	\$93.00
Concession 1	Taxable	No Charge	No Charge
Concession 2	Taxable	No Charge	No Charge
Bond - Circus	GST Free	From \$4,600.00	From \$4,600.00
Bond – Other users	GST Free	From \$100.00	From \$100.00
Permit to hire Park for Commercial Fitness Trainers			
Annual Licence Fee	Taxable	\$255.00	\$255.00
Usage			
Adult per session	Taxable	\$1.20	Waived by State Government
Child/student per session	Taxable	\$0.80	Waived by State Government
Event Permit - in addition to Permit to use Park /Reserve			
Event Permit - Up to 100 persons with no structures and minimum risks			
Commercial Use – charged per event day	Taxable	\$132.00	\$136.00
Standard (private use) – charged per event day	Taxable	\$71.00	\$73.00
Concession 1	Taxable	No Charge	No Charge

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Concession 2	Taxable	No Charge	No Charge
Bond – Minimum, from	GST Free	\$122.00	\$125.00
Event Permit - Up to 200 persons with minimal structures and risks			
Commercial Use – charged per event day	Taxable	\$265.00	\$273.00
Standard (private use) – charged per event day	Taxable	\$132.00	\$136.00
Concession 1 – charged per event day	Taxable	\$55.00	\$56.50
Concession 2 – charged per event day	Taxable	\$55.00	\$56.50
Bond – Minimum, from	GST Free	From \$250.00	From \$250.00
Event Permit - Large & significant Events, as assessed by council officer (above 200 persons)			
Commercial Use – charged per event day	Taxable	From \$570.00	From \$570.00
Standard (private use) – charged per event day	Taxable	From \$335.00	From \$335.00
Concession 1 – charged per event day	Taxable	Officer set	Officer set
Concession 2 – charged per event day	Taxable	Officer set	Officer set
Bond – Minimum, from	GST Free	From \$1,000.00	From \$1,000.00
<i>Note: Standard = Private Individual Concession 1 = Not for Profit Community Groups</i>			
ENGINEERING PLANNING			
Traffic Surveys (counts) - classified counts	GST Free	\$96.00	\$101.00
Parking signs - sign changes	Taxable	\$163.00	\$171.00
Drainage Fees (Levy)			
Area of Development:			
0 - 400m ²	GST Free	\$10.30	\$10.80
401 - 500m ²	GST Free	\$13.00	\$13.70
501 - 600m ²	GST Free	\$17.00	\$17.90
601 - 700m ²	GST Free	\$18.30	\$19.20
701 - 800m ²	GST Free	\$19.70	\$20.70
801 - 900m ²	GST Free	\$21.00	\$22.10
901 - 1000m ²	GST Free	\$22.40	\$23.50
1001m ² + (negotiable fee)	GST Free	\$22.40	\$23.50
CONSTRUCTION MANAGEMENT SUPPORT UNIT			
Out of Hours Permit	GST Free	\$147.00	\$154.30
Asset Protection Permit			
Works less than \$500K Application Fee	Taxable	\$210.00	\$220.00
Works more than \$501K Application Fee	Taxable	\$630.00	\$662.00
Vehicle crossing permit			
Consent (RMA 2004) *^			
Existing single residential properties per 3 metre crossing	GST Free	\$183.00	\$192.00

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Development - residential properties per single 3 metre crossing	GST Free	\$375.00	\$393.75
Commercial/Industrial properties per single 3 metre crossing	GST Free	\$468.00	\$491.40
Profile Design Service	Taxable	\$215.00	\$226.00
Road/footpath occupancy permits			
Consent (RMA 2004) **			
Permit	GST Free	\$68.00	\$71.00
Inspection (Mon - Fri)	Taxable	\$124.00	\$130.00
Inspection (Weekends) - Minimum	Taxable	\$375.00	\$394.00
License/Occupancy per square metre per week	Taxable	\$5.60	\$6.10
Cranes - Permits	GST Free	\$130.00	\$137.00
Cranes - inspections (Mon to Fri)	Taxable	\$124.00	\$130.00
Cranes - inspections (Weekends) - minimum	Taxable	\$375.00	\$394.00
Skip placement - per 3 day period	GST Free	\$51.00	\$54.00
Skip placement - per day after 3 day period	GST Free	\$18.00	\$19.00
Skip placement - per day for clearways only	GST Free	\$23.00	\$24.00
Shipping Container - (20') per day	GST Free	\$111.00	\$117.00
Shipping Container - (40') per day	GST Free	\$223.00	\$234.00
Filming in municipality/commercial still photography (per film):			
Commercial Profit Making-Film/Ad Producers-Major impact: Permit	Taxable	\$1,020.00	\$1,071.00
Filming (incl ads/still photography) inspection (Mon to Fri)	Taxable	\$124.00	\$130.00
Filming (incl ads/still photography) inspection (Weekends)	Taxable	\$375.00	\$394.00
Small budget productions (incl films & ads)- Minor impact: Permit	Taxable	\$342.00	\$359.00
Student Filming (including still photography)	GST Free	No Charge	No Charge
Non Profit Making Filming (including still photography)	GST Free	No Charge	No Charge
Road / Footpath Openings			
Consent (RMA 2004) **			
Permit	GST Free	\$68.00	\$71.00
Inspection (Mon - Fri)	Taxable	\$124.00	\$130.00
Inspection (Weekends) - Minimum	Taxable	\$375.00	\$394.00
Road reinstatement (See notes)			
Road - deep lift asphalt/concrete/bluestone (per square metre) (minimum charge \$400)	GST Free	\$251.00	\$264.00
Road - asphalt/concrete <100mm (per square metre) (minimum charge \$250)	GST Free	\$158.00	\$166.00
Footpath - residential - asphalt (as per YSD33 RAF) less than 60mm (per square metre) (minimum charge	GST Free	\$126.00	\$132.00

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
\$250)			
Footpath - industrial - asphalt / concrete (as per YSD33 IAF & CF) greater than 60mm & less than equal to 100mm (per square metre) (minimum charge \$520)	GST Free	\$183.00	\$192.00
Footpath - industrial - concrete with asphalt surface (as per YSD33 ICAF) <=170mm (per square metre) (minimum charge \$520)	GST Free	\$225.00	\$236.00
Vehicle Crossings - residential <150mm (per square metre) (minimum charge \$520)	GST Free	\$183.00	\$192.00
Vehicle Crossing - Industrial >150mm - per square metre (min charge \$400)	GST Free	\$249.00	\$261.00
Kerb/Channel/Concrete (per lineal metre) (minimum charge \$350)	GST Free	\$201.00	\$211.00
Kerb/Channel/Bluestone (per lineal metre) (minimum charge \$350)	GST Free	\$221.00	\$232.00
Dressed bluestone kerb and channel (new) (minimum charge \$600)	GST Free	\$609.00	\$639.00
Dressed bluestone kerb and channel (existing) (minimum charge \$500)	GST Free	\$274.00	\$288.00
Footpath asset inspection (per inspection)	Taxable	\$351.00	\$369.00
Notes: * Areas greater than 40m ² or greater than 30 lineal metres Council may consider a reduced charge ** Traffic Management charges will be considered by Council dependant on site conditions and activity *** Concrete Footpath to nearest joint **** Concrete Vehicle Crossing to nearest joint usually 1/2 width or full width for small vehicle crossing up to 1.2m *^ In accordance with the Road Management Act 2004			
LIBRARIES			
Overdue Items	GST Free	\$0.20 per day	\$0.20 per day
Damaged Books	Taxable	Cost + \$11	Cost + \$11
Damaged Magazines	Taxable	Cost + \$3.30	Cost + \$3.30
Lost Item	Taxable	Cost + \$11	Cost + \$11
Lost Card	Taxable	\$3.60	\$3.60
Inter Library Loans	Taxable	\$16.50	\$16.50
Reservations	GST Free	No Charge	No Charge
Word Processing	Taxable	No Charge	No Charge
Internet Access	Taxable	No Charge	No Charge
Printing from Computers	Taxable	\$0.20 per page	\$0.20 per page
Library Bags	Taxable	\$2.10	\$2.10
Photocopies			

City of Yarra 2014/2015 Budget Adopted Fees and Charges

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Photocopies A4	Taxable	\$0.20	\$0.20
Photocopies A3	Taxable	\$0.40	\$0.40
Photocopies A4 (colour)	Taxable	\$1.00	\$1.00
Photocopies A3 (colour)	Taxable	\$2.00	\$2.00
Fax			
Australia	Taxable	\$2.60 + \$0.60 per page	\$2.60 + \$0.60 per page
International	Taxable	\$6.20 + \$4.30 per page	\$6.20 + \$4.30 per page
Receive	Taxable	\$0.25 per page	\$0.25 per page
Meeting Rooms			
Commercial	Taxable	\$73.50	\$77.20
Community	Taxable	\$9.20	\$9.40
Groups with Library/Council Links	Taxable	No Charge	No Charge
Security Deposit	Taxable	\$88.00	\$92.00
Theatrette			
Commercial	Taxable	\$195.00	\$204.80
Community	Taxable	\$65.50	\$67.10
Security Deposit	Taxable	\$100.00	\$100.00
Training Room			
Commercial	Taxable	\$169.00	\$177.50
Community	Taxable	\$40.00	\$41.00
Security Deposit	Taxable	\$132.00	\$132.00
Book Sales			
Hardbacks	Taxable	\$0.80	\$0.85
Paperbacks	Taxable	\$0.60	\$0.65
Magazines	Taxable	\$0.20	\$0.25
Finance			
Dishonoured Cheque Administration Fee	Taxable	\$29.40	\$31.00
Dishonoured Direct Debt Administration Fee	Taxable	\$29.40	\$31.00
WASTE MANAGEMENT			
Compost Bins 220lt BMW	Taxable	\$27.50	\$28.90
Hungry Bin	Taxable	\$241.00	\$253.10
Worm Farms RELN	Taxable	\$72.00	\$75.60
Worm Farms BMW	Taxable	\$43.50	\$45.70
Garbage 80lt MGB	GST Free	\$69.00	\$72.50
Garbage 120lt MGB	GST Free	\$103.00	\$108.20
Garbage 240lt MGB	GST Free	\$205.00	\$215.30
Commercial Mobile Recycling Bin 120lt	GST Free	\$69.00	\$72.50

**City of Yarra
2014/2015 Budget
Adopted Fees and Charges**

Fees and Charges Description	GST Status	2013/2014 Adopted Fee	2014/2015 Adopted Fee
Commercial Mobile Recycling Bin 240lt	GST Free	\$69.00	\$72.50
Commercial Mobile Recycling Bin 240lt plus 240lt Waste Bin	GST Free	\$205.00	\$215.30

* *Denotes Statutory Charges*